

Memperkasa Gaya Hidup Lestari

Empowering Green Lifestyle

LAPORAN TAHUNAN 2023 | ANNUAL REPORT 2023



EMPOWERING GREEN LIFESTYLE

PERMODALAN DARUL TA'ZIM

Reka bentuk muka hadapan Laporan Tahunan Permodalan Darul Ta'zim Sdn. Bhd. (PDT) tahun 2023 mempunyai signifikan tersendiri dengan menampilkan slogan **Memperkasa Gaya Hidup Lestari**. Slogan ini diperkenalkan selaras dengan mandat kerajaan negeri kepada PDT untuk menerajui inisiatif pembangunan hijau di negeri Johor.

Paparan imej muka hadapan dengan pilihan elemen pokok kehijauan menggambarkan kelestarian alam serta aktiviti syarikat yang jelas dan serius dalam melaksanakan inisiatif-inisiatif pembangunan hijau bersama rakan strategik sepanjang tahun 2023.

Menerusi laporan ini juga PDT dilihat sedang berusaha keras mempersiapkan diri bagi memastikan matlamat ke arah pembangunan hijau di Johor dapat direalisasikan dengan jayanya, dalam masa yang sama kekal mengoptimumkan perancangan terhadap empat teras perniagaan utama PDT dalam menyumbang kepada pembangunan dan ekonomi negeri yang turut membawa kelebihan serta manfaat kepada masyarakat.

*The cover design of The 2023 Annual Report of Permodalan Darul Ta'zim Sdn. Bhd.'s (PDT) carries its own significance, featuring the slogan **Empowering Green Lifestyle**. This slogan was introduced in line with the state government's mandate for PDT to spearhead green development initiatives in Johor.*

The cover image, with its selection of green tree elements, symbolises environmental sustainability and reflects the company's clear and serious commitment to executing green development initiatives alongside strategic partners throughout 2023.

Through this report, PDT is evidently making diligent efforts to position itself to ensure the successful realisation of green development goals in Johor, while also maintaining a focus on optimising its strategies across the company's four main business pillars. These efforts contribute to the state's development and economy while also offering advantages and benefits to the wider community.

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SEKILAS PANDANG

2023
LAPORAN
TAHUNAN
ANNUAL
REPORT

**SEKILAS
PANDANG**
At a Glance

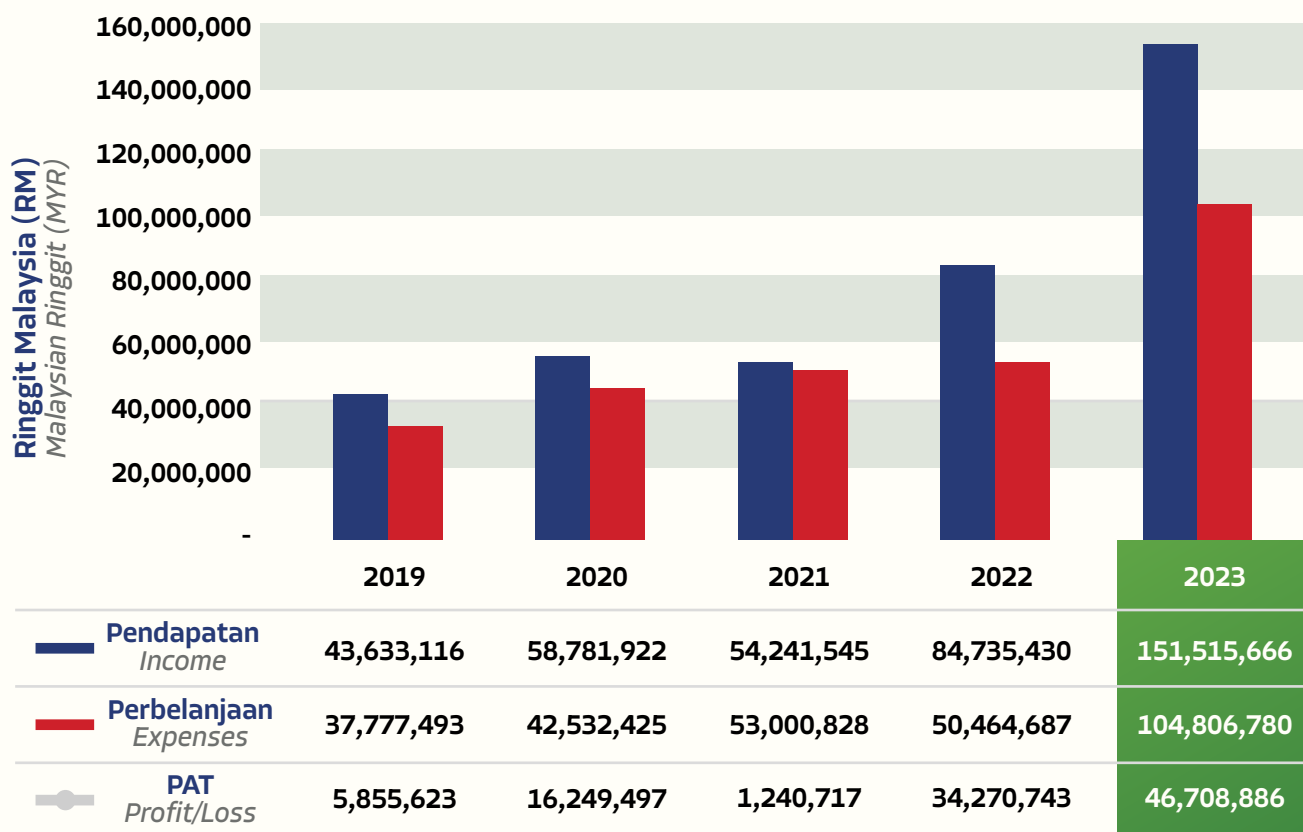


PRESTASI KEWANGAN 2023

2023 Financial Performance

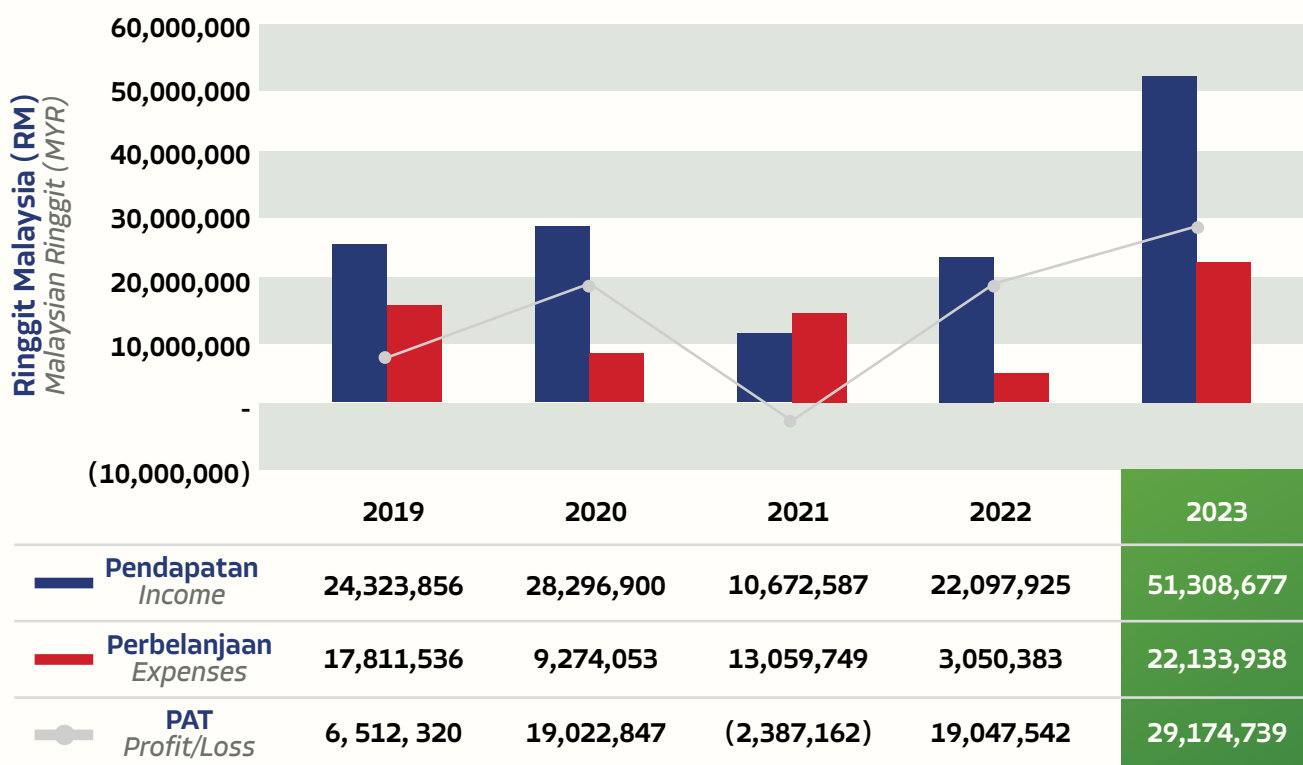
PENYATA PENDAPATAN KUMPULAN PDT 2023

2023 PDT Group Income Statement



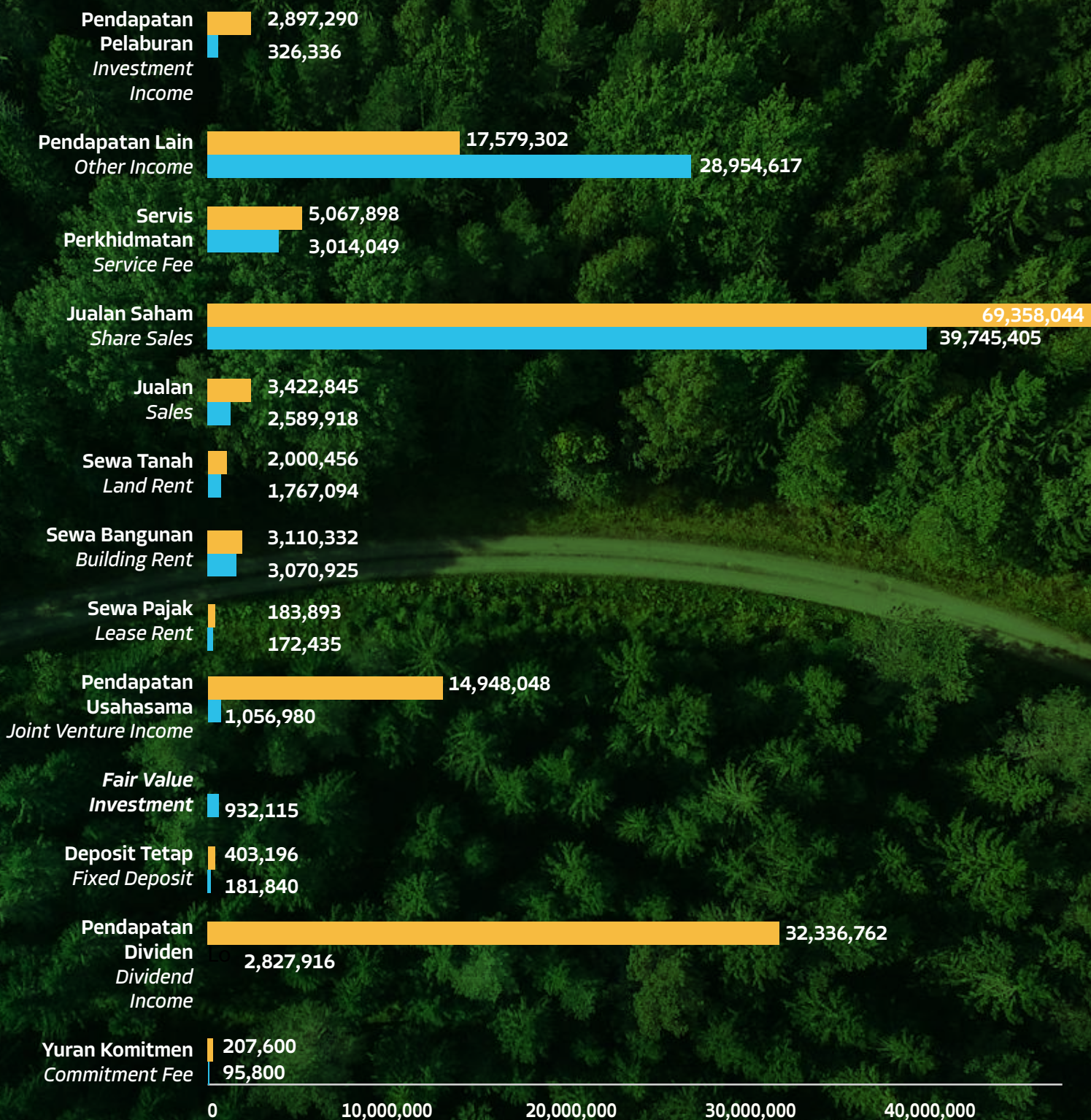
PENYATA PENDAPATAN PDT 2023

2023 PDT Income Statement



PECAHAN PENDAPATAN KUMPULAN PDT 2023

2023 PDT Group Income Breakdown



Ringgit Malaysia (RM)
Malaysian Ringgit (MYR)

■ 2023 ■ 2022

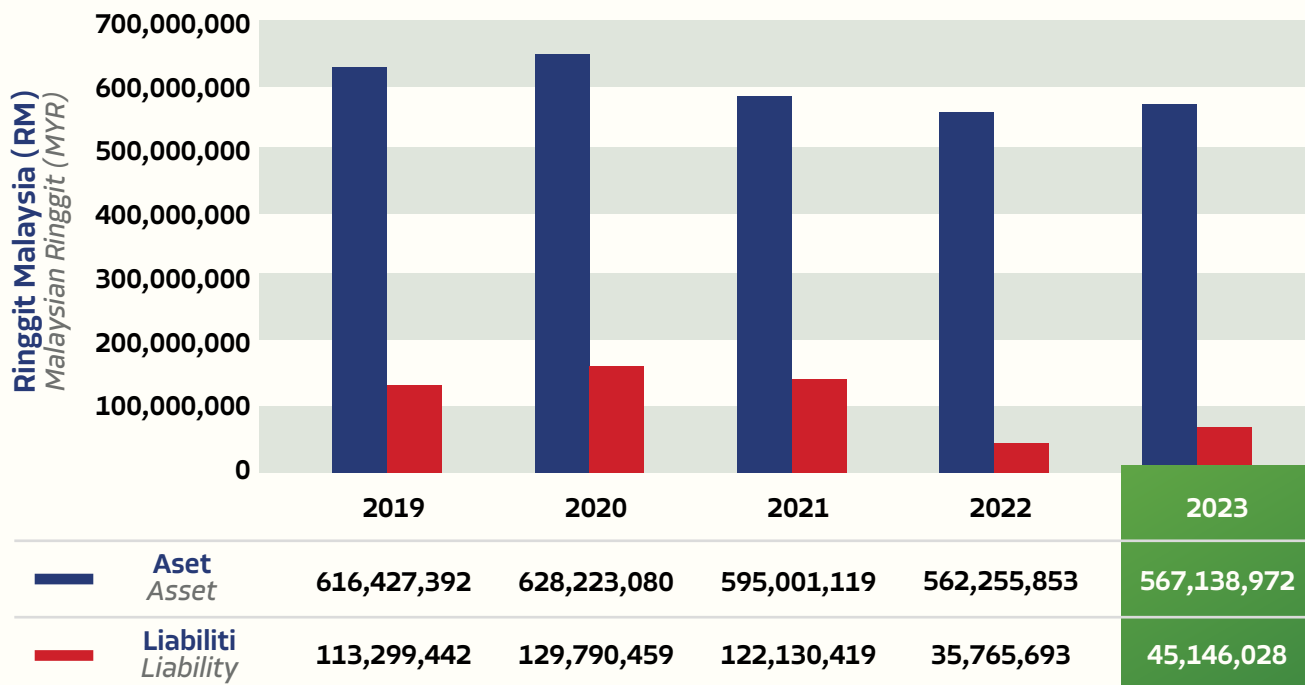
PECAHAN PENDAPATAN PDT 2023

2023 PDT Income Breakdown



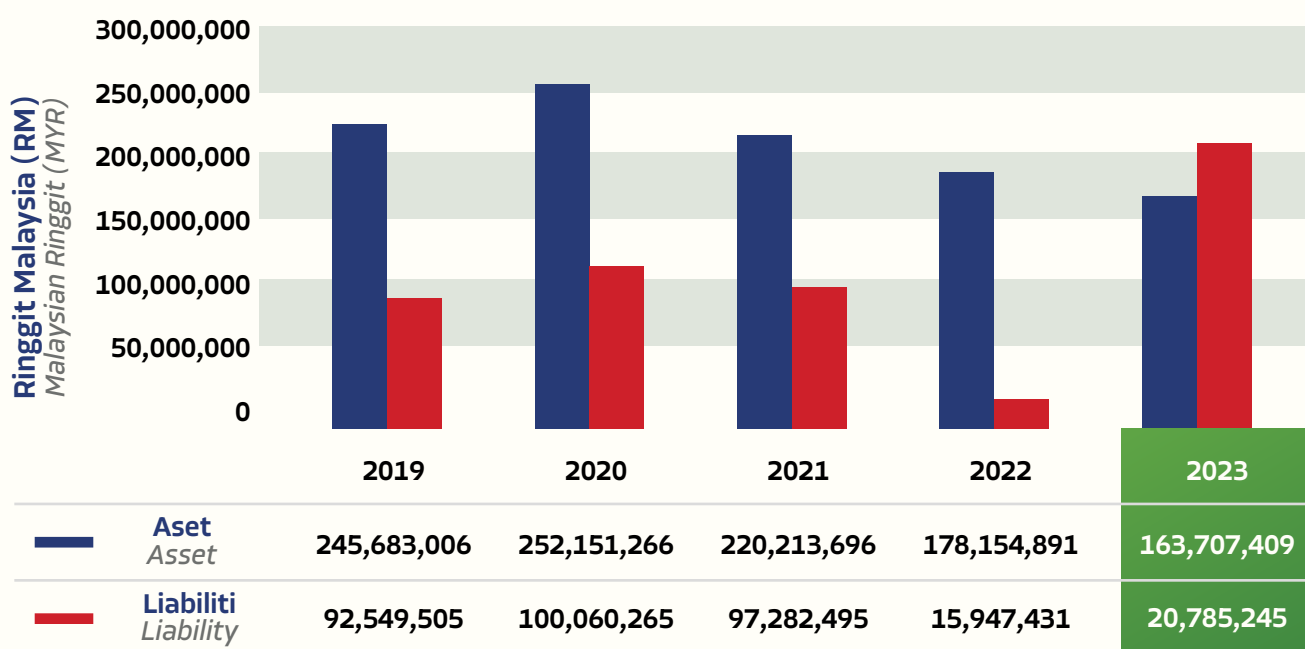
KEDUDUKAN ASET & LIABILITI KUMPULAN PDT 2019-2023

PDT Group Asset & Liability Position 2019 - 2023



KEDUDUKAN ASET & LIABILITI PDT 2019-2023

PDT Asset & Liability Position 2019 - 2023



SKOP PENILAIAN

Scope of Assessment



KATEGORI
Categories



INISIATIF
Initiatives



**PELAN
TINDAKAN**
Action Plans

100% **PURATA SASARAN
(KESELURUHAN)**
Target Average
(Overall)

95.9% **PURATA PENCAPAIAN
(KESELURUHAN)**
Average Performance
(Overall)

GRAF PURATA PENCAPAIAN PRESTASI PDT

PDT Average Performance Achievement Graph



Berdasarkan tiga kategori utama dan 24 inisiatif yang telah dirancang bagi tahun 2023, PDT telah mencapai purata pencapaian sebanyak 95.9% (Cemerlang)

Based on the three main categories and 24 initiatives planned for 2023, PDT has achieved an average performance rate of 95.9% (Excellent).



ULASAN PENILAI PENCAPAIAN PRESTASI

ASSESSOR'S REVIEW ON PERFORMANCE ACHIEVEMENT

PENCAPAIAN PRESTASI

Performance Achievement

Secara keseluruhannya, PDT telah berjaya mencapai prestasi yang **CEMERLANG (95.9%)** disebabkan oleh:

Overall, PDT has achieved an **outstanding performance (95.9%)** due to:

Projek Berimpak Tinggi

High Impact Projects

01



Berdasarkan dua inisiatif menerusi projek Eco Botanic III dan CSTP & WRP, PDT telah mencapai purata pencapaian sebanyak 100%. Langkah proaktif dalam menjalankan sesi libat urus bersama pihak berkepentingan dan agensi kerajaan berkaitan telah melancarkan pelaksanaan kesemua lapan pelan tindakan yang dirangka bagi tahun 2023.

Based on two initiatives, the Eco Botanic III and CSTP & WRP projects, PDT has achieved an average achievement rate of 100%. Proactive measures in conducting engagement sessions with stakeholders and relevant government agencies have facilitated the implementation of all eight action plans outlined for the year 2023.

Inisiatif Strategik

Strategic Initiatives

02



Berdasarkan 15 inisiatif pengoperasian yang disasarkan, PDT telah mencapai purata pencapaian sebanyak 90.3%. Tadbir urus pengoperasian yang teratur telah melancarkan pelaksanaan 48 pelan tindakan yang dirangka bagi tahun 2023 selaras dengan empat fokus utama perniagaan strategik PDT.

Based on 15 targeted operational initiatives, PDT has achieved an average achievement rate of 90.3%. Systematic operational management has facilitated the implementation of 48 action plans outlined for the year 2023, aligning with PDT's four main strategic business focuses.

Kewangan

Financial

03



Berdasarkan tujuh inisiatif kewangan yang disasarkan, PDT telah mencapai purata pencapaian sebanyak 97.4% sebagaimana berikut :

Based on seven targeted financial initiatives, PDT has achieved an average achievement rate of 97.4% as follows:

Pendapatan berjaya diperolehi 144% melebihi bajet;
Successful revenue attainment exceeded the budget by 144%;

Aliran tunai direkodkan 124% melebihi bajet;
Cash flow recorded exceeded the budget by 124%;

Prestasi nisbah penggearing dan kecairan masing-masing sebanyak 12.5% dan 7.46% dapat dikekalkan dengan baik sepanjang tahun;
Gearing and liquidity ratio performance maintained well at 12.5% and 7.46% respectively throughout the year;

Keuntungan selepas cukai adalah 54 kali ganda melebihi bajet; dan
Profit after tax exceeded the budget by 54 times; and

Penjimatan kos perolehan yang berjaya dibuat adalah 40%.
Successful cost savings in acquisitions amounted to 40%.



ULASAN PENILAI CADANGAN PENAMBAHBAIKKAN

ASSESSOR'S REVIEW ON
RECOMMENDATION FOR IMPROVEMENT



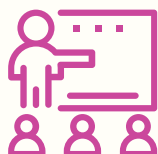
**Kawalan Perbelanjaan dan
Penjimatan Wajar
Diteruskan Dalam Memastikan
Kewangan PDT Kukuh**

*Expenditure Control
and Proper Savings Should Be
Continued to Ensure PDT's
Financial Stability*



**Seegera Memuktamadkan
Usahasama Projek-Projek
Baru PDT yang Dapat
Memberikan Pendapatan
Secara Berterusan;**

*Promptly Finalise PDT's
New Joint Venture Projects
That Could Provide
Sustained Revenue*



**Penambahan Tenaga Kerja
yang Berpotensi untuk
Memberi Nilai Tambah
kepada PDT**

*Increase Potential
Manpower That Could
Provide Added Value
to PDT*



**Meneroka Peluang-Peluang
Baru Melalui Kerajaan
Negeri Johor Selaras Dengan
Empat Fokus Perniagaan
Strategik Utama PDT.**

*Exploring New Opportunities
Through The Johor State
Government, in Accordance with
The Four Primary Strategic
Business Focuses of PDT.*



PENCAPAIAN PETUNJUK PRESTASI UTAMA (KPI) TAHUN 2023

2023 KEY PERFORMANCE INDICATOR (KPI) ACHIEVEMENTS

FOKUS & INISIATIF 2023

2023 Focus & Initiative



FOKUS
Focuses



INISIATIF
Initiatives

10%

Projek Berimpak Tinggi
High Impact Projects



10%

Pentadbiran & Operasi
Administration & Operation



25%

Kewangan
Financial



PECAHAN PERATUSAN ENAM FOKUS UTAMA

Percentage Breakdown of Six Main Focuses

30%

Inisiatif Strategik
Strategic Initiatives



10%

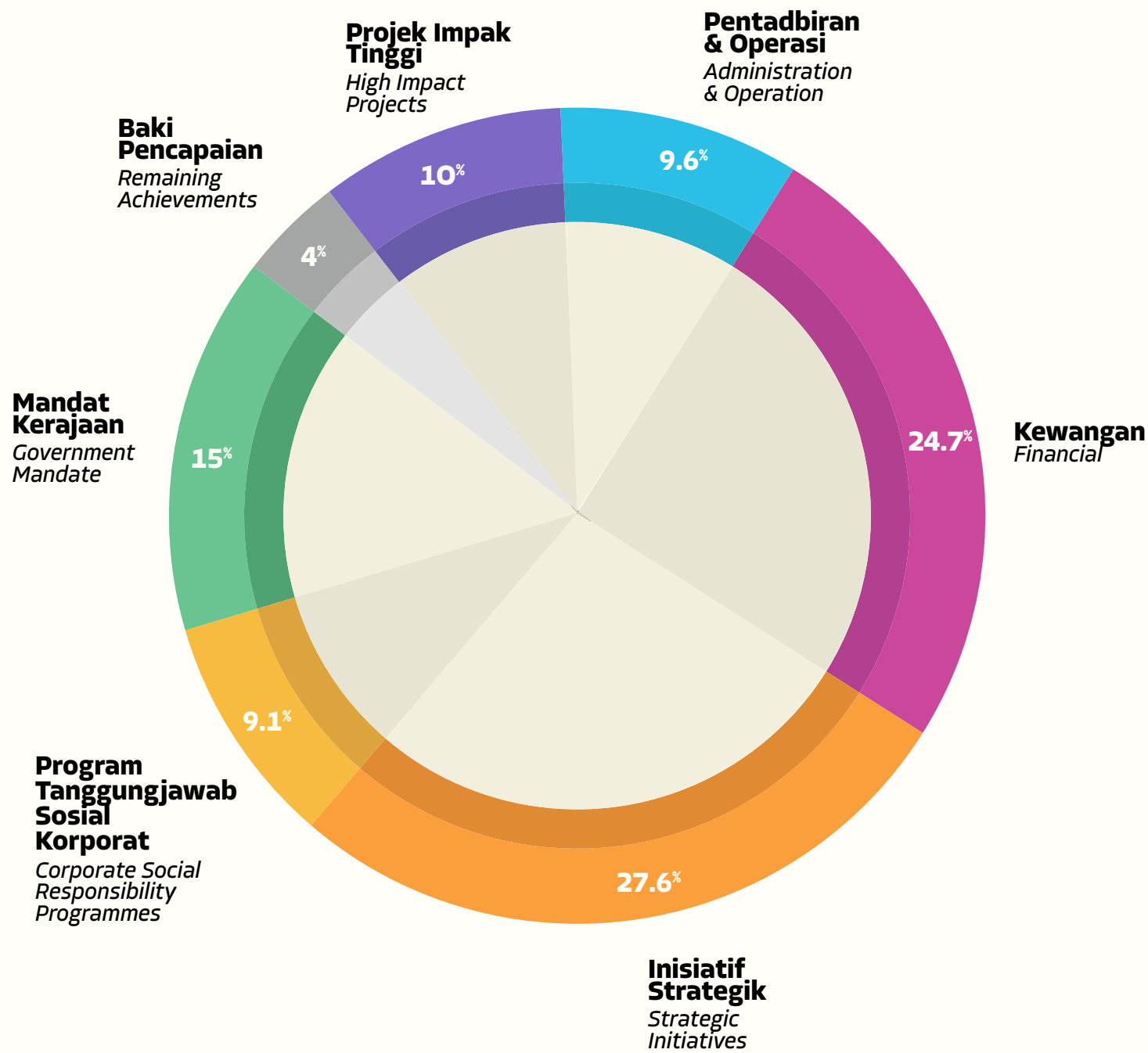
Program Tanggungjawab Sosial Korporat
Corporate Social Responsibility Programmes



15%

Mandat Kerajaan
Government Mandate







PERISTIWA PENTING 2023

2023 HIGHLIGHTS



PERSIDANGAN ASIA-PACIFIC CLIMATE WEEK (APCW) 2023

ASIA-PACIFIC CLIMATE WEEK (APCW) 2023



PDT telah mengambil bahagian dalam APCW 2023 yang diadakan pada 13 - 17 November 2023, iaitu sebuah persidangan antarabangsa di bawah inisiatif Rangka Kerja Perubahan Iklim Bangsa-Bangsa Bersatu (UNFCCC). APCW 2023 melibatkan penyertaan dari negara-negara rantau Asia Pasifik dan ia merupakan satu daripada empat minggu iklim serantau menjelang Conference of the Parties 28 (COP28) di Emiriah Arab Bersatu (UAE). Persidangan berprestij ini menjadi platform kepada para pemimpin, golongan profesional dan pakar, ahli akademik serta pemegang taruh dari pelbagai sektor dan industri untuk berkongsi pandangan dan tindakan dalam usaha menangani krisis perubahan iklim di peringkat global.

PDT has participated in APCW 2023, an international conference under the United Nations Framework Convention on Climate Change (UNFCCC), which took place from 13-17th November 2023. The APCW 2023 involved participation from countries across the Asia-Pacific region and served as one of four regional climate weeks leading up to the Conference of the Parties 28 (COP28) in the United Arab Emirates (UAE). This prestigious conference provided a platform for leaders, professionals, experts, academics, and stakeholders from various sectors and industries to share insights and actions in addressing the global climate crisis.





**PELANCARAN JOHOR
SUSTAINABILITY CENTRE
DAN JOHOR GREEN DEAL**
*THE LAUNCHING OF JOHOR
SUSTAINABILITY CENTRE
AND JOHOR GREEN DEAL*



**JOHOR
GREEN DEAL**

Menerusi mandat yang diberikan kerajaan negeri Johor kepada PDT dalam menerajui inisiatif pembangunan hijau di Johor, PDT telah menzahirkan komitmen sepenuhnya dalam penyertaan APCW 2023. Usaha tersebut dilaksanakan menerusi pelancaran Pusat Kelestarian Johor (Johor Sustainability Centre) selaku anak syarikat PDT dan Kerangka Pelan Induk Pembangunan Hijau Negeri (Johor Green Deal). Penubuhan Johor Sustainability Centre bertujuan untuk menjadi pemudah cara bagi kerajaan negeri untuk memperkasakan pelan pembangunan hijau, manakala Johor Green Deal menjadi sumber rujukan dan dasar utama dalam melaksanakan agenda pembangunan hijau di Johor.

Through the mandate given by the Johor state government to PDT in spearheading green development initiatives in Johor, PDT has demonstrated full commitment by participating in APCW 2023. This effort is realised through the establishment of the Johor Sustainability Centre as a subsidiary of PDT and the Johor Green Deal framework. The establishment of the Johor Sustainability Centre aims to streamline the state government's efforts to strengthen green development plans, while the Johor Green Deal serves as the primary reference and policy framework for executing green development agendas in Johor.



KERJASAMA STRATEGIK DALAM PEMBANGUNAN HIJAU

STRATEGIC COLLABORATION IN GREEN DEVELOPMENT



APCW 2023 menyaksikan PDT selaku anak syarikat kerajaan negeri Johor menjalinkan kerjasama strategik bersama institusi perkhidmatan kewangan antarabangsa dan pemain-pemain industri dalam usaha menggerakkan pembangunan hijau di Johor secara holistik.

APCW 2023 witnessed PDT, a subsidiary of the Johor state government, forming strategic collaborations with international financial service institutions and industry players to drive holistic green development in Johor.

- ▶ World Bank Group
- ▶ Malaysian Forest Fund & Jabatan Perhutanan Negeri Johor
- ▶ TNB Renewables Sdn. Bhd.
- ▶ UMW Industrial Power Sdn. Bhd.
- ▶ Ni Hsin EV Tech Sdn. Bhd.



**PENYERTAAN DALAM
CONFERENCE OF THE
PARTIES (COP28)**
*PARTICIPATION IN
CONFERENCE OF
THE PARTIES (COP28)*



**COP28
UAE**



PDT telah menyertai Persidangan Parti-Parti Ke-28 (COP28) Rangka Kerja Perubahan Iklim Bangsa-Bangsa Bersatu (UNFCCC) yang berlangsung pada 30 November hingga 12 Disember 2023 di Expo City Dubai, Emiriah Arab Bersatu (UAE). COP28 membuka peluang kepada PDT untuk memperluaskan penglibatan di peringkat antarabangsa selaku anak syarikat kerajaan negeri Johor yang diberi mandat bagi menerajui pembangunan inisiatif hijau di Johor dan meningkatkan jaringan kerjasama bersama prospek rakan niaga secara global.

PDT has participated in the 28th Conference of the Parties (COP28) of the United Nations Framework Convention on Climate Change (UNFCCC), held from 30th November to 12th December 2023 at Expo City Dubai, United Arab Emirates. COP28 presents PDT with the opportunity to expand its international engagement as a subsidiary of the Johor state government, which is mandated to lead the development of green initiatives in Johor and enhance cooperation networks with potential business partners on a global scale.





PROJEK PEMASANGAN SOLAR BERBUMBUNG

SOLAR INSTALLATION PROJECT



► Majlis Daerah Tangkak (MDT)

PDT-USEM telah melakar sejarah apabila bangunan pertama di bawah program Supply Agreement Renewable Energy (SARE) di Dewan Muafakat, Bukit Gambir telah mula mengaktifkan penjaan panel solar sejak 4 Julai 2023. MDT telah menerima manfaat penggunaan solar sebagai alternatif penjimatan tenaga elektrik di samping menyokong inisiatif kerajaan Johor dalam industri tenaga boleh diperbaharui.

PDT-USEM made history when the first building under the Supply Agreement Renewable Energy (SARE) programme at Dewan Muafakat, Bukit Gambir, began generating solar power on 4th July 2023. MDT has benefited from the use of solar energy as an alternative for electricity savings, in addition to supporting the Johor State Government's initiative in the renewable energy industry.

► Majlis Perbandaran Batu Pahat (MPBP)

Projek pemasangan panel solar di bumbung dua bangunan milik MPBP iaitu Dewan Jubli Intan dan Stor MPBP telah selesai dan penjaan bagi penggunaan tenaga boleh diperbaharui telah bermula sejak Julai 2023. MPBP dijangka akan menerima manfaat penjimatan elektrik sebanyak RM1.53 Juta sepanjang 25 tahun tempoh hayat panel solar.

The solar panel installation project on the roofs of two buildings owned by MPBP, Dewan Jubli Intan and MPBP Storage has been completed and renewable energy generation has commenced since July 2023. MPBP is expected to benefit from electricity savings amounting to RM1.53 million over the 25-year lifespan of the solar panels.



MENEROKA POTENSI SEKTOR PERUMAHAN DAN KOMERSIL

EXPLORING POTENTIAL RESIDENTIAL AND COMMERCIAL SECTOR

ECOWORLD
CREATING TOMORROW & BEYOND

PDT bersama Iskandar Investment Berhad (IIB) dan EcoWorld Development Group Berhad meneroka potensi kerjasama berkaitan pembangunan melibatkan sektor perumahan dan komersil di kawasan Iskandar Puteri yang memberi fokus kepada golongan M40.

PDT, together with Iskandar Investment Berhad (IIB) and EcoWorld Development Group Berhad, explored collaboration opportunities related to residential and commercial development in the Iskandar Puteri area, focusing on the M40 group.





PROGRAM TANGGUNGJAWAB SOSIAL KORPORAT PDT

PDT CORPORATE SOCIAL
RESPONSIBILITY (CSR) PROGRAMMES



PDT telah membelanjakan lebih RM1.5 juta pada 2023 untuk melaksanakan program Tanggungjawab Sosial Korporat (CSR) yang memberi tumpuan kepada pendidikan dan pembangunan modal insan:

PDT has spent over RM1.5 million in 2023 to implement Corporate Social Responsibility (CSR) programmes focusing on education and human capital development:

- ▶ Tabung Pendidikan Sarjana PDT (TPSPDT)
- ▶ Tabung Pendidikan Kakitangan Kerajaan
Kumpulan Pelaksana PDT (TPKKKPD)
- ▶ Kursus Jangka Pendek Pegawai Tadbir Negeri Johor
- ▶ Kursus Jangka Pendek Guru KAFA
- ▶ Tabung Pemerkasaan Wanita
- ▶ Tabung Bencana Negeri Johor
- ▶ Sumbangan Khas kepada Jabatan Kerajaan, Agensi
dan Badan Bukan Kerajaan (NGO)
*Special Contributions to the Government Department,
Agencies and Non-Governmental Organisations (NGO)*



PELANTIKAN KETUA EKSEKUTIF PDT SEBAGAI PROFESOR ADJUNG

*THE APPOINTMENT OF PDT'S CHIEF
EXECUTIVE AS ADJUNCT PROFESSOR*



Ketua Eksekutif (Kumpulan) PDT, YB Dato' Ramlee A Rahman dilantik sebagai Profesor Adjung Fakulti Pengurusan, Universiti Teknologi Malaysia (UTM) pada 1 April 2023. Ini merupakan satu pengiktirafan terhadap pengalaman luas dan kepakaran beliau selama 31 tahun dalam pentadbiran awam dan pengurusan korporat yang dapat dimanfaatkan bagi meningkatkan kecemerlangan dan prestasi universiti.

Chief Executive (Group) PDT, YB Dato' Ramlee A Rahman was appointed as Adjunct Professor of the Faculty of Management, Universiti Teknologi Malaysia (UTM) on 1st April 2023. This appointment recognises his extensive experience and expertise gained over 31 years in public administration and corporate management, which can contribute significantly to enhancing the excellence and performance of the university.



PDT TOWN HALL- RUANG PENETAPAN HALA TUJU 2023

*PDT TOWNHALL - SETTING
THE DIRECTION FOR 2023*



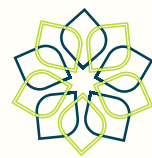
PDT Town Hall 2023 menjadi platform perbincangan hala tuju syarikat bagi tahun 2023. Lebih 40 kakitangan termasuk pengurusan kanan PDT telah menyertai program ini yang merangkumi Majlis Amanat Ketua Eksekutif (Kumpulan) PDT, penetapan Petunjuk Prestasi Utama (KPI) dan pembentangan Bajet 2023. Turut diadakan 'Enrich Talents Program' yang bertujuan memperkasa kemampuan warga kerja PDT dalam menghadapi pelbagai cabaran dan situasi.

The PDT Town Hall 2023 served as the company's strategic discussion platform for the year. Over 40 employees, including senior management of PDT, participated in this program, which featured the delivery of the PDT Chief Executive's (Group) Mandate, the setting of Key Performance Indicators (KPI) and the presentation of the 2023 Budget. Additionally, the 'Enrich Talents Program' was conducted to empower PDT employees' capabilities in addressing various challenges and situations.



PENSIJILAN AMALAN PERSEKITARAN BERKUALITI 5S

CERTIFICATION OF QUALITY
ENVIRONMENTAL 5S PRACTICES



ADAPTABILITY
TOWARDS
BETTERMENT

PDT telah berjaya memperoleh Pensijilan Cemerlang bagi Audit Pensijilan Amalan Persekitaran Berkualiti 5S pada 18 Disember 2023. Pengauditan pensijilan ini dilaksanakan oleh Malaysia Productivity Corporation (MPC).

PDT has successfully obtained the Excellent Certification for the Audit of Quality Environmental 5S Practices on 18th December 2023. This certification audit was conducted by the Malaysia Productivity Corporation (MPC).



STRUKTUR KORPORAT

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Johor komited menjadi
sebahagian daripada
pemangkin kepada
perubahan globalisasi
yang positif dalam
memastikan agenda
kelestarian mampu
direalisasikan

Johor is committed to being a catalyst for positive globalisation changes, ensuring that sustainability agendas can be realised

YAB DATO' ONN HAFIZ BIN GHAZI

Pengerusi,
Chairman,

Pemodalan Darul Ta'zim Sdn. Bhd.





▲ **Ahli Mesyuarat Kerajaan Negeri Johor**
Johor State Executive Council



▲ **YAB Menteri Besar Johor, Dato' Onn Hafiz di Program Gotong-Royong Pantai Lido**
YAB Menteri Besar Johor, Dato' Onn Hafiz at Pantai Lido Gotong-Royong Program



▲ **Mesyuarat Lembaga Pengarah Permodalan Darul Ta'zim (PDT) Kali Ke-32**
The 32nd Board of Directors Meeting of Permodalan Darul Ta'zim

Johor komited menjadi sebahagian daripada pemangkin kepada perubahan globalisasi yang positif dalam memastikan agenda kelestarian mampu direalisasikan. Langkah ini seiring dalam menyokong usaha di peringkat global dalam menangani isu perubahan iklim.

Saya yakin Johor akan memainkan peranannya bagi memantau dan memastikan segala kerangka pembangunan hijau dapat dilaksanakan secara holistik bagi mencapai visi persekitaran yang rendah karbon, mesra alam dan mampan.

Johor is committed to being a catalyst for positive globalisation changes, ensuring that sustainability agendas can be realized. This initiative aligns with global efforts to address climate change issues.

I believe Johor will play its role in monitoring and ensuring that all green development frameworks can be holistically implemented to achieve a vision of a low-carbon, environmentally friendly and sustainable environment.

Pada tahun 2023, Johor buat julung kalinya telah menyertai dan menjadi tuan rumah bagi Persidangan Asia Pacific Climate Week (APCW) 2023, sekaligus menunjukkan keseriusan kerajaan negeri dalam memastikan matlamat pembangunan lestari dapat dilaksanakan sewajarnya.

Menerusi persidangan tersebut, Johor telah melancarkan kerangka kerja inisiatif hijau Johor Green Deal serta Johor Sustainability Centre (JSC) yang akan menjadi rujukan dasar utama untuk agenda pembangunan hijau negeri ini.

Kewujudan Johor Green Deal dan JSC ini amat penting bagi memastikan Johor dan Malaysia bersedia mendepani cabaran alam sekitar dengan menggalakkan pertumbuhan ekonomi serta memupuk inovasi hijau dan lestari.

Namun begitu, usaha ini perlu digerakkan bersama pelbagai pihak dan saya percaya kepakaran dan kerjasama erat PDT selaku anak syarikat kerajaan negeri bersama rakan strategiknya dapat membantu merealisasikan matlamat ini.

Semoga segala usaha bagi memajukan negeri dan negara ini dapat direalisasikan dengan jayanya. Insya-Allah.

In 2023, Johor for the first time participated in and hosted the Asia Pacific Climate Week (APCW) 2023, demonstrating the state government's seriousness in ensuring sustainable development goals are properly executed.

Through this conference, Johor launched the Johor Green Deal initiative framework and Johor Sustainability Centre (JSC), which will serve as the primary policy reference for the state's green development agenda.

The establishment of the Johor Green Deal and JSC is crucial to ensuring that Johor and Malaysia are prepared to face environmental challenges by promoting economic growth and fostering green and sustainable innovation.

However, these endeavours need to be mobilised collaboratively by various parties, and I believe the expertise and close cooperation of PDT as a state government subsidiary, with its strategic partners can help in the realisation of this goal.

May all efforts to advance the state and the country be successfully realised, Insya-Allah.



▲ **DYMM Permaisuri Johor, Raja Zarith Sofiah binti Almarhum Sultan Idris Shah berkenan berangkat menghadiri APCW 2023**

HRH the Queen of Johor, Raja Zarith Sofiah binti Almarhum Sultan Idris Shah at APCW 2023



▲ **Majlis Pertukaran Memorandum Persefahaman (MoU) di APCW 2023**

Memorandum of Understanding (MoU) Exchange Ceremony at APCW 2023



▲ **Majlis Perasmian Asia-Pacific Climate Week (APCW) 2023**

Asia-Pacific Climate Week (APCW) 2023 Opening Ceremony



**PDT telah berusaha untuk
menyelaraskan operasi dengan
keperluan pihak berkepentingan.
Usaha ini selari dengan misi PDT iaitu
'Melaksana Aspirasi Kerajaan
Negeri dengan Memaksimumkan
Pulangan Pelaburan dan
Penyampaian Perkhidmatan'**

PDT has endeavoured to align its operations with the needs of stakeholders. These efforts are in line with PDT's mission to 'Implement the State Government Plan and Ensure Maximum Return on Investments and Delivery of Services'

YB DATO' RAMLEE BIN A RAHMAN
Ketua Eksekutif (Kumpulan),
Chief Executive (Group),
Pemodalan Darul Ta'zim Sdn. Bhd.



MELAKSANAKAN ASPIRASI, MEMAKSIMUMKAN PULANGAN

FULFILLING ASPIRATIONS, MAXIMISING RETURNS

Permodalan Darul Ta'zim Sdn. Bhd. (PDT) tekad berdiri teguh dengan komitmennya mendukung mandat kerajaan negeri dalam usaha memacu ekonomi negeri Johor. PDT mengemudi tahun 2023 dengan kesungguhan dan ketahanan dalam situasi pemulihan ekonomi global pasca pandemik, yang turut memberi kesan kepada ekonomi negeri Johor.

Walaupun menghadapi keadaan ekonomi 2023 yang mencabar, PDT terus mencipta prestasi yang membanggakan menerusi pelbagai inisiatif strategik. PDT telah berusaha untuk menyelaraskan operasi dengan keperluan pihak berkepentingan. Usaha ini selari dengan misi PDT iaitu 'Melaksana Aspirasi Kerajaan Negeri dengan Memaksimumkan Pulangan Pelaburan dan Penyampaian Perkhidmatan'.

Permodalan Darul Ta'zim Sdn. Bhd. (PDT) remains steadfast in its commitment to supporting the state government's mandate in driving Johor's economic growth. PDT embarked on the year 2023 with determination and resilience amidst the global economic recovery post-pandemic, which has also impacted the economy of Johor.

Despite the challenging economic conditions of 2023, PDT continues to achieve commendable performance through various strategic initiatives. PDT has endeavoured to align its operations with stakeholders need. These efforts are in line with PDT's mission to 'Implement the State Government Plan and Ensure Maximum Return on Investments and Delivery of Services'.



▲ **Mesyuarat Lembaga Pengarah PDT Kali Ke-32**
32nd PDT Board of Director Meeting



▲ **Majlis Amanat Ketua Eksekutif PDT 2023**
PDT's Chief Executive Mandate Ceremony

132%

**KADAR
KENAIKKAN
KEUNTUNGAN
TAHUN 2023
BERBANDING
2022**

*Revenue of PDT in 2023
Compared to 2022*

53%

**PENINGKATAN
KEUNTUNGAN
SELEPAS
CUKAI**

Increment in After Tax Profit

54^x

LEBIH TINGGI

Higher

**KEUNTUNGAN
SELEPAS
CUKAI**

Profit After Tax

Pencapaian Utama 2023

Key Achievements of 2023

Jumlah pendapatan PDT pada tahun 2023 meningkat sebanyak 132% iaitu berjumlah RM51,308,677 berbanding RM22,097,925 pada 2022. Manakala hasil keuntungan selepas cukai PDT meningkat sebanyak 53% iaitu RM29,174,739 berbanding tahun 2022 (RM19,047,542). PDT merekodkan keuntungan selepas cukai 54 kali ganda berbanding yang disasarkan (RM527,084) pada 2023.

Peningkatan utama pendapatan bagi tahun 2023 adalah daripada pendapatan usahasama dan pendapatan dividen. Walaupun PDT merekodkan penurunan pada jumlah ekuiti dan aset disebabkan pelupusan tanah, namun PDT kekal berupaya menyelesaikan sebahagian besar liabiliti semasa syarikat dan meningkatkan margin keuntungan.

Kejayaan ini telah menjadikan nisbah penggearing PDT kekal positif dan bertambah baik serta memberikan gambaran kedudukan syarikat yang cukup baik bagi membiayai liabiliti (tanggungan) syarikat.

The revenue of PDT in 2023 saw an increased by 132%, amounting to RM51,308,677 compared to RM22,097,925 in 2022. Meanwhile, PDT's profit after tax rose by 53%, reaching RM29,174,739 compared to RM19,047,542 in 2022. PDT recorded a profit after tax 54 times higher than its 2023 target of RM527,084.

The significant growth in revenue for 2023 was primarily driven by joint venture income and dividend revenue. Despite a decline in equity and assets due to land disposals, PDT remained capable of settling most of its current liabilities while enhancing its profit margins.

As a result of this success, PDT's gearing ratio has remained positive and even improved which indicates that company is well-positioned to finance its liabilities.

Bagi memastikan perancangan dan strategi perniagaan dapat direalisasikan dengan jayanya, PDT telah menetapkan Petunjuk Prestasi Utama (KPI) dengan menggariskan inisiatif dan pelan tindakan yang perlu dicapai pada tahun tersebut. Pada tahun 2023, KPI PDT kekal merekodkan pencapaian cemerlang dengan jumlah peratusan 96%, melibatkan enam fokus dan 41 inisiatif.

Sementara itu, Penilaian Pencapaian Prestasi (PR) PDT pada 2023 turut merekodkan pencapaian cemerlang dengan peratusan 95.9% berdasarkan penilaian terhadap tiga kategori utama dan 24 inisiatif. PR PDT diperkenalkan pada 2022 bertujuan mengukur prestasi syarikat agar gerak kerja yang dilaksanakan oleh kakitangan PDT menepati spesifikasi yang telah ditetapkan sepanjang tahun.

To ensure the successful realisation of business planning and strategies, PDT established Key Performance Indicators (KPIs) outlining initiatives and action plans to be achieved for the year. In 2023, PDT's Key Performance Indicators (KPI) continued to record outstanding achievement with a total success rate of 96%, encompassing six focus areas and 41 initiatives.

Furthermore, PDT's Performance Review (PR) for 2023 also recorded excellent performance with 95.9%, based on evaluations across three main categories and 24 initiatives. The PR was introduced in 2022 to assess the company's performance and ensure that PDT staff activities aligned with the specified standards throughout the year.

96%
**PENCAPAIAN
KPI PDT
2023**

PDT 2023 KPI Achievement

6
FOKUS
Focuses

41
INISIATIF
Initiatives

2023
**LAPORAN
TAHUNAN**
*ANNUAL
REPORT*

**STRUKTUR
KORPORAT**
Corporate Structure



- ▲ **Barisan Pengurusan Bersama Kakitangan PDT Bergambar di Pavillion APCW 2023**
PDT Management Team Together with the Staff Took a Photo at the APCW 2023 Pavillion



- ▲ **YB Dato' Ramlee Bersama Moderator dan Ahli Panel di satu sesi Forum APCW 2023 anjuran PDT**
YB Dato' Ramlee with the Moderator and Panelists at the APCW 2023 Forum Session organised by PDT

Menerajui Inisiatif Pembangunan Hijau

Leading Green Development Initiatives



Pada 2023, PDT telah diberi mandat oleh kerajaan negeri Johor untuk menerajui inisiatif pembangunan hijau. Ini menunjukkan kepercayaan berterusan kerajaan negeri terhadap kemampuan PDT dalam merealisasikan aspirasi kerajaan negeri demi memacu pembangunan negeri Johor, sekaligus memberi manfaat kepada masyarakat.

Kami telah melancarkan Johor Sustainability Centre (JSC) iaitu anak syarikat PDT dan Kerangka Pelan Induk Pembangunan Hijau Negeri Johor (*Johor Green Deal*) semasa persidangan antarabangsa Asia-Pacific Climate Week 2023 yang julung kalinya diadakan di Malaysia.

In 2023, PDT was mandated by the Johor state government to lead green development initiatives. This reflects the state government's continued trust in PDT's ability to realise its aspirations for driving Johor's development, ultimately benefiting the community.

We launched the Johor Sustainability Centre (JSC), a PDT subsidiary, along with the Johor Green Deal framework during the Asia-Pacific Climate Week 2023, which was held in Malaysia for the first time.


**WORLD
BANK
GROUP**

**TNB
RENEWABLES**

UMW

Semasa persidangan tersebut, kami juga telah menunjukkan komitmen bagi menggerakkan pembangunan hijau di Johor menerusi perjanjian kerjasama di antara PDT dan rakan strategik, antaranya:

- Surat Perjanjian Kerjasama (LoC) Pelaksanaan Projek Kelestarian di Negeri Johor di antara PDT dan World Bank Group;
- Memorandum Persefahaman (MoU) Pelaksanaan Projek Kredit Karbon Berasaskan Alam Sekitar dan Teknologi di Johor di antara PDT, Jabatan Perhutanan Negeri Johor dan Malaysia Forest Fund;
- Memorandum Persefahaman (MoU) Pelaksanaan Projek Tenaga Boleh Diperbaharui - Ladang Solar di antara PDT dan TNB Renewables Sdn. Bhd. (TNBRe); dan
- Perjanjian Kerjasama (CA) Penyedia Teknologi Hijau Di Johor di antara PDT dan UMW Industrial Power Sdn. Bhd.

Kami turut memperkenalkan slogan ‘Empowering Green Lifestyle’ sebagai usaha serius PDT dalam menyokong dan mendukung mandat kerajaan negeri bagi menerajui pembangunan hijau di selatan tanah air.

During the conference, we also demonstrated our commitment to advancing green development in Johor through several strategic partnership agreements, including:

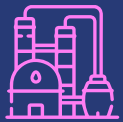
- *Letter of Collaboration (LoC) between PDT and the World Bank Group for the Implementation of Sustainability Projects in Johor;*
- *Memorandum of Understanding (MoU) between PDT, the Johor State Forestry Department and the Malaysia Forest Fund for the implementation of Nature-based and Technology-Based Carbon Credit Projects in Johor;*
- *Memorandum of Understanding (MoU) between PDT and TNB Renewables Sdn. Bhd. (TNBRe) for Renewable Energy projects – Solar Farm; and*
- *Collaboration Agreement (CA) between PDT and UMW Industrial Power Sdn. Bhd. for the Provision of Green Technology Solutions in Johor.*

We also introduced the slogan ‘Empowering Green Lifestyle’ as part of PDT’s serious commitment to supporting and upholding the state government’s mandate to lead green development in the southern region of the country.



Sektor Air, Air Kumbahan & Tenaga & Persekitaran

Water, Wastewater, Energy and Environment Sector



Sektor Minyak dan Gas

Oil and Gas Sector



Sektor Infrastruktur dan Hartanah

Infrastructure and Property Sector



Sektor Perniagaan dan Pelaburan Strategik

Business and Strategic Investment Sector

Empat Teras Perniagaan, Komitmen Berterusan

Four Business Pillars, Continuous Commitment

Dalam mendukung mandat baharu, PDT kekal fokus menyusun dan mengatur perancangan strategik perniagaan yang melibatkan empat teras utama iaitu Sektor Air, Air Kumbahan, Tenaga dan Persekitaran; Sektor Minyak dan Gas; Sektor Infrastruktur dan Hartanah; dan Sektor Perniagaan dan Pelaburan Strategik.

Keempat-empat teras ini berjaya menyumbang kepada kemajuan syarikat yang berterusan menerusi pelbagai projek berimpak tinggi, sebagaimana yang dinyatakan menerusi Analisis Keberhasilan Utama dalam laporan ini.

In supporting its new mandate, PDT remains focused on structuring and organising strategic business planning, which involves four key pillars including the Water, Wastewater, Energy and Environment Sector; Oil and Gas Sector; Infrastructure and Property Sector; and Business and Strategic Investment Sector.

These four pillars contribute significantly to the company's ongoing progress through various high-impact projects, as highlighted in the 'Analisis Keberhasilan Utama' in this report.



Memperkukuh Tadbir Urus PDT

Strengthening PDT Governance

PDT sentiasa menunjukkan komitmen yang serius untuk meningkatkan dan memperkukuh strategi perniagaan dengan teliti dan tersusun, selari dengan nilai teras PDT iaitu 'Integriti Adalah Teras Profesionalisme Kami'. Usaha ini dilaksanakan menerusi penambahbaikan, memperkemas dan audit yang dilakukan bagi mengenalpasti kelemahan, kekuatan, potensi mahupun ketirisan dalam memastikan tadbir urus korporat, kewangan, perolehan serta operasi dijalankan mengikut prosedur yang ditetapkan.

Perlaksanaan tadbir urus korporat dan pembudayaan integriti merupakan salah satu komitmen utama PDT dalam mewujudkan persekitaran kerja yang kondusif serta bebas rasuah. Menerusi kepimpinan Jawatankuasa Audit & Integriti (JAI) dan komitmen berterusan Jabatan Integriti & Governans, PDT telah melaksanakan beberapa inisiatif sepanjang tahun 2023.

PDT is dedicated to enhancing and strengthening its business strategy with meticulous and careful planning, aligned with its core value: 'Integrity is the Core of Our Professionalism.' This commitment is realised through improvements, streamlining, and audits to identify weaknesses, strengths, potential issues, and leakages, ensuring that corporate governance, financial, procurement, and operational adhere to established procedures.

Corporate governance and the promotion of integrity are key commitments for PDT in creating a conducive and corruption-free work environment. Under the leadership of the Audit & Integrity Committee (JAI) and the ongoing efforts of the Audit & Integrity Department, several initiatives have been implemented by PDT throughout 2023.



▲ **Mesyuarat Khas Jawatankuasa Audit & Integriti (JAI) PDT**
PDT Audit & Integrity Committee (JAI) Special Meeting



▲ **Mesyuarat Khas Jawatankuasa Audit & Integriti (JAI) PDT**
PDT Audit & Integrity Committee (JAI) Special Meeting



Kami terus menggorak langkah dengan membuat penambahbaikan terhadap sistem antirasuah dan governans melalui Sistem Tapisan Keutuhan (eSTK) dan penambahbaikan Polisi Integriti PDT dengan menyertakan elemen pencegahan terhadap aktiviti pengubahan wang haram, pengaruh luar serta surat sokongan.

Inisiatif ini adalah selari dengan Issues of Concern (IOC) yang telah dikenal pasti oleh pihak SIRIM bagi tujuan pensijilan MS ISO 37001 Anti-Bribery Management System (ABMS) dan senarai semak di bawah Corporate Integrity System Malaysia (CISM) yang akan diguna pakai di peringkat Kumpulan PDT pada tahun 2024.

We have made significant progress by enhancing anti-corruption systems and governance through the Integrity Screening System (eSTK) and improvements to PDT's Integrity Policy. These updates include elements to prevent money laundering, external influence and support letters.

These initiatives align with the Issues of Concern (IOC) identified by SIRIM for the MS ISO 37001 Anti-Bribery Management System (ABMS) certification and the checklist under the Corporate Integrity System Malaysia (CISM), which will be implemented at the PDT Group level in 2024.

Amalan 5S dan Komitmen ESG

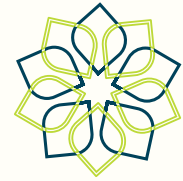
5S Practices and ESG Commitment

Kami juga tidak mengabaikan keperluan syarikat dan warga kerja PDT untuk mentransformasikan persekitaran kerja dengan lebih efisien dan sistematik. Pada 2023, PDT telah berjaya mencapai penarafan tiga bintang iaitu Cemerlang menerusi Pensijilan 5S oleh pihak audit Perbadanan Produktiviti Malaysia (MPC).

Langkah proaktif juga diteruskan dalam pelaksanaan inisiatif berkaitan ESG (Persekitaran, Sosial dan Tadbir Urus). Antara inisiatif yang telah dilaksanakan pada 2023 adalah mewujudkan Polisi Penerapan ESG, memasang panel solar di bumbung pejabat PDT dan penggunaan kenderaan elektrik (EV).

We have also focused on transforming the work environment to be more efficient and systematic. In 2023, PDT successfully achieved a three-star rating of Excellence through the 5S Certification by the Malaysian Productivity Corporation (MPC) audit.

Furthermore, we continue to take proactive steps in implementing ESG (Environmental, Social, and Governance) initiatives. A number of initiatives were implemented in 2023, including establishing an ESG Adoption Policy, installing solar panels on PDT office rooftops and adopting electric vehicles (EVs).



**ADAPTABILITY
TOWARDS
BETTERMENT**



- ▲ **Majlis Pelancaran Program Amalan 5S PDT**
The Launch Ceremony of PDT 5S Practices Programme



- ▲ **Audit Pensijilan Amalan Persekitaran Berkualiti 5S di peringkat PDT**
5S Quality Environment Certification Audit at the PDT level



- ▲ Sesi Penyerahan Mock-Cheque kepada Akaun Amanah Kemanusiaan Rakyat Palestin
Ceremony for Handing Over the Mock Cheque to the Palestinian People's Humanitarian Trust Fund



- ▲ Penyerahan Sumbangan kepada Mangsa Bencana Monsun Timur Laut Melalui Southern Volunteers (SV)
Contribution Handover to North East Monsoon Disaster Victims Through Southern Volunteers (SV)



- ▲ Sinar Lebaran PDT 2023

Komitmen Tanggungjawab Sosial Korporat (CSR)

Commitment to Corporate Social Responsibility (CSR)

Kami sentiasa berusaha untuk menyampaikan faedah dan pulangan ekonomi kepada kerajaan dan masyarakat di negeri Johor. Seajar dengan matlamat itu, PDT komited dan bergerak aktif dalam pelaksanaan Program Tanggungjawab Sosial Korporat (CSR) yang memberi fokus kepada pendidikan dan pembangunan modal insan. Fokus ini diberi keutamaan setelah melihat kepentingannya untuk melahirkan kepakaran yang akan memberi sumbangan kepada pembangunan negara dan negeri Johor khususnya.

Dalam pada itu, kami juga menzahirkan kesungguhan tanpa berbelah bahagi dalam membantu golongan yang memerlukan termasuk golongan miskin tegar, miskin bandar dan masyarakat berpendapatan rendah (B40). Kami juga sentiasa berganding bahu bersama pelbagai agensi kerajaan dan Badan Bukan Kerajaan (NGO) dalam menyokong pelbagai program yang memberi manfaat kepada komuniti setempat.

We consistently strive to deliver benefits and economic returns to the government and the community in Johor. In line with this goal, PDT is committed to and actively engaged in implementing Corporate Social Responsibility (CSR) programmes that focus on education and human capital development. This focus is prioritised due to its importance in nurturing expertise that contributes to the development of both the nation and Johor specifically.

In addition, we also demonstrate unwavering commitment in assisting those in need, including the hardcore poor, urban poor, and low-income groups (B40). We consistently collaborate with various government agencies and Non-Governmental Organisations (NGOs) in supporting numerous programmes that benefit the local community.

Pengiktirafan dan Penghargaan

Recognition and Appreciation

Sekalung penghargaan kepada kerajaan negeri Johor dan kerajaan persekutuan serta seluruh jabatan atau agensi di bawahnya atas kerjasama dan komitmen yang diberikan bagi memastikan PDT menjadi salah satu organisasi yang mapan dan berdaya saing di negeri Johor.

Saya mewakili PDT dan kumpulan juga merakamkan ucapan terima kasih kepada barisan Lembaga Pengarah PDT atas sokongan dan nasihat sepanjang tempoh perkhidmatan. Kebijakan mereka telah menjadi panduan dan dorongan dalam usaha kolektif kita untuk mencapai kecemerlangan.

Kejayaan PDT sehingga hari ini tidak mungkin dapat dicapai tanpa kerjasama daripada pelbagai pihak. Di samping itu, sokongan anda yang konsisten telah membantu kami untuk mencapai visi dan misi serta memenuhi mandat yang diamanahkan.

We extend our heartfelt gratitude to the Johor state government, the federal government and all the departments and agencies under their purview for their cooperation and commitment in ensuring that PDT remains a sustainable and competitive organisation in Johor.

On behalf of PDT and the group, I would also like to express our thanks to the Board of Directors for their support and advice throughout their tenure. Their wisdom has been a guiding force and motivation in our collective efforts to achieve excellence.

PDT's achievements to date would not have been possible without the collaboration of various parties. Your consistent support has been instrumental in helping us achieve our vision and mission and fulfil our entrusted mandate.



▲ Lawatan Kerja YB Tuan Nik Nazmi Bin Nik Ahmad, Menteri Sumber Asli, Alam Sekitar dan Perubahan Iklim ke Loji Rawatan Kumbahan Sungai Segget

Official visit by YB Tuan Nik Nazmi Bin Nik Ahmad, Minister of Natural Resources, Environment and Climate Change to the Sungai Segget Sewage Treatment Plant



▲ Sesi Fotografi Kakitangan PDT Bersama Ahli Lembaga Pengarah PDT

Photography Session with PDT Staff and the Board Directors of PDT



▲ **PDT Townhall di Langkawi**
PDT Townhall in Langkawi



▲ **Penganugerahan
'Long Service Award'**
 kepada kakitangan PDT
*Presentation of
Long Service Award
to PDT staff*



▲ **Majlis Penyerahan Sijil
Kenaikan Pangkat
Kakitangan PDT**
*PDT Staff Promotion
Certificate Handover Ceremony*

Kerjasama erat dan sokongan berterusan daripada pemegang taruh, syarikat-syarikat bersekutu dan rakan niaga turut membolehkan PDT menjalankan misi dan visinya untuk memberi pulangan kepada kerajaan negeri. Sekalung penghargaan kepada semua pihak yang terlibat sama dalam perancangan korporat dan pelaburan sepanjang tahun 2023.

Kepada warga kerja PDT yang luar biasa, anda telah menunjukkan ketekunan, kecekalan dan dedikasi yang hebat dalam mengharungi pelbagai cabaran sepanjang tahun 2023. Usaha anda sangat penting dalam menggerakkan organisasi sehingga PDT kekal relevan sehingga kini. Ucapan terima kasih dan tahniah kepada seluruh warga kerja PDT dan kumpulan. PDT akan terus mengorak langkah maju ke hadapan dalam usaha Menjana Masa Depan Yang Lebih Gemilang.

The close cooperation and ongoing support from stakeholders, associated companies, and business partners have also enabled PDT to pursue its mission and vision of delivering returns to the state government. We extend our appreciation to all involved in corporate planning and investment throughout 2023.

To the exceptional PDT staff, your perseverance, resilience, and dedication in overcoming various challenges throughout 2023 have been crucial in keeping the organisation relevant and thriving. Thank you and congratulations to all PDT staff and the group. PDT will continue to advance with determination in our efforts towards Energising a Greater Future.



► YAB DATO' ONN HAFIZ BIN GHAZI

Pengerusi PDT
Chairman of PDT
Menteri Besar Johor

Dilantik sebagai Pengerusi Lembaga Pengarah PDT pada 1 April 2022. Beliau memperoleh Ijazah Sarjana Muda dalam Ekonomi dan Pengurusan dari Universiti Malaya.

Appointed as the Chairman of the PDT Board of Directors on 1st April 2022. He holds a Bachelor's Degree in Economics and Management from the Universiti Malaya.



► YB TAN SRI DATO' DR. HAJI AZMI BIN ROHANI

Setiausaha Kerajaan Johor
Johor State Secretary

Dilantik sebagai Pengarah PDT pada 5 Februari 2015. Beliau berkelulusan Ijazah Doktor Falsafah (Pentadbiran dan Pembangunan Tanah) dari Universiti Teknologi Malaysia; Ijazah Sarjana Sains (Pembangunan Sumber Manusia) dari Universiti Teknologi Malaysia dan Ijazah Sarjana Muda Sains Pembangunan (Ekonomi & Pengurusan) (Kepujian) dari Universiti Kebangsaan Malaysia.

Appointed as the Director of PDT on 5th February 2015. He holds a Doctor of Philosophy (PhD) in Land Administration and Development from Universiti Teknologi Malaysia; a Master of Science (MSc) in Human Resource Development from Universiti Teknologi Malaysia; and a Bachelor's Degree of Developmental Science (Economics & Management) (Hons) from Universiti Kebangsaan Malaysia.



► **YB DATO' HAJI MOHAMMED RIDHA
BIN DATO' HAJI ABD KADIR**

Timbalan Setiausaha Kerajaan (Pembangunan) Negeri Johor
Johor Deputy State Secretary (Development)

Dilantik sebagai Pengarah PDT pada 1 Februari 2020. Beliau memiliki Ijazah Sarjana Muda dalam Teknologi Maklumat dari Universiti Teknologi Malaysia.

Appointed as the Director of PDT on 1st February 2020. He holds a Bachelor's Degree in Information Technology from Universiti Teknologi Malaysia.



► **YB DATO' MOHD JAFNI BIN MD SHUKOR**

**Pengerusi Jawatankuasa Perumahan dan
Kerajaan Tempatan Negeri Johor**

Johor Housing and Local Government Committee Chairman

Dilantik sebagai Pengarah PDT pada 16 Jun 2023. Beliau memiliki Ijazah Sarjana Pentadbiran Perniagaan dan Ijazah Sarjana Muda Pengurusan (Kepujian) dari Open University Malaysia.

Appointed as the Director of PDT on 16th June 2023. He holds a Master's Degree in Business Administration and a Bachelor's Degree in Management (Hons) from Open University Malaysia.



► YB TUAN LEE TING HAN

Pengerusi Jawatankuasa Pelaburan, Perdagangan, Hal Ehwal Pengguna dan Sumber Manusia Negeri Johor

Johor Investment, Trade, Consumer Affairs and Human Resources Committee Chairman

Dilantik sebagai Pengarah PDT pada 1 Jun 2022. Beliau memiliki Ijazah Sarjana dari University of Cambridge, United Kingdom dan Ijazah Sarjana Muda Undang-Undang dari Universiti Malaya.

Appointed as the Director of PDT on 1st June 2022. He holds a Master's Degree from the University of Cambridge, United Kingdom, and a Bachelor of Laws Degree from the Universiti Malaya.



► YB DATO' HAJI ASHARI BIN KASNAN

Pengarah Tanah dan Galian Johor

Director of Lands and Mines Johor

Dilantik sebagai Pengarah PDT pada 2 Januari 2022. Beliau memiliki Ijazah Sarjana Muda (Kepujian) Hubungan Antarabangsa dalam Diplomatik dari University of Keele, Staffordshire, United Kingdom.

Appointed as the Director of PDT on 2nd January 2022. He holds a Bachelor of Arts (Honours) in International Relations from the University of Keele, Staffordshire, United Kingdom.



► YB DATO' ISHAK BIN SAHARI

Pengarah Bebas/Pengerusi Jawatankuasa Audit & Integriti

Independent Director/Chairman of the Audit & Integrity Committee

Dilantik sebagai Pengarah PDT pada 20 Mei 2014. Beliau memiliki Ijazah Sarjana Muda Undang-Undang (Kepujian) dari Universiti Malaya.

Appointed as the Director of PDT on 20th May 2014. He holds a Bachelor of Laws (Honours) degree from the Universiti Malaya.



► YB DATO' RAMLEE BIN A RAHMAN

Ketua Eksekutif (Kumpulan) Permodalan Darul Ta'zim

Chief Executive (Group) Permodalan Darul Ta'zim

Beliau dilantik sebagai Pengarah PDT pada 1 Januari 2022. Beliau memperoleh Ijazah Sarjana Sains (Pentadbiran dan Pembangunan Tanah) dari Universiti Teknologi Malaysia, Ijazah Sarjana Muda Pentadbiran Awam (Kepujian) dari Universiti Utara Malaysia dan menamatkan Program Kepimpinan Berprestasi Tinggi di Universiti Oxford di United Kingdom.

He was appointed as the Director of PDT on 1st January 2022. He holds a Master of Science in Land Administration and Development from Universiti Teknologi Malaysia, a Bachelor's Degree of Public Administration (Hons) from Universiti Utara Malaysia and completed the High-Performance Leadership Programme at the University of Oxford, United Kingdom.



► YB DATO' HAJI SALEHUDDIN BIN HASSAN

Pegawai Kewangan Negeri Johor
Johor State Financial Officer

Beliau dilantik sebagai Pengarah PDT pada 1 Mac 2021 dan menamatkan perkhidmatannya pada 11 Januari 2024. Beliau memperoleh Ijazah Sarjana Muda Pentadbiran Perniagaan (Kepujian) dari Universiti Utara Malaysia dan Diploma Pengajian Perbankan dari Universiti Teknologi Mara.

He was appointed as the Director of PDT on 1st March 2021 and completed his tenure on 11th January 2024. He holds a Bachelor of Business Administration (Hons) from Universiti Utara Malaysia and a Diploma in Banking Studies from Universiti Teknologi Mara.



► YB DATIN PADUKA DR. HAJAH SUHAILIZAN BINTI SULIMAN

Ketua Eksekutif Perbadanan Kemajuan Perumahan Negeri Johor (PKPJ)

Chief Executive of Johor Housing Development Corporation (PKPJ)

Beliau dilantik sebagai Pengarah PDT pada 1 Februari 2023 sehingga 22 Januari 2024. Beliau memperoleh Ijazah Doktor Falsafah Pentadbiran dan Pembangunan Tanah, Ijazah Sarjana Pentadbiran dan Pembangunan Tanah dari Universiti Teknologi Malaysia dan Ijazah Sarjana Muda Undang-Undang (Kepujian) dari Universiti Islam Antarabangsa Malaysia.

She was appointed as the Director of PDT on 1st February 2023 until 22nd January 2024. She holds a Doctor of Philosophy in Land Administration and Development, a Master in Land Administration and Development from Universiti Teknologi Malaysia, and a Bachelor of Laws (Hons) from the Universiti Islam Antarabangsa Malaysia.



PROFIL PENGURUSAN KANAN

SENIOR MANAGEMENT PROFILE



YB DATO' RAMLEE BIN A RAHMAN

Ketua Eksekutif (Kumpulan)
Chief Executive (Group)

Permodalan Darul Ta'zim Sdn. Bhd.

Gred Jawatan : JUSA C (VU7)
Position Grade :

Tarikh Lantikan : 1 September 2021
Date of Appointment :

Tarikh Lantikan Pegawai
Tadbir Negeri Johor (JCS) : 1 April 1992
*Date of Appointment as
Johor Civil Service (JCS):*

Pendidikan

Education

- **Sarjana Sains Pentadbiran dan Pembangunan Tanah,**
Masters of Science (Land Administration and Development)
Universiti Teknologi Malaysia (UTM)
- **Sarjana Muda Pentadbiran Awam (Kepujian),**
Bachelor of Public Administration (Hons)
Universiti Utara Malaysia (UUM)

Program Pendidikan Eksekutif

Executive Education Programs

- **Program Kepimpinan Berprestasi Tinggi,**
High Performance Leadership Programme
Saïd Business School, Oxford University, UK
- **Negotiation Strategies:**
Building Agreement Across Boundaries
Harvard Kennedy School, Harvard University, USA

Pengalaman

Experience

Semasa

Current

- **Ketua Eksekutif (Kumpulan),**
Permodalan Darul Ta'zim Sdn. Bhd.
Chief Executive (Group),
Permodalan Darul Ta'zim Sdn. Bhd.
- **Profesor Adjung, Fakulti Pengurusan,**
Universiti Teknologi Malaysia (UTM)
Adjunct Professor, Faculty of Management,
Universiti Teknologi Malaysia (UTM)

PROFIL PENGURUSAN KANAN

Lantikan Atas Jawatan *Directorships*

- Pengarah Bebas, Pengarah Bukan Eksekutif
Non-Independent, Non-Executive Director
Ranhill Utilities Berhad
- Pengarah
Director
PUJB Capital Sdn. Bhd.
- Pengarah
Director
Johor Economic, Tourism and Cultural Office
Singapore Pte. Ltd.
- Pengarah
Director
Johor Sustainability Centre Sdn. Bhd.
- Pengarah
Director
PDT Assets Sdn. Bhd.
- Pengarah
Director
PDT Mineral Sdn. Bhd.
- Pengarah
Director
PDT Integrated Services Sdn. Bhd.
- Pengarah
Director
Permodalan Darul Ta'zim Sdn. Bhd.
- Pengarah
Director
PDT Holdings Sdn. Bhd.
- Pengarah
Director
Tebrau Indah Sdn. Bhd.
- Pengarah
Director
Johor Centre for Construction
Development Sdn. Bhd.
- Pengarah
Director
Syarikat Air Johor Sdn. Bhd.
- Pengarah
Director
Johor Special Water Sdn. Bhd.
- Pengarah
Director
Perbadanan Usahawan Johor Sdn. Bhd.
- Pengarah
Director
PDT Oil & Gas Services Sdn. Bhd.
- Pengarah
Director
Bagan Pantai Sdn. Bhd.
- Pengarah
Director
Desaru Development Corporation Sdn. Bhd.
- Pengarah
Director
Desaru Development Holdings One Sdn. Bhd.
- Pengarah
Director
Pengerang Independent Terminals Sdn. Bhd.
- Pengarah
Director
Pengerang LNG (Two) Sdn. Bhd.
- Pengarah
Director
Pengerang Terminals (Two) Sdn. Bhd.



DZULKIFLY BIN HASSAN

Timbalan Presiden Kanan Korporat dan Kewangan
Senior Deputy President of Corporate & Finance

Permodalan Darul Ta'zim Sdn. Bhd.

Tarikh Lantikan : 16 Januari 2014
Date of Appointment :

Pendidikan *Education*

- **Sarjana Muda Perakaunan (Kepujian)**
Bachelor's Degree in Accounting with Honours
Universiti Teknologi MARA (UiTM) Shah Alam
- **Diploma Perakaunan**
Diploma in Accountancy
Universiti Teknologi MARA (UiTM) Segamat

Keahlian Profesional *Professional Membership*

- **Ahli Malaysian Institute of Accountants (MIA)**
Member of Malaysian Institute of Accountants (MIA)
- **Ahli Jawatankuasa Audit Dalam,**
Member of Internal Audit Committee
Universiti Tun Hussein Onn (UTHM)

Pengalaman *Experience*

Semasa *Current*

- **Timbalan Presiden Kanan Korporat dan Kewangan,**
Senior Deputy President of Corporate & Finance
Permodalan Darul Ta'zim Sdn. Bhd. (PDT)

Lantikan Atas Jawatan *Directorships*

- | | |
|--|---|
| ■ Pengarah
<i>Director</i>
The Johor Collection Sdn. Bhd. | ■ Pengarah
<i>Director</i>
PDT Holdings Sdn. Bhd. |
| ■ Pengarah Urusan
<i>Managing Director</i>
PDT Techniques Sdn. Bhd. | ■ Pengarah
<i>Director</i>
PUJB Retail Sdn. Bhd. |
| ■ Pengarah Gantian
<i>Alternate Director</i>
Desaru Development Corporation Sdn. Bhd. | ■ Pengarah Gantian
<i>Alternate Director</i>
Desaru Development Holdings One Sdn. Bhd. |
| ■ Pengarah
<i>Director</i>
Tebrau Indah Sdn. Bhd. | |



NOOR' AZMI BIN MD OMAR

Timbalan Presiden Komunikasi, Pentadbiran dan Sumber Manusia
Deputy President of Communications, Administration and People
Permodalan Darul Ta'zim Sdn. Bhd.

Gred Jawatan : N44
Position Grade :

Tarikh Lantikan : 11 September 2019
Date of Appointment :

Tarikh Lantikan Pegawai
Tadbir Negeri Johor (JCS) : 1 Februari 2016
Date of Appointment as
Johor Civil Service (JCS):

Pendidikan

Education

- **Sarjana Muda (Kepujian) Pengurusan Pelancongan**
Bachelor of Tourism Management (Honours)
Universiti Teknologi MARA (UiTM)

Pensijilan Profesional

Professional Certification

- **Pegawai Tadbir Negeri Johor (PTNJ)**
Johor Civil Service (JCS)
Intan Kampus Wilayah Selatan (IKWAS)
- **Pengurusan dan Pembangunan Tanah**
Land Management and Development
Universiti Tun Hussein Onn Malaysia (UTHM)
- **Kaunseling (Kemahiran Menolong)**
Counseling (Helping Skills)
Universiti Utara Malaysia (UUM)

Pengalaman

Experience

Semasa

Current

- **Timbalan Presiden Komunikasi, Pentadbiran dan Sumber Manusia,**
Deputy President of Communications, Administration and People
Permodalan Darul Ta'zim Sdn. Bhd. (PDT)
- **Ketua Pegawai Eksekutif**
Chief Executive Officer
PDT Mineral Sdn. Bhd.

Lantikan Atas Jawatan

Directorships

- **Pengarah**
Director
PDT Assets Sdn. Bhd.
- **Pengarah**
Director
Cahaya Jauhar Sdn. Bhd.
- **Pengarah**
Director
CJ Development Sdn. Bhd.
- **Pengarah**
Director
PDT Holdings Sdn. Bhd.



AMBOK NANI BIN MUHAMAD NOR

Timbalan Presiden Hartanah dan Projek
Deputy President of Land and Property
Permodalan Darul Ta'zim Sdn. Bhd.

Gred Jawatan : N48
Position Grade :

Tarikh Lantikan : 16 April 2020
Date of Appointment :

Tarikh Lantikan Pegawai
Tadbir Negeri Johor (JCS) : 1 November 2016
*Date of Appointment as
Johor Civil Service (JCS):*

Pendidikan *Education*

- **Sarjana Muda Sains (Matematik Industri)**
Bachelor of Science (Industrial Mathematics)
Universiti Teknologi Malaysia (UTM)

Pensijilan Profesional *Professional Certification*

- **Pegawai Tadbir Negeri Johor (PTNJ)**
Johor Civil Service (JCS)
Intan Kampus Wilayah Selatan (IKWAS)
- **Pengurusan dan Pembangunan Tanah**
Land Management and Development
Universiti Tun Hussein Onn Malaysia (UTHM)

Pengalaman *Experience*

Semasa *Current*

- **Timbalan Presiden Komunikasi, Hartanah & Projek,**
Deputy President of Land and Property
Permodalan Darul Ta'zim Sdn. Bhd. (PDT)
- **Ketua Unit,**
Unit Pengurusan SSI,
Pejabat Setiausaha Kerajaan Johor
Head of Unit, SSI Management Unit,
Johor State Secretary Office
- **Ketua Pegawai Eksekutif**
Chief Executive Officer
PDT Assets Sdn. Bhd.

Lantikan Atas Jawatan *Directorships*

- **Pengarah**
Director
PDT Holdings Sdn. Bhd.
- **Pengarah**
Director
City Centre Transformation (JB) Sdn. Bhd.



MOHD FIRDAUS BIN ABD SAMAD

Timbalan Presiden Undang-Undang, Kesetiausahaan dan Integriti
Deputy President of Legal, Secretarial and Integrity

Permodalan Darul Ta'zim Sdn. Bhd.

Tarikh Lantikan : 16 Januari 2014
Date of Appointment :

Pendidikan *Education*

- **Sarjana Muda Undang-Undang (Kepujian) (LLB)**
Bachelor of Law (LLB) (Honours)
Universiti Teknologi MARA (UiTM) Shah Alam
- **Sarjana Muda Pengajian Undang-Undang (Kepujian)**
Bachelor of Legal Studies (Honours)
Universiti Teknologi MARA (UiTM) Shah Alam
- **Diploma Tadbir Urus dan Pematuhan Korporat**
Diploma in Corporate Governance and Compliance
Basel Institute on Governance
- **Asasi Undang-Undang**
Foundation in Law
Universiti Teknologi MARA (UiTM) Kedah

Keahlian Profesional *Professional Membership*

- **Ahli Badan Peguam Malaysia sebagai Peguambela dan Peguamcara Mahkamah Tinggi Malaya**
Member of the Malaysian Bar as an Advocate and Solicitor of the High Court of Malaya
Badan Peguam Malaysia
The Malaysian Bar
- **Ahli Persatuan Setiausaha Syarikat Malaysia**
Member of the Malaysian Association of Company Secretaries (MACS)
- **Ahli Malaysian Institute of Management (MMIM)**
Member of the Malaysian Institute of Management (MMIM)

Pensijilan Profesional

Professional Certificate

- **Perakuan Amalan Setiausaha**
License Secretary (LS)
Suruhanjaya Syarikat Malaysia
Companies Commission of Malaysia
- **Setiausaha Syarikat Bertauliah**
Certified Company Secretary (CCS)
Malaysian Association of Company Secretaries (MACS)
- **Pegawai Integriti Bertauliah (CeIO)**
Certified Integrity Officer (CeIO)
Malaysian Anti-Corruption Commission (MACC)
- ***Creating Collaborative Solutions: Innovations in Governance Program***
Harvard University, John F. Kennedy School of Government

Pengalaman

Experience

Semasa

Current

- **Timbalan Presiden Undang-Undang, Kesetiausahaan dan Integriti**
Deputy President of Legal, Secretarial and Integrity
Permodalan Darul Ta'zim Sdn. Bhd.

Lantikan Atas Jawatan

Directorships

- **Pengarah Eksekutif**
Executive Director
PDT Ascend Sdn. Bhd.
- **Pengarah**
Director
PDT Holdings Sdn. Bhd.



Ts. AZMAN BIN JAAFAR

Timbalan Presiden Penyelidikan dan Pemantauan Projek
Deputy President of Research and Project Monitoring
Permodalan Darul Ta'zim Sdn. Bhd.

Tarikh Lantikan : 1 Disember 2014
Date of Appointment :

Pendidikan *Education*

- **Sarjana Muda Kejuruteraan Awam (Kepujian),**
Bachelor of Engineering (Civil) with Honours
Universiti Teknologi Malaysia (UTM)
- **Diploma Kejuruteraan Awam**
Diploma in Civil Engineering
Universiti Teknologi Malaysia

Keahlian Profesional *Professional Membership*

- **Ahli Persatuan Air Malaysia**
Member of Malaysian Water Association (MWA)

Pensijilan Profesional *Professional Certification*

- **Teknologis Profesional (Ts.)**
Lembaga Teknologis Malaysia
Professional Technologist (Ts.)
Malaysia Board of Technologists (MBOT)
- **Jurutera Siswazah**
Lembaga Jurutera Malaysia
Graduate Engineer
Board of Engineers Malaysia (BEM)
- **Creating Collaborative Solutions:
Innovations in Governance Program**
Harvard University, John F.
Kennedy School of Government

Pengalaman *Experience*

Semasa *Current*

- **Timbalan Presiden Penyelidikan dan Pemantauan Projek,**
Deputy President of Research and Project Monitoring
Permodalan Darul Ta'zim Sdn. Bhd.

Berperanan dalam melaksanakan penyelidikan bagi kajian projek berimpak tinggi, mengeksplorasi peluang perniagaan baharu dan menggalas tanggungjawab untuk memastikan setiap pembangunan projek yang dilaksanakan oleh PDT berjalan lancar.

Responsible for conducting research on high-impact projects, exploring new business opportunities and ensuring the smooth execution of every development project undertaken by PDT.

PROFIL PENGURUSAN KANAN

Lantikan Atas Jawatan *Directorships*

- Pengarah Gantian
Alternate Director
Pengerang LNG Two Sdn. Bhd.
- Pengarah Gantian
Alternate Director
Pengerang Independent Terminals Sdn. Bhd.
- Pengarah Gantian
Alternate Director
Pengerang Terminals (Two) Sdn. Bhd.
- Pengarah
Director
PDT Holdings Sdn. Bhd.



PROFIL KORPORAT & PERNIAGAAN

CORPORATE & BUSINESS PROFILE



PEJABAT BERDAFTAR

Registered Office

Permodalan Darul Ta'zim Sdn. Bhd.
No.44, Jalan Padi Emas 1/2,
Uda Business Centre,
Bandar Baru Uda,
81200 Johor Bahru,
Johor, Malaysia.



JURUAUDIT LUAR

External Auditor

Tetuan Salihin (AF1246)
No. 17-02,
Jalan Kolam Air 1,
Taman Nong Chik Heights,
80350 Johor Bahru,
Johor, Malaysia.



PEMILIK SYARIKAT

Company Ownership

100%

Dimiliki oleh
Perbadanan Setiausaha
Kerajaan Johor (SSI)
*Owned by the State Secretary
of Johor Incorporation (SSI)*



MODAL BERBAYAR

Paid-Up Capital

RM1,000,002.00



JUMLAH KAKITANGAN

Number of Employees

120

Kakitangan
Employees

PDT

- 6** Pengurusan
Management
- 14** Eksekutif
Executive
- 14** Bukan Eksekutif
Non-Executive

Subsidiari *Subsidiaries*

- 6** Pengurusan
Management
- 3** Eksekutif
Executive
- 31** Bukan
Eksekutif
Non-Executive



**Menjadi Sebuah Instrumen
Pelaburan Strategik yang Terunggul
bagi Kerajaan Negeri Johor**

*To Become a Premier Strategic Investment
Company for the State of Johor*



**Melaksanakan Aspirasi Kerajaan
Negeri dengan Memaksimumkan
Pulangan Pelaburan dan
Penyampaian Perkhidmatan**

*To Implement the State Government Plan
and Ensure Maximum Return on
Investments and Delivery of Services*

BUDAYA KORPORAT

Corporate Culture

**PDT menerapkan budaya korporat menerusi pengiktirafan bakat,
kreativiti, inovasi dan kerjasama berpasukan bagi menggilap dan
memaju kecemerlangan di masa hadapan.**

*PDT implements a corporate culture by recognizing talent, creativity,
innovation, and teamwork to nurture and advance excellence in the future.*

NILAI TERAS

Core Values



ANALISIS TAHUN 2023

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ANALISIS PRESTASI KEWANGAN

Financial Performance Analysis

Hasil keuntungan selepas cukai Kumpulan PDT dan PDT pada tahun 2023 masing-masing meningkat sebanyak 36% dan 53% berbanding tahun 2022 yang menunjukkan prestasi kewangan syarikat lebih cemerlang selepas pandemik Covid-19 berakhir.

Ini membuktikan kemampuan kumpulan PDT menjana keuntungan berlipat kali ganda selepas keadaan ekonomi kembali pulih seperti sedia kala.

Peningkatan utama pendapatan bagi tahun 2023 adalah daripada pendapatan usahasama dan pendapatan dividen.

PDT turut berupaya menyelesaikan sebahagian besar liabiliti semasa syarikat pada tahun 2023. Kejayaan ini telah menjadikan nisbah penggearan PDT kini kekal positif dan bertambah baik serta memberikan gambaran kedudukan syarikat yang cukup baik bagi membiayai liabiliti (tanggungan) syarikat.

Pencapaian-pencapaian ini telah berupaya menyumbang kepada keutuhan kewangan syarikat secara berterusan untuk tempoh beberapa tahun akan datang.

The profit after tax revenue of PDT Group and PDT in 2023 increased by 36% and 53% respectively, in comparison to 2022. This indicates that the company's financial performance has improved following the end of Covid-19 pandemic.

This proves the ability of PDT group to generate multi-fold profits after the economic situation recovers to normal.

The main increase in income for 2023 was from joint venture income and dividend income.

PDT is also capable of resolving most of the company's current liabilities in 2023. This success has made PDT's gearing ratio remain positive and improved as well as provide a picture of the company's strong position to finance the company's liabilities.

These achievements have been able to consistently contribute to the company's financial integrity over the next few years.

Keuntungan Selepas Cukai
Profit After Tax (PAT)

▲ **53%**

Peningkatan
Increment

PDT

2023 : RM 29,174,739
2022 : RM 19,047,542

▲ **36%**

Peningkatan
Increment

Kumpulan PDT

2023 : RM 46,708,886
2022 : RM 34,270,743

Pendapatan
Income

▲ **132%**

Peningkatan
Increment

PDT

2023 : RM 51,308,677
2022 : RM 22,097,925

▲ **79%**

Peningkatan
Increment

Kumpulan PDT

2023 : RM 151,515,666
2022 : RM 84,735,430



Jumlah Aset 2023
Total Assets 2023

Kumpulan
Group

▲ **RM 567.139** Juta
Million
2022 : RM 562.256 Juta

PDT

▼ **RM 163.707** Juta
Million
2022 : RM 178.155 Juta

Disebabkan
Pelupusan Tanah

Due to
Land Disposal



Jumlah Liabiliti 2023
Total Liability 2023

Kumpulan
Group

▲ **RM 45.146** Juta
Million
2022 : RM 35.766 Juta

PDT

▲ **RM 20.785** Juta
Million
2022 : RM 15.947 Juta



Jumlah Ekuiti 2023
Total Equity 2023

Kumpulan
Group

▼ **RM 521.993** Juta
Million
2022 : RM 526.490 Juta

PDT

▼ **RM 142.922** Juta
Million
2022 : RM 162.207 Juta



Margin Keuntungan
Selepas Cukai 2023
Profit Margin
After Tax 2023

Kumpulan
Group

▼ **30.83%**
2022 : 40.44%

PDT

▼ **56.86%**
2022 : 86.20%



Nisbah Penggearing
Gearing Ratio

Kumpulan
Group

+ **0.1 : 1**
2022 : 0.07 : 1

PDT

+ **0.15 : 1**
2022 : 0.1 : 1

Nisbah
Penggearing
kekalkan positif
dan bertambah
baik

Gearing Ratio
remains positive
and improves

PENDAPAT *Opinion*

“ Kami telah mengaudit penyata kewangan Permodalan Darul Ta'zim Sdn. Bhd., yang terdiri daripada Penyata Kedudukan Kewangan sehingga 31 Disember 2023 untuk peringkat kumpulan dan Syarikat yang disatukan dan Penyata Pendapatan Komprehensif yang disatukan, Penyata Perubahan dalam Ekuiti dan Penyata Aliran Tunai Kumpulan dan Syarikat yang disatukan bagi tahun berakhir 2023 tersebut.

Pada pendapat kami, penyata kewangan yang disertakan memberikan gambaran yang benar dan saksama tentang kedudukan kewangan Syarikat pada 31 Disember 2023 dan prestasi kewangannya serta aliran tunai berakhir pada masa itu selaras dengan Piawaian Pelaporan Kewangan Antarabangsa, Piawaian Pelaporan Kewangan Malaysia dan keperluan Akta Syarikat 2016 di Malaysia.

We have audited the financial statements of Permodalan Darul Ta'zim Sdn. Bhd., which comprise the Statement of Financial Position as of 31 December 2023 for the Group and Company, and the consolidated Statement of Comprehensive Income, Statement of Changes in Equity, and Statement of Cash Flows for the Group and Company for the year then ended.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as of 31 December 2023, and of its financial performance and cash flows for the year then ended, in accordance with the International Financial Reporting Standards, Malaysian Financial Reporting Standards, and the requirements of the Companies Act 2016 in Malaysia.

ASAS BAGI PENDAPAT *Basis for Opinion*

“ Kami menjalankan audit kami mengikut piawaian pengauditan yang diluluskan di Malaysia dan International Standards on Auditing (ISA). Tanggungjawab kami di bawah piawaian tersebut diterangkan dengan lebih lanjut dalam bahagian Tanggungjawab Juruaudit untuk Pengauditan Penyata Kewangan dalam laporan kami. Kami percaya bahawa bukti audit yang kami perolehi adalah mencukupi dan sesuai untuk menyediakan asas bagi pendapat kami.

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

PERKARA LAIN *Other Matters*

“ Laporan ini dibuat semata-mata kepada ahli Syarikat, sebagai sebuah badan, menurut Seksyen 266 Akta Syarikat 2016 di Malaysia dan bukan untuk tujuan lain. Kami tidak bertanggungjawab kepada mana-mana orang lain untuk kandungan laporan ini. Penyata kewangan Kumpulan dan Syarikat bagi tahun bertakhir 31 Disember 2023 telah diaudit oleh juruaudit lain yang dinyatakan berdasarkan pendapat tidak diubahsuai ke atas penyata kewangan ini pada 23 Februari 2023.

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report. The financial statements of the Group and the Company for the year ended 31 Disember 2023v were audited by another auditor who expressed an unmodified opinion on those statements on 23 February 2023.

SALIHIN AF1426

Akauntan Bertauliah
Certified Accountant

Bertarikh : 22 Februari 2024
Dated : 22 February 2024

Johor, Malaysia



PENYATA PENDAPATAN TAHUN 2023

2023 Income Statement

	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Pendapatan <i>Income</i>	131,039,074	55,454,477	51,049,494	4,577,045
Kos Operasi <i>Operating Cost</i>	(54,155,258)	(39,693,210)	-	-
Untung Kasar <i>Gross Profit</i>	76,883,816	15,761,267	51,049,494	4,577,045
Pendapatan Operasi Lain <i>Other Operating Income</i>	17,579,302	28,954,617	259,183	17,520,880
Perbelanjaan Pentadbiran <i>Administrative Expenses</i>	(43,758,662)	(27,976,109)	(21,122,748)	(10,460,280)
Keuntungan daripada Operasi <i>Profit from Operations</i>	50,704,456	16,739,775	30,185,929	11,637,645
Pendapatan Pelaburan <i>Investment Income</i>	2,897,290	326,336	-	-
Kos Kewangan <i>Financial Costs</i>	(706,770)	(458,014)	(211,120)	(217,884)
Keuntungan Sebelum Cukai dan Zakat <i>Profit Before Tax and Zakat</i>	52,894,976	16,608,097	29,974,809	11,419,761
Zakat	(713,357)	(452,367)	(644,536)	(330,519)
Keuntungan Sebelum Cukai dan Selepas Zakat <i>Profit Before Tax and After Zakat</i>	52,181,619	16,155,730	29,330,273	11,089,242
Kredit Cukai/Belanja Cukai <i>Tax Credit/ Tax Expenditure</i>	(5,472,733)	18,115,013	(155,534)	7,958,300
Keuntungan Tahun Ini <i>This Year's Profit</i>	46,708,886	34,270,743	29,174,739	19,047,542
Keuntungan Diatribut Kepada: <i>Profit Attributed To:</i>				
Pemilik Syarikat <i>Company Owner</i>	41,493,278	33,210,372	29,174,739	19,047,542
Kepentingan Tidak Mengawal <i>Non-Controlling Interests</i>	5,215,608	1,060,371	-	-
	46,708,886	34,270,743	29,174,739	19,047,542



	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Aset <i>Asset</i>				
Asset Bukan Semasa <i>Non-Current Assets</i>				
Harta Tanah, Loji & Peralatan <i>Real Estate, Plant & Equipment</i>	49,956,567	45,884,608	41,636,397	41,881,706
Hak Penggunaan Aset <i>Asset Use Rights</i>	119,513	417,561	-	-
Aset Tidak Ketara <i>Intangible Assets</i>	5,000	-	-	-
Pelaburan dalam Anak Syarikat <i>Investments in Subsidiaries</i>	-	-	1,200,209	1,000,209
Pelaburan Syarikat Bersekutu <i>Investments in Associates</i>	2,000,006	2,000,036	8,000,005	8,000,035
Goodwill <i>Goodwill</i>	334,840,112	334,840,111	-	-
Aset Cukai Tertunda <i>Deferred Tax Assets</i>	41,006,358	30,240,346	41,006,358	30,240,346
Aset Kewangan Lain <i>Other Financial Assets</i>				
Perdagangan & Penghutang Lain <i>Trade & Receivables</i>	24,275,643	25,025,643	-	-
Jumlah Aset Bukan Semasa <i>Total Non-Current Assets</i>	452,203,199	438,408,305	91,824,969	81,122,296
Aset Semasa <i>Current Assets</i>				
Inventori <i>Inventories</i>	370,114	200,189	-	-
Perdagangan & Penghutang Lain <i>Trading & Other Receivables</i>	10,829,326	5,798,873	8,372,898	1,748,637
Deposit & Bayaran Pendahuluan <i>Deposits & Fees Advance</i>	821,144	7,205,543	353,312	338,227
Jumlah Hutang daripada Anak Syarikat <i>Total debt from subsidiaries</i>	-	-	10,931,279	12,180,378
Aset Kewangan Lain <i>Other Financial Assets</i>	13,556,741	3,591,438	-	-
Tunai & Kesetaraan Tunai <i>Cash & Cash Equivalents</i>	89,252,573	46,921,674	52,206,951	22,765,353
Cukai Boleh Diperolehi <i>Recoverable Tax</i>	105,875	129,831	-	-
	114,935,773	63,847,548	71,864,440	37,032,595
Aset Dipegang untuk Dijual <i>Assets Held for Sale</i>	-	60,000,000	-	60,000,000
Jumlah Aset Semasa <i>Total Current Assets</i>	114,935,773	123,847,548	71,864,440	97,032,595
Jumlah Aset <i>Total Assets</i>	567,138,972	562,255,853	163,707,409	178,154,891



PENYATA KEWANGAN TAHUN 2023

2023 Financial Statement

	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Ekuiti dan Liabiliti <i>Equity and Liability</i>				
Ekuiti yang Boleh Diatributkan Kepada Pemegang Ekuiti Syarikat <i>Equity Attributable to the Company's Equity Holders</i>				
Modal Saham <i>Share Capital</i>	1,000,002	1,000,002	1,000,002	1,000,002
Rizab Nilai Saksama <i>Fair Value Reserve</i>	(2,080,006)	(13,430,651)	(2,080,006)	(13,430,651)
Rizab Penilaian Semula <i>Revaluation Reserve</i>	12,851,268	72,661,948	12,851,268	72,661,948
Untung Tertahan <i>Retained Profits</i>	500,479,865	461,766,416	131,150,900	101,976,161
Kepentingan Tidak Mengawal <i>Non-Controlling Interest</i>	512,251,129 9,741,815	521,997,715 4,492,445	142,922,164 -	162,207,460 -
Jumlah Ekuiti <i>Total Equity</i>	521,992,944	526,490,160	142,922,164	162,207,460
Liabiliti Bukan Semasa <i>Non-Current Liability</i>				
Liabiliti Pajakan <i>Lease Liability</i>	520,626	417,304	310,590	-
Peminjaman <i>Borrowing</i>	6,518,372	6,950,445	4,368,816	4,571,539
Sewa Pajakan Tanah Diterima Lebih Awal <i>Land Lease Accepted Beforehand</i>	3,930,520	7,699,836	3,930,520	7,699,836
Liabiliti Cukai Tertunda <i>Deferred Tax Liability</i>	21,140	26,700	-	-
Lain-Lain Liabiliti Tertunda <i>Other Pending Liabilities</i>	3,420,764	3,420,764	-	-
Jumlah Liabiliti Bukan Semasa <i>Total Non-Current Liability</i>	14,411,422	18,515,049	8,609,926	12,271,375
Liabiliti Semasa <i>Current Liability</i>				
Perdagangan & Hutang Lain <i>Trade & Other Debt</i>	14,309,420	7,378,687	8,138,540	1,469,538
Jumlah Hutang Kepada Perbadanan <i>Total Debt to Corporation</i>	3,743,538	1,993,538	3,743,538	1,993,538
Liabiliti Pajakan <i>Lease Liability</i>	266,707	291,965	44,960	-
Peminjaman <i>Borrowing</i>	4,409,831	2,695,980	221,884	212,980
Lain-lain Liabiliti Tertunda <i>Other Pending Liabilities</i>	2,357,319	1,857,195	-	-
Pendapatan Tertunda <i>Pending Revenue</i>	5,568,320	2,243,818	-	-
Liabiliti Cukai Semasa <i>Current Tax Liability</i>	79,471	789,461	26,397	-
Jumlah Liabiliti Semasa <i>Total Current Liabilities</i>	30,734,606	17,250,644	12,175,319	3,676,056
Jumlah Liabiliti <i>Total Liability</i>	45,146,028	35,765,693	20,785,245	15,947,431
Jumlah Ekuiti & Liabiliti <i>Total Equity & Liability</i>	567,138,972	562,255,853	163,707,409	178,154,891



ALIRAN TUNAI TAHUN 2023

2023 Cash Flow

	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Aliran Tunai daripada Aktiviti Operasi <i>Cash Flow from Operating Activities</i>				
Untung Sebelum Cukai <i>Profit Before Tax</i>	52,181,619	16,155,730	29,330,273	11,089,242
Pelarasan untuk : <i>Adjustment for:</i>				
Pelunasan Pegangan Pajak Tanah <i>Settlement of Land Tax Holding</i>	155,223	155,224	155,223	155,224
Elaun Rosotnilai Goodwill <i>Impairment of Goodwill Allowance</i>	82,266	-	-	-
Susut Nilai Harta Tanah, Loji & Peralatan <i>Depreciation of Property, Plant & Equipment</i>	2,649,093	2,468,375	1,068,277	1,018,121
Susut Nilai Hak Penggunaan Aset <i>Depreciation of the Right of Use Assets</i>	325,123	230,307	-	-
Saham Dividen <i>Dividend Shares</i>	584,633	48,984,989	584,633	48,984,989
Rugi Daripada Pelupusan Harta, Tanah, Loji & Peralatan <i>Loss on Disposal of Property, Plant & Equipment</i>	2,865	-	-	-
Gain On Diminution of Other Investment <i>Gain On Diminution of Other Investment</i>	(373,765)	-	-	-
Rugi daripada Pelupusan Anak Syarikat <i>Loss on Disposal of Subsidiary Companies</i>	151,334	-	-	-
(Pelarasan) / Elaun Rosotnilai <i>(Adjustment) / Allowance for</i>	(67,235)	76,829	-	-
Penghutang Dagangan <i>Impairment of Trade Receivables</i>	707,467	458,014	211,120	217,884
Faedah Perbelanjaan Geran Kerajaan: <i>Interest Expenses Government Grants:</i>				
• Terlunas <i>Settled</i>	(36,965)	(1,324,265)	-	-
• Dipadankan dengan Kos Bertujuan untuk Pampasan <i>Matched with Costs Incurred for Compensation</i>	(12,308,004)	(9,944,356)	-	-
Faedah Pendapatan <i>Interest Income</i>	(442,235)	(326,336)	-	-
Sewa Pajak Tanah yang Diterima Terlebih Dahulu & Diiktiraf <i>Pre-Accepted & Recognized Land Lease Leases</i>	(149,574)	(149,574)	(149,574)	(149,574)
Untung/ (Rugi) Operasi Sebelum Perubahan Modal Kerja <i>Profit/ (Loss) from Operations Before Changes in Working Capital</i>	43,461,845	56,784,937	31,199,952	61,315,886
Untung/ (Rugi) Operasi Sebelum Perubahan Modal Kerja b/h <i>Profit/ (Loss) from Operations Before Changes in Working Capital c/f (carried forward)</i>	43,461,845	56,784,937	31,199,952	61,315,886

	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Untung/ (Rugi) Operasi Sebelum Perubahan Modal Kerja b/h <i>Profit/ (Loss) from Operations Before Changes in Working Capital c/f (carried forward)</i>			(978,191)	
	43,461,845	56,784,937	31,199,952	61,315,886
(Peningkatan)/ Penurunan Di Dalam Inventori <i>(Increase)/ Decrease in Inventory</i>	(169,925)	(112,988)	-	-
(Peningkatan)/ Penurunan Dalam Perdagangan & Penerimaan Lain <i>(Increase)/ Decrease in Trade and Other Receivables</i>	(9,507,297)	11,807,217	(6,710,229)	14,479,265
Peningkatan Dalam Deposit & Bayaran Terdahulu <i>Increase in Deposits and Prepayments</i>	(28,389)	(125,519)	(15,085)	(75,355)
Peningkatan Dalam Jumlah Hutang Daripada Anak Syarikat <i>Increase In Total Debt From Subsidiaries</i>	-	-	1,249,099	1,996,992
(Penurunan)/ Dalam Perdagangan & Hutang Lain <i>(Decrease)/ In Trade & Other Debt</i>	7,035,627	(2,018,169)	6,754,970	(1,416,964)
Peningkatan/ (Penurunan) Dalam Jumlah Hutang Kepada Perbadanan <i>Increase/ (Decrease) In Total Debt To The Corporation</i>	1,750,000	(67,230,860)	1,750,000	(67,006,466)
Aliran Tunai dalam Operasi <i>Cash Flow in Operations</i>	42,541,861	(895,382)	34,228,707	9,293,358
Faedah Pendapatan <i>Interest Income</i>	442,235	326,336	-	-
Faedah Dibayar <i>Interest Paid</i>	(707,467)	(458,014)	(211,120)	(217,884)
Cukai Dibayar <i>Tax Paid</i>	(6,164,328)	(6,950,415)	(129,137)	(5,621,555)
Aliran Tunai (Keluar)/ Masuk Bersih daripada Aktiviti Operasi <i>Net Cash Flow (Outflow)/ Inflow from Operating Activities</i>	36,112,301	(7,977,475)	33,888,450	3,453,919
Aliran Tunai daripada Aktiviti Pelaburan <i>Cash Flow from Investment Activities</i>				
Pembelian Harta Tanah, Loji & Peralatan <i>Purchase of Real Estate, Plant & Equipment</i>	(6,796,190)	(702,697)	(978,191)	(494,353)
Pembelian Hak Penggunaan Aset <i>Purchase of Asset Use Rights</i>	(27,075)	(460,691)	-	-
Hasil daripada Pelupusan Hak Penggunaan Aset <i>Proceeds from The Disposal Of Asset Use Rights</i>	9,249	218,500	-	-
Hasil daripada Pelupusan Syarikat Bersekutu <i>Proceeds from Disposal of Associate Companies</i>	30	-	30	-
Hasil daripada Pelupusan Aset Dipegang Untuk Dijual <i>Proceeds from Disposal of Assets Held for Sale</i>	(3,430,422)	-	(3,430,422)	-
Hasil daripada Pindahmilik Saham Di dalam Anak Syarikat <i>Proceeds from Transfer of Shares in Subsidiary Companies</i>	(200,000)	-	(200,000)	-
Aliran Tunai Keluar Bersih daripada Aktiviti Pelaburan <i>Net Cash Outflow from Investment Activities</i>	(10,444,408)	(944,888)	(4,608,583)	(494,353)



	KUMPULAN GROUP		SYARIKAT COMPANY	
	2023 (RM)	2022 (RM)	2023 (RM)	2022 (RM)
Aliran Tunai daripada Aktiviti Pembiayaan <i>Cash Flow from Financing Activities</i>				
Pembayaran Dividen <i>Dividend Payment</i>	(1,460,000)	-	-	-
Penerimaan Geran <i>Grant Acceptance</i>	16,763,164	10,015,230	-	-
Pajakan Tanah Diterima Lebih Awal <i>Land Lease Accepted Beforehand</i>	-	1,000,000	-	1,000,000
Libiliti Pajak Diperolehi <i>Lease Liability Acquired</i>	390,875	350,000	363,800	-
Pengeluaran Pinjaman Jangka Pendek <i>Short-Term Loan Issuance</i>	-	2,425,409	-	-
Hasil daripada Pelupusan Liabiliti Pajak <i>Proceeds from Disposal of Lease Liability</i>	55,189,178	(217,782)	-	-
Pembayaran Balik Pinjaman <i>Loan Repayment</i>	(53,907,400)	(401,759)	(193,819)	(182,205)
Pembayaran Balik Liabiliti Pajak <i>Lease Liability Repayment</i>	(312,811)	(278,687)	(8,250)	-
Aliran Tunai Masuk (Keluar) Bersih Daripada Aktiviti Pembiayaan <i>Net Cash Inflows (Outflows) From Financing Activities</i>	16,663,006	12,892,411	161,731	817,795
Kenaikan/ (Penurunan) Bersih Dalam Tunai dan Kesetaraan Tunai <i>Net Increase/ (Decrease) in Cash and Cash Equivalents</i>	42,330,899	3,970,048	29,441,598	3,777,361
Tunai & Persamaan Tunai Pada Awal Tahun <i>Cash and Cash Equivalents at the Beginning of the Year</i>	46,921,674	42,951,626	22,765,353	18,987,992
Tunai & Setara Tunai Pada Akhir Tahun <i>Cash and Cash Equivalents at the End of the Year</i>	89,252,573	46,921,674	52,206,951	22,765,353
Tunai & Kesetaraan Tunai Pada Akhir Tahun Terdiri daripada: <i>Cash & Cash Equivalents at the End of the Year Consists of:</i>				
Tunai & Baki Bank <i>Cash & Bank Balance</i>	40,377,919	33,043,541	20,000,000	4,000,000
Deposit Tetap dengan Bank Berlesen <i>Fixed Deposit with Licensed Bank</i>	48,874,654	13,878,133	32,206,951	18,765,353
	89,252,573	46,921,674	52,206,951	22,765,353

ANALISIS KEBERHASILAN UTAMA

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Sektor Air, Air Kumbahan, Tenaga & Persekitaran _____ 71 - 110
Water, Wastewater, Energy & Environment Sector

Teras Perniagaan 2 :

Core Business 2 :

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Oil & Gas Sector

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Infrastructure & Property Sector

Teras Perniagaan 4 :

Core Business 4 :

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Business & Strategic Investment Sector

TERAS 1 :

Core Business 1 :

SEKTOR AIR, AIR KUMBAHAN, TENAGA & PERSEKITARAN

Water, Wastewater, Energy & Environment Sector



PDT telah diberikan mandat dan tanggungjawab oleh kerajaan negeri sebagai peneraju utama dalam pembangunan Sektor Air, Air Kumbahan, Tenaga & Persekitaran di negeri Johor.

PDT has been given the mandate and responsibility by the state government as the main driver in the development of the Water, Wastewater, Energy & Environment sectors in the state of Johor.



AIR Water

Pembinaan Loji Rawatan Air Kahang
Construction of the Kahang Water Treatment Plant

Pembekalan Air Layang 2 Fasa 2
The Layang 2 Phase 2 Water Supply

WISE - Water Smart Engagement Partnership
WISE - Water Smart Engagement Partnership



AIR KUMBAHAN Wastewater

Pembangunan Water Reclamation Plant (WRP)
Development of the Water Reclamation Plant (WRP)

Lawatan ke Loji Rawatan Kumbahan IWK
Visit to the IWK Sewerage Treatment Plant



TENAGA & PERSEKITARAN Energy & Environment

Pemasangan Panel Solar melalui Supply Agreement Renewable Energy (SARE) di bangunan Pihak Berkuasa Tempatan Negeri Johor
Installation of Solar Panels through Supply Agreement Renewable Energy (SARE) in the Johor Local Authorities buildings

Persidangan Antarabangsa Asia-Pacific Climate Week 2023
Asia-Pacific Climate Week 2023 International Conference

Polisi Pembangunan Hijau Negeri Johor 2030
Johor Green Development Policy 2030

Program Rintis Kenderaan Elektrik
Electric Vehicle Pilot Program

2023

LAPORAN
TAHUNAN
ANNUAL
REPORT

ANALISIS
KEBERHASILAN
UTAMA
Key Achievement
Analysis



SEKTOR AIR

WATER SECTOR

PEMBINAAN LOJI RAWATAN AIR (LRA) KAHANG

CONSTRUCTION OF KAHANG WATER TREATMENT PLANT (WTP)

Projek pembinaan LRA Kahang ini telah dibina bagi mengatasi krisis bekalan air terawat dan persediaan dalam menghadapi musim kemarau yang dialami oleh pengguna di daerah Kluang dan sekitarnya.

Pelaksanaan projek ini telah dibahagikan kepada dua fasa yang meliputi Fasa 1 iaitu pembinaan sistem perpaipan sepanjang 13.2 kilometer dan telah siap sepenuhnya pada 30 Ogos 2018. Manakala Fasa 2 pula adalah pembinaan LRA Kahang (Water Treatment Plant) yang mempunyai kapasiti 40 MLD dan dua buah Tangki Pengimbang (Balancing Reservoir).

Di awal tahun 2023, projek ini telah berjaya melaksanakan penyambungan di antara paip yang baru dibina dan paip sedia ada yang dikawal selia oleh pihak Ranhill SAJ bagi menyempurnakan keseluruhan sistem perpaipan bagi agihan air terawat daripada LRA Kahang ke Bandar Kluang, Johor.

The construction project of Kahang WTP was initiated to address the treated water supply crisis and prepare for the drought seasons experienced by consumers in the Kluang district and surrounding areas.

The implementation of this project has been divided into two phases. Phase 1 involves the construction of a 13.2-kilometre piping system, which was fully completed on 30th August 2018. Meanwhile, Phase 2 focuses on the construction of the Kahang Water Treatment Plant (WTP) with a capacity of 40 MLD and two Balancing Reservoirs.

In early 2023, this project successfully connected the newly constructed pipes with the existing ones managed by Ranhill SAJ, finalising the entire pipeline system for the distribution of treated water from the Kahang Water Treatment Plant to Kluang Town, Johor.

Pembinaan projek ini telah menggunakan aplikasi teknologi Dissolve Air Flotation (DAF) di mana teknologi tersebut dapat mengeluarkan sehingga 99 peratus bahan cemar yang terdapat di dalam air dan memastikan air yang dirawat memenuhi piawaian yang diperlukan. Selain itu, DAF ini juga direka bentuk secara padat dan hanya memerlukan ruang yang kecil bagi memudahkan pemasangan semula ke dalam loji rawatan air sedia ada, menjadikannya penyelesaian kos efektif untuk menaiktaraf infrastruktur sedia ada.

Pelaksanaan projek ini dilihat sebagai salah satu penyelesaian terbaik dalam memastikan air terawat dapat diuruskan secara lestari di samping meningkatkan keyakinan rakyat terhadap kepimpinan kerajaan dalam menangani isu bekalan air terawat demi kesejahteraan dan kemakmuran rakyat Johor.

The construction of this project has utilised the Dissolved Air Flotation (DAF) technology application, which can remove up to 99 percent of contaminants from the water, ensuring the treated water meets the required standards. Additionally, this DAF technology is compactly designed and requires minimal space, making it easy to install into existing water treatment plants, offering a cost-effective solution for upgrading existing infrastructure.

The implementation of this project is viewed as one of the best solutions for ensuring the sustainable management of treated water while boosting public confidence in the government's leadership in addressing treated water supply issues for the welfare and prosperity of the people of Johor.



KAPASITI LOJI
Capacity of Plant

40

Juta Liter Sehari (MLD)
Million Litres per Day (MLD)



KOS PROJEK
Project Cost

**RM
127.2**

Juta (Oleh Kerajaan Negeri)
Million (By State Government)

APLIKASI TEKNOLOGI
Technology Applied

Dissolved Air Flotation (DAF)

PELAKSANAAN PROJEK
Project Implementation

Fasa 1:

Phase 1:

Siap 30 Ogos 2018

Completed on 30th August 2018

Fasa 2:

Phase 2:

Dalam pembinaan (2023)

Under construction (2023)



SEKTOR AIR

WATER SECTOR

PEMBEKALAN AIR LAYANG 2 FASA 2

THE LAYANG 2 PHASE 2 WATER SUPPLY

Pembinaan Layang 2 Fasa 2 (L2F2) telah dimulakan pada 12 Februari 2017 dan siap sepenuhnya pada 11 Februari 2019. Tempoh Liabiliti Kecacatan (Defect Liability Period, DLP) projek telah berakhir pada 10 Februari 2021 dan serahan kepada Badan Kawalselia Air Negeri Johor (BAKAJ) diadakan pada bulan Mac tahun yang sama.

The construction of the Layang 2 Phase 2 (L2F2) water supply project commenced on 12th February 2017 and was fully completed on 11th February 2019. The Defect Liability Period (DLP) for the project concluded on 10th February 2021, followed by its handover to the Johor Water Regulatory Body (BAKAJ) in March of the same year.



KAPASITI LOJI
Capacity of Plant

130

Juta Liter Sehari (MLD)
Million Litres per Day (MLD)



KOS PROJEK
Project Cost

RM 181

Juta (Oleh Kerajaan Negeri)
Million (By State Government)



PELAKSANAAN PROJEK
Project Implementation

Kontrak Asal
Original Contract
15 FEB 2019

Tambahan Kerja
Additional Works
Dalam Pembinaan (2023)
Under Construction (2023)

Klien projek ini iaitu Petronas Refinery and Petrochemical Corporation (PRPC) melihat terdapat keperluan kepada bekalan elektrik khusus bagi kegunaan projek ini. Justeru kerajaan negeri Johor melalui Bahagian Perancang Ekonomi Negeri Johor (BPENJ) telah mengeluarkan Arahan Perubahan Kerja kepada kontrak asal projek ini pada April 2021 untuk melaksanakan kerja-kerja tambahan bagi pembinaan Stesen Suis Utama (SSU) 33kV.

The project client, Petronas Refinery and Petrochemical Corporation (PRPC) identified a need for a dedicated electrical supply for the project. Subsequently, the Johor State Government, through the Johor State Economic Planning Unit (BPENJ), issued a Change Order Directive to the original contract of this project in April 2021 to undertake additional works for the construction of the Main Switching Station (SSU) 33kV.



Secara keseluruhannya, pembinaan SSU ini telah berjaya disiapkan sepenuhnya dan kini di peringkat kelulusan pihak Tenaga Nasional Berhad (TNB) bagi penyambungan bekalan tenaga elektrik kepada SSU tersebut sebelum serahan sepenuhnya oleh kerajaan negeri Johor kepada PRPC yang dijangka selesai pada penghujung tahun 2024.

Overall, the construction of the SSU has been successfully completed, and it is currently at the stage of approval by Tenaga Nasional Berhad (TNB) for the connection of electrical supply to the SSU. The full handover by the Johor State Government to PRPC is expected to be completed by the end of 2024.



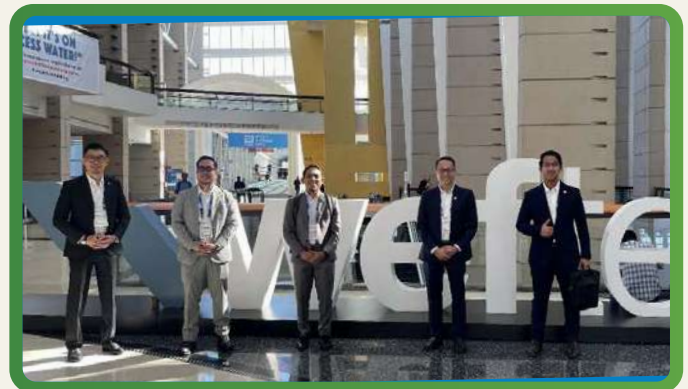
WISE - WATER SMART ENGAGEMENT PARTNERSHIP WATER FEDERATION'S TECHNICAL EXHIBITION AND CONFERENCE (WEFTEC)

Kerjasama yang telah terjalin di antara PDT dan US Water Partnership (USWP) telah diteruskan dengan penyertaan delegasi kerajaan negeri Johor dalam Persidangan WEFTEC kali ke-96 di Chicago, Amerika Syarikat pada 30 September sehingga 4 Oktober 2023.

Persidangan tersebut dihadiri oleh Pengarah Badan Kawalselia Air Negeri Johor (BAKAJ), Haji Natazha bin Hariss; Timbalan Presiden Hartanah & Projek SSI, Ambok Nani bin Muhamad Nor; Timbalan Presiden Undang-undang, Kesetiausahaan & Integriti, Mohd Firdaus bin Abd Samad; Setiausaha Sulit kepada Menteri Besar Johor, Mohamad Iskandar bin Omar dan Ketua Projek Khas, Sektor Penyelidikan & Pemantauan Projek PDT, Muhammad Danial Ariff bin Burhanudin.

The collaboration between PDT and the US Water Partnership (USWP) was further strengthened with the participation of a delegation from the Johor state government at the 96th WEFTEC Conference in Chicago, USA, from 30th September to 4th October 2023.

The conference was attended by Director of the Johor Water Regulatory Body (BAKAJ), Haji Natazha bin Hariss; Deputy President Land & Property, Ambok Nani bin Muhamad Nor; the Deputy President of Legal, Secretarial & Integrity, Mohd Firdaus bin Abd Samad; Private Secretary to the Menteri Besar Johor, Mohamad Iskandar bin Omar; and Head of Special Project, Research & Project Monitoring Sector of the PDT, Muhammad Danial Ariff bin Burhanudin.



▲ Sesi pembukaan persidangan WEFTEC telah diadakan pada 2 Oktober 2023

The opening session of the WEFTEC conference was held on 2nd October 2023



▲ Sesi roundtable persidangan WEFTEC

The roundtable session at the WEFTEC conference

Lawatan Kerja & Teknikal di Washington, DC

Working & Technical Visit to Washington, DC



Lawatan Kerja dan Teknikal di Washington, DC ke Pejabat Xylem

Working and Technical Visit to Xylem Office in Washington, DC

Delegasi kerajaan negeri Johor disambut baik oleh wakil daripada DC Water iaitu Pengarah Kepimpinan Strategik dan Kemampanan, Matthew Ries; Pengarah Innovation, Robert Bornhofen dan wakil USWP iaitu Penasihat Antarabangsa, Nomi Seltzer.

The Johor state government delegation was warmly received by representatives from DC Water, including Strategic Leadership and Sustainability Director, Matthew Ries; Innovation Director, Robert Bornhofen, and USWP representative, International Advisor Nomi Seltzer.



Lawatan Kerja dan Teknikal di Washington, DC ke The City of Frederick

Working and Technical Visit to The City of Frederick, Washington, DC

Taklimat berkaitan *Flood Resiliency Past, Present and Future* disampaikan oleh Pengarah Jabatan Kerja Raya Maryland, Zack Kershner kepada delegasi kerajaan negeri Johor.

A briefing on Flood Resiliency Past, Present, and Future was delivered to the delegation from the Johor state government by Maryland Department of Public Works Director, Zack Kershner.



Delegasi kerajaan negeri Johor berpeluang melihat teknologi yang digunakan dalam elemen rawatan air kumbahan serta fasiliti di DC Water. Turut serta delegasi Kedutaan Malaysia di Washington, DC diketuai oleh Timbalan Ketua Misi, Fairuz Adli Mohd Rozali.

The Johor state government delegation had the opportunity to observe the technology used in wastewater treatment and facilities at DC Water. The delegation from the Malaysian Embassy in Washington, DC, led by Deputy Chief of Mission Fairuz Adli Mohd Rozali, also participated.



Lawatan Rasmi ke Pejabat Kedutaan Besar Washington, Amerika Syarikat

Official Visit to the Embassy of Malaysia in Washington, United States

Delegasi kerajaan negeri Johor disambut baik oleh Duta Malaysia ke Amerika Syarikat, Dato' Seri Mohamed Nazri bin Abdul Aziz.

The Johor state government delegation was warmly welcomed by the Malaysian Ambassador to the United States, Dato' Seri Mohamed Nazri bin Abdul Aziz.



Lawatan Rasmi ke Pejabat Konsulat Jeneral Malaysia di New York

Official Visit to the Consulate General of Malaysia in New York

Delegasi kerajaan negeri Johor disambut baik oleh Konsul Jeneral Malaysia, Amir Farid bin Abu Hasan. Turut serta Naib Konsul, Mohd Izham Iskandar Che Ishak, serta Ketua Jabatan Malaysia External Trade Development Corporation (MATRADE), Nyae Ayup.

The delegation from the Johor state government was warmly welcomed by Consul General of Malaysia, Amir Farid bin Abu Hasan. Also present were Vice Consul, Mohd Izham Iskandar Che Ishak, and the Head of Department of the Malaysia External Trade Development Corporation (MATRADE), Nyae Ayup.



Persidangan WEFTEC 2023 telah membuka peluang kepada kerajaan negeri Johor untuk menerima manfaat melalui kerjasama dengan syarikat-syarikat berpotensi dalam industri air dengan pengenalan kepada teknologi-teknologi baharu dari seluruh dunia.

Di samping itu, lawatan kerja ke DC Water di Washington, DC turut memberi pendedahan kepada pengurusan air yang mampan, teknologi dan inovasi baharu, peluang perniagaan yang luas serta kolaborasi di antara DC Water dan PDT.

The WEFTEC 2023 conference has provided the Johor state government with opportunities to benefit from collaborations with potential companies in the water industry, introducing new technologies from around the world.

Additionally, the working visit to DC Water in Washington DC provided an opportunity for them to discover more about sustainable water management, new technologies and innovations, extensive business opportunities, and collaborations between DC Water and PDT.



SEKTOR AIR

WATER SECTOR

PEMBANGUNAN WATER RECLAMATION PLANT (WRP)

WATER RECLAMATION PLANT (WRP) DEVELOPMENT

PDT menerusi anak syarikat milik sepenuhnya, Johor Special Water Sdn. Bhd. (JSW) telah menjalin kolaborasi bersama Indah Water Konsortium (IWK) sejak tahun 2021. Antara lainnya bagi memastikan penyediaan perkhidmatan pembetungan kepada rakyat di negeri Johor adalah lebih cekap dan berkualiti.

Kolaborasi strategik ini dilihat secara tidak langsung dapat mendukung usaha kerajaan persekutuan untuk mencapai 85.4% perkhidmatan pembetungan di bandar-bandar utama dan sasaran untuk mencapai 90% liputan rangkaian pembetungan menjelang tahun 2025.

PDT, through its wholly-owned subsidiary Johor Special Water Sdn. Bhd. (JSW) has established a collaboration with Indah Water Konsortium (IWK) since 2021. Among other objectives, this partnership aims to ensure that sewerage services provided to the people of Johor are more efficient and of higher quality.

This strategic collaboration indirectly supports the federal government's efforts to achieve 85.4% sewerage services coverage in major cities and the target of 90% network coverage by 2025.

Seterusnya, PDT akan terus meneroka peluang perniagaan yang baharu dalam mengembangkan portfolio syarikat dengan memanfaatkan air sisa kumbahan menerusi potensi pembangunan loji air tebus guna (water reclamation plant, WRP) sebagai sumber air alternatif khususnya kepada perindustrian.

Loji WRP di Setia Alam, Selangor yang dilaksanakan oleh IWK dan Air Selangor telah membuktikan keberkesanan teknologi WRP dengan memanfaatkan air sisa kumbahan yang mampu menghasilkan sehingga 4 – 7.5 MLD air tebus guna kepada industri. Penglibatan PDT dalam projek WRP secara tidak langsung dapat memberikan impak yang positif kepada rakyat dan sekaligus memartabatkan imej negara dan negeri Johor.

Furthermore, PDT will continue to explore new business opportunities to expand the company's portfolio by leveraging wastewater through the potential development of water reclamation plants (WRP) as an alternative water source, particularly for industries.

The WRP plant in Setia Alam, Selangor, managed by IWK and Air Selangor has proven the effectiveness of WRP technology by utilising wastewater, which can produce between 4 to 7.5 million litres per day (MLD) of reclaimed water for industrial use. PDT's involvement in WRP projects could indirectly bring a positive impact to the people while enhancing the reputation of both nation and state of Johor.



SEKTOR AIR KUMBAHAN

WASTEWATER SECTOR

LOJI RAWATAN KUMBAHAN TERBESAR DI ASIA PASIFIK

LARGEST SEWAGE TREATMENT PLANT IN THE ASIA PACIFIC

Di bawah Rancangan Malaysia Ke-10, loji rawatan kumbahan di Pantai Dalam Kuala Lumpur telah dinaik taraf menjadi Loji Rawatan Kumbahan Berpusat (RSTP) Pantai yang dilengkapi dengan pelbagai fasiliti dan teknologi terbaru yang dikendalikan oleh Indah Water Konsortium Sdn. Bhd.

Loji yang dikenali sebagai Pantai 2 RSTP mempunyai kemudahan rawatan bagi populasi 1.423 juta penduduk meliputi kawasan seluas lebih 6,700 hektar yang merangkumi bahagian tengah dan barat daya Kuala Lumpur. PDT melalui rakan strategiknya, IWK telah mengadakan beberapa siri lawatan ke Loji RSTP ini pada tahun 2023 yang turut dihadiri oleh wakil dari kerajaan negeri Johor.

Under the 10th Malaysia Plan, the sewage treatment plant in Pantai Dalam, Kuala Lumpur has been upgraded into the Pantai Centralised Sewage Treatment Plant (RSTP) equipped with various modern facilities and technology managed by Indah Water Konsortium Sdn. Bhd.

The plant, known as Pantai 2 RSTP has treatment facilities for a population of 1.423 million people, covering an area of over 6,700 hectares including central and southwestern Kuala Lumpur. PDT, through its strategic partner IWK, organised several visits to this RSTP plant in 2023, which were also attended by representatives from the Johor state government.

Menerusi lawatan ini, PDT berpeluang melihat proses rawatan air kumbahan merangkumi beberapa proses rawatan cecair dan pepejal sisa kumbahan menggunakan teknologi *Advanced Anaerobic-Anoxic-Oxic (A20)* bagi mencapai kualiti pelepasan efluen Standard A, Peraturan Kualiti Alam Sekeliling (Kumbahan) 2009.

Through this visit, PDT had the opportunity to observe the sewage treatment process, which includes several stages of liquid and solid waste treatment using Advanced Anaerobic-Anoxic-Oxic (A20) technology, to achieve the effluent discharge quality of Standard A as per the Environmental Quality (Sewage) Regulations 2009.



Seterusnya PDT juga telah mengadakan lawatan ke Loji Rawatan Berpusat Langat yang turut dikendalikan oleh IWK.

PDT also conducted a visit to the Langat Centralised Sewage Treatment Plant, which is also managed by IWK.

Uniknya loji berkeluasan 7.3 hektar ini yang dikenali sebagai Langat Eco Park turut menempatkan pusat rekreasi dan sukan di atas loji rawatan bagi kegunaan orang awam di sekitar kawasan tersebut. Menggunakan teknologi Step Feed Multi-Stage Denitrification Process, loji ini mampu menampung rawatan kumbahan dengan kapasiti 920,000 penduduk.

Uniquely, the 7.3-hectare plant, also known as Langat Eco Park, features recreational and sports facilities situated on the plant premises for public use in the surrounding area. Using Step Feed Multi-Stage Denitrification Process technology, this plant has the capacity to treat sewage for 920,000 residents.





SEKTOR TENAGA & PERSEKITARAN

ENERGY & ENVIRONMENT SECTOR

PEMASANGAN SOLAR DI BANGUNAN PBT NEGERI JOHOR

SOLAR INSTALLATION IN LOCAL AUTHORITY (PBT) BUILDING IN JOHOR

Pemasangan solar di bawah program Supply Agreement for Renewable Energy (SARE) merupakan kontrak pembekalan dan penggunaan tenaga elektrik solar secara tri-partite yang melibatkan tiga pihak:

The solar installation under the Supply Agreement for Renewable Energy (SARE) programme is a tri-partite contract for the supply and use of solar electric energy involving three parties:

Pihak Pertama
First Party

Pemilik Bangunan
Building Owners

15

**Pihak Berkuasa
Tempatan
Negeri Johor**
Local Authorities
in the State
of Johor

Pihak Kedua
Second Party

Pelabur Aset
(Rakan Strategik Teknikal PDT)
Asset Investor
(Technical Strategic Partner of PDT)



UNITED
SOLAR ENERGY
Malaysia's Renewable Energy Choice

Pihak Ketiga
Third Party

Agen Pengebilan
Billing Agent



**TENAGA
NASIONAL**

Projek ini bertujuan melestarikan bangunan milik kerajaan melalui penggunaan tenaga solar yang lebih efisien di samping mengurangkan *carbon footprint* dalam usaha merealisasikan agenda Masyarakat Rendah Karbon di negeri Johor.

This project aims to promote sustainability in government-owned buildings by using more efficient solar energy, thereby reducing the carbon footprint in efforts to realise the Low Carbon Society agenda in Johor.



Pelaksanaan projek SARE yang ditawarkan kepada PBT negeri Johor adalah tanpa sebarang kos dan dibiayai serta dipantau sepenuhnya oleh PDT-USEM sepanjang tempoh konsesi 20 tahun. Penyelenggaraan sistem panel solar juga diuruskan oleh PDT-USEM dengan jaminan produk selama 30 tahun untuk solar panel dan 10 tahun untuk *inverter*.

Sepanjang tahun 2023, PDT-USEM telah berjaya melaksanakan pemasangan panel solar atas bumbung sebanyak 0.37 MWp bagi 10 buah bangunan milik tujuh PBT.

The implementation of the SARE project offered to local authorities in Johor is entirely Cost-free and is fully financed and monitored by PDT-USEM throughout the 20-year concession period. The maintenance of the solar panel systems is also managed by PDT-USEM, with a 30-year product warranty for the solar panels and a 10-year warranty for the inverters.

Throughout 2023, PDT-USEM successfully installed 0.37 MWp of rooftop solar panels for 10 buildings owned by seven local authorities.

No.	PBT / Bangunan <i>Local Authority/ Building</i>	Saiz Sistem (kWp) <i>System Size</i>	Bil. Panel <i>No. of Panels</i>	Tarikh Mula Penjanaan <i>Start Date of Generation</i>	Kapasiti (kWp) Siap Pasang / Jumlah Keseluruhan <i>Capacity (kWp) (Installed / Total)</i>
Majlis Perbandaran Segamat					
1.	Terminal Pengangkutan Awam	30.00	58 unit	26 Julai 2023	30.00 / 323.95
Majlis Perbandaran Batu Pahat					
2.	Unit Stor	21.75	80 unit	16 Julai 2023	59.47 / 59.47
3.	Dewan Jubli Intan	37.72	44 unit	26 Julai 2023	
Majlis Daerah Simpang Renggam					
4.	Dewan Muafakat	45.10	110 unit	20 Julai 2023	45.10 / 123.82
Majlis Daerah Tangkak					
5.	Dewan Muafakat	15.58	38 unit	4 Julai 2023	15.58 / 15.58
Majlis Perbandaran Muar					
6.	Pasar Awam Maharani	35.26	82 unit	1 Oktober 2023	35.26 / 254.20

Majlis Perbandaran Pontian				
7.	Terminal Pengangkutan Awam	16.77	39 unit	6 Februari 2024
				83.85 / 421.79
8.	Pasar Awam Pontian	67.08	156 unit	8 Mac 2024
Majlis Daerah Yong Peng				
9.	Pejabat MDYP	62.32	151 unit	18 Mac 2024 18 Mar 2024
				103.73 / 128.33
10.	Dewan Persidangan MDYP	41.41	96 unit	18 Mac 2024 18 Mar 2024
Jumlah Keseluruhan Sistem Total System Size			372.99 kWp (0.37 MWp)	



PDT-USEM menggunakan panel solar berjenama Winaico dan inverter berjenama Huawei, manakala data penjanaan solar secara *real-time* dipantau menggunakan teknologi aplikasi FusionSolar. Melalui aplikasi ini, pihak PBT dapat melihat trend, data penjanaan sistem solar dan amaran kerosakan atau kegagalan pada sistem solar.

PDT-USEM utilises Winaico brand solar panels and Huawei inverters, while real-time solar generation data is monitored using FusionSolar application technology. Through this application, local authorities can view trends, solar system generation data, and receive alerts for system malfunctions or failures.



▶ Majlis Perbandaran Segamat
Terminal Pengangkutan Awam Segamat

30^{kWp}



▶ Majlis Perbandaran Batu Pahat
Unit Stor

21.75^{kWp}



▶ Majlis Perbandaran Batu Pahat
Dewan Jubli Intan

37.72^{kWp}



▶ Majlis Daerah Simpang Renggam
Dewan Muafakat

45.10^{kWp}



▶ Majlis Daerah Tangkak
Dewan Muafakat

15.58^{kWp}



▶ Majlis Perbandaran Muar
Pasar Awam Maharani

35.26^{kWp}



▶ Majlis Perbandaran Pontian
Terminal Pengangkutan Awam

16.77^{kWp}



▶ Majlis Perbandaran Pontian
Pasar Awam Pontian

67.08^{kWp}



▶ Majlis Daerah Yong Peng
Pejabat MDYP

63.32^{kWp}



▶ Majlis Daerah Yong Peng
Dewan Persidangan

41.41^{kWp}



**TEMPOH KONSESI
PDT-USEM**
PDT-USEM Concession Period



**HAK MILIK
PANEL SOLAR**
Ownership of Solar Panels

20

Tahun
Years

PBT

Local Authorities

Selepas Tamat Tempoh Konseksi
After Concession Period



MANFAAT SOLAR
Benefits of Solar Energy

Bagi Tempoh Hayat Solar Sepanjang 30 Tahun
Over the 30-Year Lifespan



**Penjimatan
Sepanjang Hayat**
Lifetime Savings



Penyahkarbon
Decarbonization



**Bilangan Pokok
Ditanam**
*Equivalent Number
of Trees Planted*

RM

7.31

Juta
Million

11.9

Ribu Tan CO₂
Thousand Tons of CO₂

497

Ribu Pokok
Thousand Trees



SEKTOR TENAGA & PERSEKITARAN

ENERGY & ENVIRONMENT SECTOR

ASIA-PACIFIC CLIMATE WEEK 2023



Minggu Iklim Asia Pasifik atau lebih dikenali sebagai Asia-Pacific Climate Week (APCW) ialah persidangan yang mengumpulkan jabatan kerajaan, pertubuhan bukan kerajaan (NGO), pemain industri dan pelbagai pihak berkepentingan dari dalam dan luar negara untuk membincangkan isu-isu dan penyelesaian berkenaan perubahan iklim di rantau Asia-Pasifik. Persidangan ini berperanan menumpukan usaha sama bagi meningkatkan kerjasama dan mempromosikan inisiatif menangani perubahan iklim di peringkat serantau.

Asia-Pacific Climate Week (APCW) is a conference that convenes government departments, non-governmental organisations, industry players, and various stakeholders from both within and outside the country to discuss climate change issues and solutions in the Asia-Pacific region. The conference plays a crucial role in fostering collaborative efforts to enhance cooperation and promote initiatives for addressing climate change at the regional level.

Persidangan APCW 2023 buat julung-julung kalinya diadakan di Johor, Malaysia dan dihoskan oleh kerajaan negeri Johor. Persidangan ini berlangsung di Pusat Konvensyen Antarabangsa Persada Johor selama lima hari bermula 13 sehingga 17 November 2023. Persidangan ini telah berjaya menghimpunkan peserta daripada 108 negara yang terdiri daripada 300 penceramah dan 2,000 delegasi yang mengambil bahagian dalam lebih daripada 200 sesi dan 100 pameran.

The APCW 2023 conference was held for the first time in Johor, Malaysia, and was hosted by the Johor State Government. The event took place at the Persada Johor International Convention Centre over five days, from 13th to 17th November 2023. The conference successfully gathered participants from 108 countries, featuring 300 speakers and 2,000 delegates who engaged in over 200 sessions and 100 exhibitions.

Persidangan APCW 2023 Terbahagi Kepada Empat Tema Utama iaitu:

*The APCW 2023 conference was
divided into four main themes:*



**Tenaga, Infrastruktur,
Sumber Semula Jadi
dan Masyarakat yang
Berdaya Tahan**

*Energy, Infrastructure,
Natural Resources,
and Resilient Societies*



**Tanah, Lautan,
Makanan dan Air**
*Land, Oceans, Food
and Water*



**Penempatan di Bandar dan Luar Bandar,
Infrastruktur dan Pengangkutan,
Fokus kepada Tindakan Transformatif
dalam Persekitaran Bandar
dan Luar Bandar, dengan Tumpuan
kepada Pengangkutan dan
Infrastruktur yang Mampan**

*Urban and Rural Settlement, Infrastructure
and Transportation, with a Focus on Transformative
Actions in Urban and Rural Environments,
Emphasizing Sustainable
Transport and Infrastructure.*



**Masyarakat, Kesihatan,
Mata Pencarian dan Ekonomi**
*Societies, Health,
Livelihoods and Economies*

Persidangan antarabangsa ini turut menyaksikan peristiwa penting kepada kerajaan negeri Johor dan juga PDT dalam usaha memacu pembangunan hijau di negeri Johor. Antaranya ialah:

This international conference also witnessed important events for the Johor state government and PDT in advancing green development in Johor. These include:

| Majlis Pelancaran Johor Sustainability Centre dan Johor Green Deal

The Launch of the Johor Sustainability Centre and the Johor Green Deal



1

Menjadi pemudahcara kerajaan bagi membentuk kerjasama dengan organisasi dalam dan luar negara bagi cadangan atau inisiatif hijau baharu yang ingin diketengahkan di Johor;

Acts as a facilitator for the government in fostering collaboration with domestic and international organisations to advance new green proposals or initiatives in Johor;

2

Menasihati kerajaan negeri dalam mengenalpasti permasalahan dan cabaran yang berkaitan dengan pembangunan hijau dan mencari jalan penyelesaian terhadap masalah tersebut dengan berganding bahu bersama institusi akademik, kumpulan tenaga pakar dan pemain industri yang berkaitan; dan

Advises the state government on identifying issues and challenges related to green development and collaborates with academic institutions, expert working groups, and relevant industry players to identify the solutions; and

3

Menjalin hubungan strategik dengan badan, agensi dan pihak swasta dari dalam dan luar negara untuk mendapatkan maklumat berguna serta merintis kerjasama dalam melaksanakan program perkongsian dan perpindahan ilmu, penyelidikan dan pembangunan rendah karbon di Johor.

Establishes strategic relationships with bodies, agencies, and private sector entities both locally and internationally to gather valuable information and pioneer collaborations in implementing knowledge-sharing programmes, as well as low-carbon research and development in Johor.

JOHOR GREEN DEAL

Johor Green Deal merupakan rangka kerja yang bertujuan untuk mewujudkan persekitaran rendah karbon dan lestari serta bertindak sebagai panduan kepada negeri Johor dalam melaksanakan inisiatif-inisiatif pembangunan hijau berdasarkan lima tonggak utama yang digariskan, iaitu:

The Johor Green Deal is a framework aimed at creating a low-carbon and sustainable environment and serves as a guide for the state of Johor in implementing green development initiatives based on five key pillars, which are:



TENAGA

Energy

Memacu kecekapan tenaga merentas sektor dan mempercepatkan pelaksanaan peralihan tenaga boleh diperbaharui.

Driving energy efficiency across sectors and accelerating the renewable energy transisition.



PENGANGKUTAN DAN MOBILITI

Transport and Mobility

Menambah baik infrastruktur awam, menghijaukan sektor pengangkutan, maritim dan meningkatkan pelaksanaan elektrifikasi kenderaan.

Improving public infrastructure, greening transport sector, maritime and scaling up electrification of vehicles.



GUNA TANAH, ALAM SEKITAR DAN AIR

Land Use, Nature and Water

Memulihara biodiversiti, memelihara sumber air dan mengawal kejadian banjir kilat serta menambahbaik pengurusan sisa buangan.

Conserving biodiversity, preserving water sources and reducing flash floods, as well as improving waste management.



BANDAR RENDAH KARBON

Low Carbon Cities

Mengawal pelepasan karbon di kawasan bandar dan meningkatkan kesedaran dalam kalangan masyarakat.

Managing carbon emissions in the urban environment and raising community awareness.



INDUSTRI

Industry

Meningkatkan prestasi alam sekitar yang lebih baik dengan penggunaan sumber tenaga boleh diperbaharui dan sekali gus menyahkarbonkan industri Johor.

Encouraging better environmental performance by utilising renewable energy resources, thereby decarbonising Johor's industries.

| Majlis Pertukaran Dokumen Persefahaman Dan Perjanjian Kolaborasi

Document Exchange Ceremony for Memorandum of Understanding and Collaboration Agreement



Surat Perjanjian Kolaborasi (LoC) di antara PDT dan World Bank Group bagi inisiatif di bawah Pusat Kelestarian Johor (JSC).

Collaboration Agreement Letter (LoC) between PDT and the World Bank Group for the initiative under the Johor Sustainability Centre (JSC).

PDT menerusi anak syarikatnya Pusat Kelestarian Johor (JSC) telah menjalin kerjasama bersama World Bank Group, bertujuan untuk berkongsi pengetahuan dan kepakaran berkaitan perubahan iklim, kelestarian, kewangan dan ekonomi.

Kerjasama ini akan meneroka pelbagai polisi yang melibatkan perubahan iklim, kemampanan serta inisiatif Environmental, Social and Governance (ESG). Menerusi kolaborasi ini, pihak berkaitan akan mengkaji dan mengambil kira kepentingan alam sekitar serta cadangan dasar bagi mewujudkan ekonomi lestari.

Menerusi kolaborasi ini juga, mereka akan bekerjasama dalam mempromosi dasar awam bagi menarik penyertaan pelabur dari kedua-dua sektor awam dan swasta untuk projek mesra alam yang dilaksanakan di negeri Johor.

Kerajaan negeri akan memperoleh manfaat kepakaran World Bank Group berkaitan kelestarian air, industri hijau, mitigasi perubahan iklim dan pembangunan mampan. Justeru, hasil-hasil kajian dan kepakaran dapat dikongsi bersama dan seterusnya memberi impak positif kepada pengurusan alam sekitar di negeri Johor.

PDT, through its subsidiary Johor Sustainability Centre (JSC) has established a partnership with the World Bank Group to share knowledge and expertise on climate change, sustainability, finance, and economy.

This collaboration will explore various policies related to climate change, sustainability, together with Environmental, Social and Governance (ESG) initiatives. Through this partnership, the involved parties will assess and consider environmental interests and policy recommendations to create a sustainable economy.

Through this collaboration, they will also work together to promote public policies aimed at attracting investment from both the public and private sectors for environmentally friendly projects implemented in Johor.

The state government will benefit from the World Bank Group's expertise in water sustainability, green industries, climate change mitigation, and sustainable development. Consequently, the research and expertise generated will be shared, resulting in a positive impact on environmental management in Johor.



Memorandum Persefahaman (MoU) di antara PDT, Jabatan Perhutanan Negeri Johor (JPNJ) dan Malaysia Forest Fund (MFF) bagi Projek Kredit Karbon Berasaskan Alam Semula Jadi dan Teknologi di Johor.

Memorandum of Understanding (MoU) between PDT, the Johor State Forestry Department (JPNJ), and the Malaysia Forest Fund (MFF) for the Nature-Based and Technology-Based Carbon Credit Project in Johor.

Kerajaan negeri menerusi PDT akan mempelopori projek kredit karbon dan seterusnya menyediakan mekanisme efektif untuk menjana pendapatan melalui sektor perhutanan dengan kerjasama JPNJ dan MFF.

Pihak PDT memainkan peranan sebagai agensi penyelaras yang bertanggungjawab dalam pelaksanaan projek tersebut, manakala JPNJ dan MFF akan berperanan dalam mengenal pasti kawasan hutan yang sesuai serta projek berpotensi di negeri Johor. Kolaborasi ini menunjukkan komitmen negeri dalam mencapai pengurangan karbon dan memastikan kawasan hutan sentiasa dipelihara selain menjana pendapatan kepada kerajaan negeri.

Dengan pelaksanaan projek kredit karbon ini, maka kerajaan negeri akan memperolehi hasil pendapatan baharu di samping dapat memelihara kawasan hutan demi kelangsungan sumber alam semula jadi serta biodiversiti.

The state government, through PDT will spearhead the carbon credit project and establish an effective mechanism to generate revenue through the forestry sector in collaboration with JPNJ and MFF.

PDT will serve as the coordinating agency responsible for implementing the project, while JPNJ and MFF will identify suitable forest areas and potential projects in Johor. This collaboration highlights the state's commitment to achieving carbon reduction and ensuring that forest areas are continually preserved, while also generating revenue for the state government.

By implementing this carbon credit project, the state government will obtain new revenue streams and simultaneously contribute to the conservation of forest areas, supporting the sustainability of natural resources and biodiversity.



Memorandum Persefahaman (MoU) di antara PDT dengan TNB Renewables Sdn. Bhd. (TNBRe) bagi Pembangunan Ladang Solar Berskala Besar

Memorandum of Understanding (MoU) between PDT and TNB Renewables Sdn. Bhd. (TNBRe) for the Development of a Large-Scale Solar Farm.

Kerjasama di antara PDT dan TNBRe memfokuskan kepada pembangunan ladang solar berskala besar. PDT berperanan dalam mengenalpasti lokasi tapak yang sesuai bagi pembangunan ladang solar ini dan TNBRe pula akan menerajui pembangunan projek meliputi aspek teknikal, kewangan, komersial, pengurusan projek dan aset.

Pembangunan solar yang dicadangkan adalah berkapasiti 100 MegaWatt dan ianya akan menjadi salah satu projek berimpak tinggi kepada negeri bagi mengurangkan kesan karbon dan seterusnya meningkatkan penggunaan tenaga boleh diperbaharui sebagaimana yang digariskan dalam agenda Johor Green Deal.

Selain itu, dengan adanya projek ini, ianya juga akan menjana sosioekonomi setempat dari segi sumber pekerjaan dan menggalakkan kehadiran orang luar untuk meninjau dan mempelajari projek ladang solar berskala besar ini. Pembangunan projek ini juga penting bagi menyokong pertumbuhan ekonomi tenaga diperbaharui seiring dengan dasar kerajaan persekutuan berkenaan peralihan tenaga baharu melalui *National Energy Transition Roadmap (NETR)*.

The collaboration between PDT and TNBRe focuses on the development of a large-scale solar farm. PDT will be responsible for identifying suitable site locations for the solar farm, while TNBRe will lead the project development, encompassing technical, financial, commercial, project management, and asset management aspects.

The proposed solar development will have a capacity of 100 megawatts and is expected to be a high-impact project for the state, aimed at reducing carbon emissions and increasing the use of renewable energy as outlined in the Johor Green Deal.

In addition, the project will generate local socioeconomic benefits through job creation and attract outsiders in studying and observing large-scale solar farm projects. This development is also crucial for supporting the growth of the renewable energy sector in line with the federal government's new energy transition policy through the National Energy Transition Roadmap (NETR).



Perjanjian Kolaborasi (CA) di antara PDT dan UMW Industrial Power Services Sdn. Bhd. (UIPS) bagi Projek Teknologi Hijau di Johor.

Collaboration Agreement (CA) between PDT and UMW Industrial Power Services Sdn. Bhd. (UIPS) for Green Technology Project in Johor

PDT telah menjalin kolaborasi dengan UIPS dalam projek berkaitan pembangunan teknologi hijau di Johor, yang mana UIPS menjadi rakan strategik melibatkan projek teknologi hijau seperti tenaga boleh diperbaharui, teknologi hidrogen, *Waste To Energy* (WTE) dan pemulihan karbon. PDT akan berperanan sebagai pemudah cara kepada kerajaan negeri bagi pelaksanaan projek teknologi hijau ini.

PDT dan UIPS bekerjasama untuk meneroka sumber tenaga alternatif selaras dengan dasar National Energy Transition Roadmap (NETR) yang dilaksanakan di peringkat persekutuan ke arah peralihan tenaga boleh diperbaharui. Kerjasama ini juga bertujuan untuk meningkatkan pertumbuhan ekonomi Johor dari segi tenaga boleh diperbaharui dengan peringkat awal pelaksanaan yang memfokuskan kepada teknologi hidrogen sebagai tenaga boleh diperbaharui yang cekap.

Kerjasama ini tidak akan melibatkan sebarang kos operasi (OPEX) dan kos pembangunan (CAPEX) kepada kerajaan negeri tetapi ianya boleh dizahirkan sebagai peluang perniagaan kepada syarikat berkaitan kerajaan khususnya PDT dan juga kerajaan negeri dalam bidang teknologi hijau. Ini secara tidak langsung akan memperkukuhkan kedudukan kerajaan negeri sebagai pemimpin dalam penggunaan tenaga boleh diperbaharui serta mewujudkan persekitaran rendah karbon dan lestari selari dengan lima tonggak utama di bawah Johor Green Deal.

PDT has entered into a collaboration with UIPS for a green technology development project in Johor, where UIPS serves as a strategic partner involving projects such as renewable energy, hydrogen technology, Waste To Energy (WTE), and carbon recovery. PDT will act as the facilitator to the state government for the implementation of this green technology project.

PDT and UIPS are working together to explore alternative energy sources in line with the federal NETR policy towards renewable energy transition. This collaboration also aims to enhance Johor's economic growth through renewable energy, starting with the initial implementation phase focusing on hydrogen technology as an efficient renewable energy source.

This collaboration will not impose any operational costs (OPEX) or development costs (CAPEX) on the state government. Instead, it can be viewed as a business opportunity for government-related companies, particularly PDT and the state government in the field of green technology. This indirectly strengthens the state government's position as a leader in renewable energy adoption and creates a low-carbon, sustainable environment in alignment with the five key pillars of the Johor Green Deal.

ANALISIS KEBERHASILAN UTAMA

FORUM FORUM

How State and Local Government can Catalyse the Drive Towards Energy Transition?



Moderator:

YB Dato' Ir. Hasni bin Mohammad

Pengerusi
Chairman

Johor Sustainability Centre (JSC)

Panel:

Panelists :

YB Dato' Dr. Badrul Hisham Kassim

Ketua Eksekutif
Chief Executive

Pihak Berkuasa Wilayah
Pembangunan Iskandar (IRDA)
*Iskandar Regional Development
Authority (IRDA)*

Dr. Kusum Lata

Ketua Bahagian, Responsive Measures Unit,
Mitigation Division, UNFCCC Secretariat,
Bonn, Germany.
*Head of the Responsive Measures Unit,
Mitigation Division, UNFCCC Secretariat,
Bonn, Germany*

Ir. Roslee Esmam

Pengarah, Perancangan dan
Pembangunan Industri,
Suruhanjaya Tenaga Malaysia

*Director, Industry Planning and
Development,
Energy Commission of Malaysia*

Sesi forum ini membincangkan persediaan negeri ke arah peralihan tenaga selari dengan dasar National Energy Transition Roadmap (NETR) yang telah dilancarkan pada 27 Julai 2023. Selain itu, forum ini juga menyentuh usaha-usaha untuk menarik pelaburan tenaga boleh diperbaharui serta kesediaan negeri dan PBT khususnya untuk bergerak seiring dengan dasar NETR dalam mempercepatkan peralihan kepada tenaga boleh diperbaharui bagi memenuhi sasaran negara untuk mencapai pelepasan gas rumah hijau (GHG) bersih sifar menjelang tahun 2050.

This forum session discussed the state's preparations for energy transition in alignment with the National Energy Transition Roadmap (NETR), which was launched on July 27th, 2023. Additionally, the forum addressed efforts to attract renewable energy investments and the readiness of the state and local authorities to align with the NETR policy to accelerate the shift towards renewable energy. The goal was to meet the national target of achieving net-zero greenhouse gas (GHG) emissions by 2050.

ANALISIS KEBERHASILAN UTAMA

CERAMAH PANEL OLEH RAKAN KOLABORASI PDT

Panel Talk - Presented by PDT Collaboration Partners

Getting the Young Generation Climate-Ready : Climate Change Education Module for Schools



Panel:
Panelist:



Prof. Dr. Zainura Zainon Nor.

Profesor & Pengarah
Professor & Director

Centre for Environmental Sustainability and Water (IPASA),
Universiti Teknologi Malaysia (UTM),
Skudai, Johor

Climate Change Scenarios and Water Security in Johor River Basin



Panel:
Panelist:



Dr. Zulfaqar Sa'adi

Penyelidik Pascakedoktoran
Postdoctoral Researcher

Centre for Environmental Sustainability and Water (IPASA),
Universiti Teknologi Malaysia (UTM),
Skudai, Johor

Modelling the Future: Land Use and Climate Change Impacts on Water Quality of Johor River.



Panel:
Panelist:



Puan Ainul Syarmimi Rosli

Pelajar PhD, Kejuruteraan Air dan Alam Sekitar,
Fakulti Kejuruteraan Awam,
Universiti Teknologi Malaysia (UTM), Skudai, Johor
*PhD Student in Water and Environmental Engineering,
Faculty of Civil Engineering,
Universiti Teknologi Malaysia (UTM), Skudai, Johor*

Accelerating the Growth of Renewable Energy to Support NETR



Panel:
Panelist:



En. Zulfkifli Salim

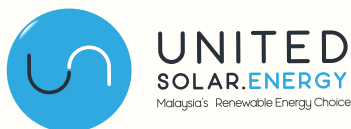
Ketua
Head

Utility Scale, Renewable Energy,
Malaysia & SEA Gentari

What is Next for Malaysia's Energy Landscape?



Panel:
Panelist:



Pn Adila A. Ishak
Ketua Pegawai Eksekutif
Chief Executive Officer
United Solar Energy Malaysia (USEM)

PENYERTAAN ASTAKA (PAVILION)

Astaka (Pavilion) Participation

Penyertaan pameran sempena APCW 2023 bersama rakan pempamer:

Exhibition participation in conjunction with APCW 2023 alongside exhibiting partners:





SEKTOR TENAGA & PERSEKITARAN

ENERGY & ENVIRONMENT SECTOR

POLISI PEMBANGUNAN HIJAU JOHOR 2030

PEMBANGUNAN HIJAU JOHOR 2030 POLICY

Penyediaan Polisi Pembangunan Hijau Johor 2030 (PPHJ 2030) adalah selaras dengan inisiatif Johor Green Deal yang diumumkan oleh kerajaan negeri Johor pada 13 November 2023 semasa Persidangan Asia-Pacific Climate Week 2023 yang bertempat di Pusat Konvensyen Antarabangsa Persada Johor.

Penyediaan PPHNJ 2030 ini amat penting bagi negeri Johor kerana ianya menggariskan inisiatif-inisiatif utama dalam Pelan Induk Pembangunan Hijau Negeri Johor bagi menyokong agenda Johor Green Deal. Polisi ini juga akan dijadikan sebagai garis panduan kepada kerajaan negeri untuk memudahkan agensi kerajaan dan pemain industri dalam melaksanakan inisiatif dan projek yang perlu dijalankan mengikut keutamaan di peringkat negeri.

Pembangunan PPHJ 2030 telah mula dilaksanakan oleh PDT pada 2023 secara berfasa dan dijangka siap sepenuhnya pada penghujung tahun 2024. PPHJ 2030 akan dibentangkan dalam Majlis Pembangunan Hijau Negeri Johor (MPHNJ) bagi kelulusan lanjut sebelum diguna pakai sepenuhnya di seluruh negeri Johor.

The preparation of the Pembangunan Hijau Johor 2030 Policy (PPHJ 2030) is in line with the Johor Green Deal initiative announced by the Johor State Government on 13th November 2023, during the Asia-Pacific Climate Week 2023 which took place at the Persada Johor International Convention Centre.

The development of PPHJ 2030 is crucial for Johor as it outlines key initiatives in the Pembangunan Hijau Negeri Johor Master Plan to support the Johor Green Deal agenda. This policy will also serve as a guideline for the state government to facilitate government agencies and industry players in implementing necessary initiatives and projects according to state-level priorities.

The development of PPHJ 2030 commenced in 2023 in phases with full completion expected by the end of 2024. PPHJ 2030 will be presented to the Majlis Pembangunan Hijau Negeri Johor (MPHNJ) for further approval prior to its full implementation throughout Johor.

MPHNJ merupakan sebuah platform di peringkat negeri bagi mengenal pasti bidang keutamaan, merancang inisiatif strategik, meningkatkan kerjasama antara agensi serta menggalakkan pertukaran maklumat antara pemegang taruh di Johor berkaitan langkah-langkah ke arah persekitaran rendah karbon, mampan dan berdaya huni.

MPHNJ juga berperanan untuk menyelaraskan, merancang dan memantau pelaksanaan program-program berkaitan kelestarian selaras kerangka pembangunan hijau negeri iaitu *Johor Green Deal*. Di bawah MPHNJ terdapat enam jawatankuasa kerja yang telah dipertanggungjawabkan sebagaimana berikut :

MPHNJ serves as a state-level platform to identify priority areas, plan strategic initiatives, enhance collaboration between agencies and promote information exchange among stakeholders in Johor regarding steps towards a sustainable, low-carbon and resilient environment.

MPHNJ is also responsible for coordinating, planning and monitoring the implementation of sustainability programmes in line with the state's green development framework, the Johor Green Deal. Under MPHNJ, there are six working committees with the following responsibilities:

Jawatankuasa Kerja Tenaga
Energy Working Committee

Jawatankuasa Kerja Mobiliti dan Pengangkutan
Mobility and Transport Working Committee

Jawatankuasa Kerja Bandar Rendah Karbon
Low Carbon City Working Committee

Jawatankuasa Kerja Guna Tanah, Alam Semula Jadi dan Air
Land Use, Natural Resources and Water Working Committee

Jawatankuasa Kerja Industri
Industry Working Committee

Jawatankuasa Kerja Pasaran Karbon
Carbon Market Working Committee

Sehubungan itu, pembentukan PPHJ 2030 ini memberikan fokus kepada empat sektor utama yang telah ditetapkan iaitu :

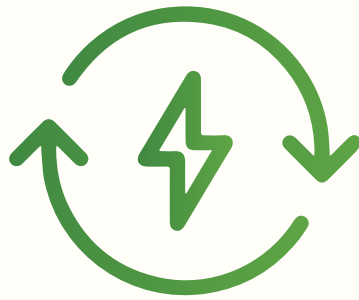
In this context, the development of PPHJ 2030 focuses on four main sectors:

Sektor 1 : Tenaga Boleh Baharu
Sector 1: Renewable Energy

Sektor 2 : Sistem Pengangkutan dan Mobiliti Hijau
Sector 2: Green Transport and Mobility Systems

Sektor 3 : Perubahan Iklim (Mitigasi Banjir)
Sector 3: Climate Change (Flood Mitigation)

Sektor 4 : Pasaran Karbon
Sector 4: Carbon Market



SEKTOR 1 : TENAGA BOLEH BAHARU (TBB)

SECTOR1 : RENEWANBLE ENERGY

Johor telah menjalankan pelbagai inisiatif TBB khususnya pemasangan panel solar bumbung di atas bangunan. Sehubungan itu, pemain industri telah mula berminat untuk menjalankan projek TBB seperti solar berskala besar, solar terapung, biojisim, biogas dan hidrogen di negeri Johor. Selain itu, negeri Johor juga mempunyai potensi yang tinggi untuk mengeksport TBB ke negara jiran iaitu Singapura memandangkan terdapat permintaan yang tinggi daripada industri-industri di Singapura bagi mendapatkan tenaga hijau dan bersih.

Oleh yang demikian, terdapat keperluan polisi dan garis panduan yang khusus bagi memudahkan urusan pelaksanaan inisiatif TBB di peringkat agensi kerajaan dan pemain industri ini.

Polisi sektor TBB yang dibangunkan akan merangkumi penyediaan garis panduan perancangan dan pembangunan tenaga solar untuk negeri Johor, penetapan sasaran di peringkat kerajaan bagi penggunaan sumber TBB di Johor menjelang 2030, penyediaan polisi bagi penggunaan domestik dan eksport tenaga TBB serta menyediakan cadangan potensi TBB selain solar seperti biojisim, biogas, kuasa hidro dan *output* tenaga iaitu hidrogen sebagai sumber tenaga baharu.

Johor has carried out undertaken various RE initiatives, particularly the installation of rooftop solar panels on buildings. Consequently, industry players have shown increasing interest in pursuing large-scale RE projects such as large-scale solar, floating solar, biomass, biogas, and hydrogen within Johor. Additionally, Johor has high potential for exporting RE to neighbouring country, Singapore, given the strong demand from Singaporean industries for green and clean energy.

Therefore, there is a need for specific policies and guidelines to facilitate the implementation of RE initiatives at the level of government agencies and industry players.

The RE sector policy being developed will include guidelines for planning and developing solar energy in Johor, setting government targets for RE use in Johor by 2030, policies for domestic use and export of RE and recommendations for potential RE sources beyond solar, such as biomass, biogas, hydro power and output energy, specifically hydrogen as a new energy source



SEKTOR 2 : SISTEM PENGANGKUTAN DAN MOBILITI HIJAU

SECTOR 2 : GREEN TRANSPORT AND MOBILITY SYSTEMS

Kenderaan elektrik (EV) telah mula menembusi pasaran Malaysia dengan meluas dan akan menjadi sebuah medium pengangkutan penting pada masa hadapan. Sehubungan itu, penggunaan kenderaan EV adalah penting bagi mengurangkan pelepasan gas rumah hijau (GHG) dan karbon di negeri Johor. Selain itu, negeri Johor juga mempunyai potensi yang tinggi untuk menggalakkan lebih banyak pembinaan stesen pengecasan awam EV atas faktor negara jiran iaitu Singapura yang mensasarkan visi penggunaan 100% kenderaan mampan dan bersih menjelang 2040.

Oleh yang demikian, terdapat keperluan polisi dan garis panduan yang khusus bagi memudahkan urusan pelaksanaan sistem pengangkutan dan mobiliti hijau di peringkat agensi kerajaan dan pemain industri berkaitan.

Polisi sektor Sistem Pengangkutan dan Mobiliti Hijau yang dibangunkan ini melibatkan penyediaan garis panduan bagi sistem pengecasan kenderaan elektrik (EV) di negeri Johor, penetapan sasaran pemasangan jumlah stesen pengecas EV bagi negeri Johor menjelang 2030, penetapan sasaran kenderaan EV yang berdaftar di negeri Johor menjelang 2030, penyediaan hab stesen pengecasan EV di lokasi yang ditetapkan, perancangan pembangunan ruang pengecas kenderaan elektrik (EVCB) di negeri Johor dan cadangan penggunaan sumber tenaga alternatif iaitu biobahan api khususnya untuk industri maritim dan perkapalan.

Electric vehicles (EVs) have begun to penetrate the Malaysian market widely and are expected to become an important mode of transport in the future. Therefore, the use of EVs is crucial for reducing greenhouse gas (GHG) and carbon emissions in Johor. In addition, Johor has significant potential to promote the construction of more public EV charging stations, given that the neighbouring country, Singapore, aims to achieve 100% sustainable and clean vehicles by 2040.

Thus, there is a need for specific policies and guidelines to facilitate the implementation of green transport and mobility systems at the level of government agencies and relevant industry players.

The policy for the Green Transport and Mobility Systems sector that is currently being developed includes guidelines for EV charging systems in Johor, setting targets for the number of EV charging stations in Johor by 2030, setting targets for registered EVs in Johor by 2030, establishing EV charging hubs at designated locations, planning the development of EV charging spaces (EVCB) in Johor and recommending alternative energy sources such as biofuels, especially for the maritime and shipping industries.



SEKTOR 3 : PERUBAHAN IKLIM (MITIGASI BANJIR)

SECTOR 3 : CLIMATE CHANGE (FLOOD MITIGATION)

Isu banjir merupakan isu utama yang sering berlaku di negeri Johor dan telah mengakibatkan pelbagai kerosakan harta benda dan kematian. Sehubungan itu, lebihan air banjir yang bertakung tersebut boleh dicadangkan untuk digunakan dalam sistem kitar semula air bagi tujuan alternatif.

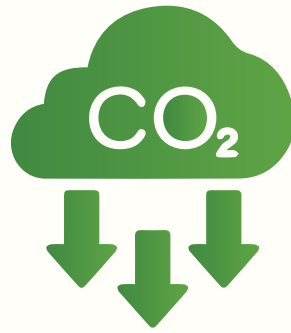
Oleh yang demikian, terdapat keperluan polisi dan garis panduan yang khusus bagi memudahkan urusan pelaksanaan mitigasi banjir di peringkat agensi kerajaan dan pemain industri berkaitan, khususnya berhubung penggunaan teknologi digital dan kaedah-kaedah teknologi baharu bagi mengurangkan impak banjir.

Polisi sektor Perubahan Iklim (Mitigasi Banjir) akan memberi tumpuan terhadap pemerkasaan sistem pemantauan dan amaran awal banjir yang menggunakan teknologi IoT (Internet of Things) dan AI (Artificial Intelligence), penggunaan teknologi digital dalam mengesan kawasan hotspot banjir dan Takungan Air pinggir Sungai (TAPS) sebagai penyelesaian lebihan air banjir dan boleh menjadi sumber air.

Flooding is a major issue that frequently occur in Johor, causing property damage and fatalities. Consequently, the excess floodwater that accumulates could be proposed for use in a water recycling system for alternative purposes.

Therefore, there is a need for specific policies and guidelines to facilitate the implementation of flood mitigation measures at the level of government agencies and relevant industry players, particularly with the use of digital technologies and new technological methods to reduce the impact of flooding.

The policy for the Climate Change Sector (Flood Mitigation) will focus on strengthening flood monitoring and early warning systems that utilise IoT (Internet of Things) and AI (Artificial Intelligence) technologies, the application of digital technology in detecting flood hotspot areas and the proposal of Riverbank Water Retention (RWR) as a solution for excess floodwater and a potential water resource.



SEKTOR 4 : PASARAN KARBON

SECTOR 3 : CARBON MARKET

Johor mempunyai potensi yang tinggi dalam menghasilkan kredit karbon memandangkan terdapat jumlah kawasan hutan terosot yang luas. Hutan terosot ini boleh dirawat dan dipulihara bagi menjana stok karbon yang mempunyai nilai yang tinggi. Ini secara tidak langsung dapat menjana hasil kepada kerajaan negeri dan mendukung inisiatif penanaman pokok hutan demi kelestarian alam.

Oleh yang demikian, terdapat keperluan polisi yang khusus bagi pelaksanaan pasaran karbon berasaskan teknologi serta pengenalan caj pelepasan karbon kepada pihak-pihak pencemar (*emitters*).

Polisi sektor Pasaran Karbon ini akan memfokuskan kepada penyediaan polisi bagi tatacara pelaksanaan projek kredit karbon berasaskan semula jadi dan berasaskan teknologi di negeri Johor serta penyediaan dasar berkenaan penglibatan *emitters* seperti entiti komersial dan industri di Johor dalam projek kredit karbon.

Johor has significant potential for generating carbon credits due to its extensive areas of degraded forest. These degraded forests can be restored and conserved to generate high-value carbon stocks. This can indirectly generate revenue for the state government and support forest tree planting initiatives for environmental sustainability.

Therefore, there is a need for specific policies for implementing a technology-based carbon market and the imposition of carbon emission charges on emitters.

The policy for the Carbon Market sector will focus on providing policies for the implementation of natural and technology-based carbon credit projects in Johor, as well as establishing guidelines for the involvement of emitters such as commercial and industrial entities in Johor in carbon credit projects.

KERJASAMA BERSAMA UNIVERSITI TEKNOLOGI MALAYSIA (UTM)

COLLABORATION WITH UNIVERSITI TEKNOLOGI MALAYSIA (UTM)

PDT telah menjalinkan kerjasama bersama UTM bagi tujuan merangka dan menyediakan draf PPHJ 2030, yang mana UTM telah memainkan peranan penting dalam menyokong pembangunan negeri Johor melalui pelbagai pelan dan inisiatif yang dirancang dan dilaksanakan.

Sebagai sebuah institusi akademik terkemuka, UTM menggunakan kepakaran dan sumber yang dimilikinya untuk membantu kerajaan negeri Johor dalam mencapai matlamat pembangunan mampan, menarik pelaburan, merancang strategi jangka panjang dan pembangunan negeri. Antara pelan pembangunan penting yang telah disediakan oleh UTM bersama kerajaan negeri Johor termasuklah:

- Pelan Pembangunan Mampan Johor 2030
- Pelan Induk Pelaburan Negeri Johor 2030
- Pelan Strategik MPKu 2025
- Pelan Pemerkasaan Wanita Johor 2030

Usaha-usaha yang dijalankan oleh UTM dalam merangka dan melaksanakan pelan-pelan pembangunan kerajaan negeri Johor menunjukkan komitmen UTM terhadap pembangunan negeri dan kesejahteraan rakyatnya.

Melalui kepakaran akademik dan inovasi, UTM berjaya menyediakan sokongan yang diperlukan oleh kerajaan negeri untuk mencapai matlamat pembangunan mampan dan inklusif. Ini bukan sahaja meningkatkan daya saing negeri Johor, tetapi juga memastikan setiap lapisan masyarakat mendapat manfaat daripada pembangunan yang dijalankan.

PDT has established a partnership with UTM to draft the PPHJ 2023, with UTM playing a crucial role in supporting the development of Johor through various plans and initiatives that have been designed and implemented.

As a leading academic institution, UTM leverages its expertise and resources to assist the Johor state government in achieving sustainable development goals, attracting investment, planning long-term strategies and fostering state development. Key development plans prepared by UTM in collaboration with the Johor state government include:

- *Pelan Pembangunan Mampan Johor 2030*
- *Pelan Induk Pelaburan Negeri Johor 2030*
- *Pelan Strategik MPKu 2025*
- *Pelan Pemerkasaan Wanita Johor 2030*

The efforts undertaken by UTM in drafting and implementing the state development plans for Johor demonstrate its commitment to the state's development and the well-being of its people.

Through academic expertise and innovation, UTM has successfully provided the necessary support for the state government to achieve sustainable and inclusive development goals. This not only enhances Johor's competitiveness but also ensures that every segment of society benefits from the ongoing development efforts.



SEKTOR TENAGA & PERSEKITARAN

ENERGY & ENVIRONMENT SECTOR

PROGRAM RINTIS KENDERAAN ELEKTRIK

ELECTRIC VEHICLE PILOT PROGRAMME

Kerajaan persekutuan menerusi Pelan Tindakan Mobiliti Rendah Karbon 2021 - 2030 (Low Carbon Mobility Blueprint, LCMB) yang dilancarkan pada tahun 2020 merupakan antara inisiatif strategik dalam menyokong aspirasi negara ke arah karbon sifar bersih. Inisiatif ini memfokuskan pengurangan pelepasan karbon bagi sektor pengangkutan untuk mempercepat peralihan kepada mobiliti mesra alam menjelang tahun 2030.

Inisiatif ini turut disokong oleh kerajaan negeri Johor menerusi Belanjawan Johor 2024 dengan peruntukan sebanyak RM2.5 juta bagi menjayakan Program Rintis Kenderaan Elektrik yang mensasarkan penggunaan kenderaan elektrik (electric vehicle, EV) sebagai kenderaan jabatan.

Rentetan daripada itu, PDT bersama rakan strategik Gentari Green Mobility Sdn. Bhd. (GMOB) telah memulakan langkah awal untuk menerajui ekosistem EV di negeri Johor dengan menawarkan penggunaan EV secara sewaan menerusi pakej yang komprehensif kepada pejabat kerajaan negeri Johor.

The federal government through the Low Carbon Mobility Blueprint 2021 - 2030 (LCMB), launched in 2020, is among the strategic initiatives supporting the nation's aspiration towards net-zero carbon. It focuses on reducing carbon emissions in the transportation sector to accelerate the transition to environmentally friendly mobility by 2030.

This initiative is also supported by the Johor state government through the Johor Budget 2024, allocating RM2.5 million to ensure the success of Electric Vehicle (EV) Pilot Programme, targeting the use of EVs for government department vehicles.

As a result, PDT in collaboration with strategic partner, Gentari Green Mobility Sdn. Bhd. (GMOB) has initiated efforts to lead the EV ecosystem in Johor by offering comprehensive EV rental packages to Johor state government offices.

GMOB merupakan pemain industri berpengalaman dan tidak asing lagi dalam sektor mobiliti mesra alam di Malaysia. Anak syarikat milik penuh Petroliaam Nasional Berhad (PETRONAS) itu menawarkan infrastruktur pengecasan EV di seluruh negara serta model EV mengikut pasaran terkini merangkumi segmen dua roda, empat roda serta kenderaan komersial.

Sebanyak 16 kenderaan EV dicadangkan untuk kegunaan pejabat kerajaan sebagaimana berikut :

GMOB is an experienced and well-known industry player in the environmentally friendly mobility sector in Malaysia. The wholly-owned subsidiary of Petroliaam Nasional Berhad (PETRONAS), offers EV charging infrastructure nationwide and the latest market models of EVs, including two-wheelers, four-wheelers, and commercial vehicles.

A total of 16 EVs are proposed for use by government offices as follows:

Pejabat Menteri Besar Johor
Menteri Besar Johor Office

Pejabat Setiausaha Kerajaan Johor
Johor State Secretary Office

Pejabat Perbendaharaan Negeri Johor
Johor Office of State Treasury

Pejabat Tanah dan Galian Johor
Johor Land and Mines Office

Pejabat Setiausaha Kerajaan Johor (Bahagian Perancang Ekonomi Negeri)
Johor State Secretary Office (State Economic Planning Division)

Kesemua pejabat Ahli Majlis Mesyuarat Kerajaan Negeri Johor
All Johor State Executive Council offices

PDT telah menyediakan kertas cadangan program ini untuk pembentangan dan pertimbangan Majlis Mesyuarat Kerajaan (MMK) Negeri Johor yang dijangka akan dilaksanakan pada tahun 2024.

Kerjasama PDT - GMOB ini secara tidak langsung dapat meningkatkan imej kerajaan negeri Johor dalam memangkin penerimaan yang lebih meluas serta mendorong pertumbuhan ekosistem EV di negeri Johor pada masa hadapan.

PDT has prepared a proposal for this program to be presented and considered by the Johor State Executive Council (MMK), which is expected to be executed in 2024.

This collaboration between PDT and GMOB will indirectly enhance the image of the Johor state government, fostering broader acceptance and driving the growth of the EV ecosystem in Johor in the future.

TERAS 2 :

Core Business 2 :

SEKTOR MINYAK & GAS

Oil & Gas Services Sector



PDT telah diberikan mandat dan tanggungjawab oleh kerajaan negeri sebagai peneraju utama dalam pembangunan sektor minyak dan gas di negeri Johor.

PDT has been mandated and entrusted by the state government as the leading figure in the development of the oil and gas sector in the state of Johor.



PDT Oil & Gas Services Sdn. Bhd.



Dialog Group Berhad

2023

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ANAK SYARIKAT KUMPULAN PDT

SUBSIDIARY OF PDT GROUP

PDT OIL & GAS SERVICES SDN. BHD.

Penstrukturan semula syarikat PDT O&G yang memfokuskan hala tuju perniagaan strategik baharu telah membuka peluang kepada PDT O&G untuk menjalinkan kerjasama bersama TMR Urusharta (M) Sdn. Bhd. (TMR). Kerjasama ini melibatkan kerja-kerja berkaitan Pengurusan Fasilitas Bersepadu di Pengerang Integrated Complex (PIC), Pengerang Johor.

Pihak Petronas telah mengeluarkan tender dan skop kerja yang ditawarkan adalah Pengurusan Kem Bersepadu (Total Camp Management), termasuk penyelenggaraan fasiliti, servis makanan dan minuman, servis hospitaliti serta pengurusan penginapan.

The restructuring of PDT O&G, which focuses on new strategic business directions, has opened opportunities for PDT O&G to collaborate with TMR Urusharta (M) Sdn. Bhd. (TMR). This collaboration involves Integrated Facilities Management (IFM) work at the Pengerang Integrated Complex (PIC), Pengerang, Johor.

Petronas has issued a tender with the scope of work covering Total Camp Management, including facility maintenance, food and beverage services, hospitality services, and accommodation management.



Pengalaman TMR selama lebih 10 tahun dalam bidang Pengurusan Fasilitas Bersepadu telah meningkatkan prestasi portfolio dan memberikan jaminan bahawa kerjasama ini dapat dilaksanakan oleh pemain utama industri yang mempunyai kekuatan teknikal, di samping penggunaan kecekapan aplikasi teknologi terkini.

TMR's experience of over 10 years in the field of Integrated Facilities Management has enhanced the portfolio performance and ensures that this collaboration can be executed by leading industry players with technical strength, alongside the use of the latest technological efficiencies.



PDT O&G berharap kerjasama ini dapat memberikan pulangan secara berterusan kepada syarikat, seterusnya membuka banyak peluang pekerjaan kepada rakyat dan pembekal perkhidmatan Johor, khususnya di Pengerang.

PDT O&G hopes that this collaboration will provide continuous returns to the company and create many job opportunities for the people and service providers of Johor, particularly in Pengerang.



SYARIKAT BERSEKUTU

ASSOCIATED COMPANY

DIALOG GROUP BERHAD

PDT telah diamanahkan untuk memegang 10% saham biasa bagi pihak kerajaan negeri Johor dalam tiga syarikat di bawah Dialog Group Berhad iaitu:

PDT has been entrusted to hold 10% ordinary shares on behalf of the Johor state government in three companies under Dialog Group Berhad, namely:

Pengerang Independent Terminals Sdn. Bhd. (PITSB);
Pengerang Terminals (Two) Sdn. Bhd. (PT2SB); dan
Pengerang LNG (Two) Sdn. Bhd. (PLNG2)

Terminal Laut Dalam Petroleum di Pengerang telah dibangunkan secara berfasa iaitu pembangunan Fasa 1 oleh PITSB sejak April 2014 manakala Fasa 2 oleh PT2SB dan PLNG2 sejak September 2018.

Sehingga penghujung tahun 2023, PDT telah menerima pendapatan dividen daripada Dialog berjumlah RM31.4 Juta.

The Deepwater Petroleum Terminal in Pengerang has been developed in phases, with Phase 1 developed by PITSB since April 2014, while Phase 2 by PT2SB and PLNG2 since September 2018.

As of the end of 2023, PDT has received dividend income from Dialog amounting to RM31.4 million.



TERAS 3 :

Core Business 3:

SEKTOR INFRASTRUKTUR & HARTANAH

Infrastructure & Property Sector



PDT telah diberikan mandat dan tanggungjawab oleh kerajaan negeri untuk melaksanakan projek-projek khas kerajaan negeri Johor selaras dengan dasar pembangunan Sektor Infrastruktur dan Hartanah di negeri Johor.

The Johor state government has entrusted PDT with the mandate and responsibility to implement special projects in alignment with the development policy of the Infrastructure and Property Sector in the state of Johor.



Eco Botanic 2



Eco Botanic 3



ECO BOTANIC 2

Eco Botanic 2 terletak di bandar Iskandar Puteri, Johor menawarkan sebuah perbandaran berkonsepkan kehidupan hijau dan lestari. Projek ini menampilkan reka bentuk taman dan landskap yang eksklusif bagi mempromosi gaya hidup yang sihat.

Pembangunan perumahan mewah berpagar ini turut dilengkapi ciri-ciri keselamatan dengan menggunakan aplikasi *EcoWorld Neighbourhood* yang mempunyai pelbagai fungsi seperti pra-pendaftaran pengunjung, akses pas masuk bermusim, tempahan kemudahan serta akses ke tempat perniagaan komersil di kawasan sekitar.

Pembangunan Eco Botanic 2 berkeluasan 200 ekar ini mempunyai tahap aksesibiliti yang tinggi dengan menghubungkan Lebuhraya Pesisir Pantai dan Lebuhraya Laluan Kedua Malaysia-Singapura. Kedudukannya turut berhampiran Pusat Perdagangan dan Pendidikan Educity, Legoland dan Pusat Pentadbiran Kerajaan Negeri, Kota Iskandar.

Eco Botanic 2, located in Iskandar Puteri, Johor, offers a township with a green and sustainable living concept. This project features exclusive garden and landscape designs to promote a healthy lifestyle.

This gated luxury residential development is equipped with security features through the EcoWorld Neighbourhood app, which provides various functions such as visitor pre-registration, seasonal access passes, facility bookings, and access to commercial businesses in the surrounding area.

The 200-acre Eco Botanic 2 development boasts high accessibility, connecting the Coastal Highway and the Second Link Expressway (Malaysia-Singapore Second Link). It is also near Educity Trade and Education Hub, Legoland, and the State Government Administrative Centre, Kota Iskandar.

Kedudukannya yang strategik ini telah berjaya menarik ramai pembeli termasuk golongan M40 yang mengimpikan kualiti hidup lebih baik di kawasan perumahan bertaraf antarabangsa.

Pelaksanaan pembangunan Eco Botanic 2 terdiri daripada tiga presint utama dan bangunan komersil sebagaimana berikut :

Its strategic location has successfully attracted many buyers, including the M40 group, who aspire to a better quality of life in an international-standard residential area.

The development of Eco Botanic 2 comprises three main precincts and commercial buildings as follows:

	Presint 1 (The Tate)	Presint 2 (The Borough)	Presint 3 (The Commune)	Bangunan Komersial Commercial Buildings
Pelancaran Projek <i>Project Launch</i>	Mac 2021	Mac 2021	April 2023	April 2023
Unit Rumah <i>Housing Units</i>	600	472	604	106
Jumlah Unit Rumah Terjual <i>Housing Units Sold</i> (% jualan sehingga Dis 2023) (% sold as of Dec 2023)	100%	100%	35.8%	75.5%
Bumiputera <i>Bumiputera</i>	47.8%	52.2%	0.0%	15.1 %
Bukan Bumiputera <i>Non-Bumiputera</i>	40.0%	60.0%	35.8%	60.4%

Jumlah unit rumah dibina
Total housing units built **1,676^{unit}**

Jumlah unit rumah terjual
Total housing units sold **1,288^{unit} (77%)**



ECO BOTANIC 3

Iskandar Investment Berhad (IIB) menerusi anak syarikatnya River Retreat Sdn. Bhd. dan EcoWorld Development Group Berhad (EcoWorld) sedang dalam perancangan meneruskan usaha untuk membantu golongan M40 memiliki kediaman di Iskandar Puteri melalui pelaksanaan projek Eco Botanic 3.

Eco Botanic 3 akan dibangunkan secara berfasa oleh pemaju utama iaitu EcoWorld. Pembangunan projek ini melibatkan sebanyak 2,330 unit rumah dan daripada jumlah tersebut, sebanyak 1,008 unit rumah ditawarkan pada harga kurang daripada RM500,000 seunit untuk Bumiputera, iaitu 700 unit rumah jenis teres (landed) dan 308 unit rumah jenis pangsapuri perkhidmatan pada harga kurang RM400,000 seunit.

Projek ini adalah kesinambungan daripada projek Eco Botanic 2 yang telah menerima sambutan menggalakkan khususnya daripada golongan M40, apabila keseluruhan unit rumah telah terjual sejak pelancaran Presint 1 dan Presint 2 pada tahun 2021.

The Johor state government, in strategic collaboration with PDT, Iskandar Investment Berhad (IIB) through its subsidiary River Retreat Sdn. Bhd., and EcoWorld Development Group Berhad (EcoWorld), is planning to continue its efforts to help the M40 group acquire housing in Iskandar Puteri through the Eco Botanic 3 project.

Eco Botanic 3 will be developed in phases by the primary developer, EcoWorld. The project will encompass 2,330 housing units, of which 1,008 units will be offered at prices below RM500,000 each for Bumiputera: 700 units will be landed houses, and 308 units will be service apartments priced under RM400,000 each.

This project is a continuation of the Eco Botanic 2 initiative, which received encouraging response, especially from the M40 group, with all units sold since the launch of Precincts 1 and 2 in 2021.

Rentetan daripada kejayaan ini, kerajaan negeri meneruskan pelaksanaan pembangunan perumahan bercampur yang dikenali sebagai Eco Botanic 3. Projek yang akan dibangunkan di lokasi strategik iaitu EduPark East dan EduPark West, Iskandar Puteri dengan keluasan tanah 240 ekar milik IIB ini bakal memberi banyak peluang kepada golongan M40 untuk memiliki hartanah bertaraf premium serta eksklusif.

Pembangunan projek ini dilihat sebagai salah satu langkah bagi penyelesaian perumahan mampu milik untuk golongan M40, di samping menyumbang kepada pertumbuhan penduduk. Kejayaan projek ini bakal menjadi pemangkin kepada peningkatan pelaburan di Iskandar Puteri, sekaligus mengukuhkan kedudukan sosio-ekonomi Johor.

Building on this success, the state government is advancing the development of this mixed-use housing project, Eco Botanic 3. The project will offer significant opportunities for the M40 group to own premium and exclusive properties in strategically located areas, namely EduPark East and EduPark West in Iskandar Puteri, covering a land area of 240 acres owned by IIB.

This development is seen as a key step in providing affordable housing solutions for the M40 group while contributing to population growth. The success of this project is expected to drive increased investment in Iskandar Puteri, thereby strengthening Johor's socio-economic position.

TERAS 4 :

Core Business 4:

SEKTOR PERNIAGAAN DAN PELABURAN STRATEGIK

BUSINESS AND STRATEGIC INVESTMENT SECTOR



Tumpuan utama diberikan kepada pelaburan strategik yang menjamin pulangan masa depan. Selain meneroka peluang baru bersama rakan kongsi strategik, usaha ini juga bertujuan untuk mengukuhkan potensi dan keupayaan anak syarikat PDT.

The primary emphasis is given to strategic investments that guarantee future returns. This effort are seeks to strengthen the potential and capabilities of PDT's subsidiaries, besides exploring new opportunities with strategic partners.

Senarai Anak Syarikat PDT Tahun 2023

List of PDT Subsidiaries 2023



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Senarai Syarikat Bersekutu PDT Tahun 2023

List of PDT Associate Companies 2023

	Pegangan Saham Shareholdings
Bagan Pantai Sdn. Bhd.	30%
Cahaya Jauhar Sdn. Bhd.	40%
City Centre Transformation (JB) Sdn. Bhd.	10%
Desaru Development Corporation Sdn. Bhd.	30%
Desaru Development Holdings One Sdn. Bhd.	15.3% (DDC)
Film Johor Sdn. Bhd.	50%
Konsortium PDT-Asia Baru	30%
Lido Waterfront Boulevard Sdn. Bhd.	5%
Pengerang Independent Terminals Sdn. Bhd.	10%
Pengerang LNG (TWO) Sdn. Bhd.	10%
Pengerang Terminals (Two) Sdn. Bhd.	10%
PDT Veolia Water Malaysia Sdn. Bhd.	20%
Ranhill Utilities Berhad	9.06%
Innovate Quest Sdn. Bhd.	30%

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PEMBANGUNAN & PENGURUSAN HARTANAH

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Property Development & Management Analysis

Prestasi Hasil Tahun 2023 _____ 125 - 126
2023 Revenue Performance



ANALISIS PEMBANGUNAN & PENGURUSAN HARTANAH

PROPERTY DEVELOPMENT & MANAGEMENT ANALYSIS

Impak dan kesan kemasukan pelabur ke Johor dapat membuka potensi kepada PDT untuk terus komited mengintai peluang dan menceburi pasaran hartanah

The impact and effect of investor inflows into Johor present opportunities for PDT to remain committed to seeking out and venturing into the property market.

Sektor hartanah di Johor terus mengukuh dengan perancangan kerajaan menubuhkan Singapore-Johore Economic Zone dan Johore Financial Zone.

Peningkatan keyakinan pelabur harta tanah dapat dilihat melalui indikator-indikator ekonomi.

Pengukuhan sektor hartanah dapat dilihat dengan eksplorasi syarikat 'Data Centre' di beberapa lokasi strategik dalam negeri Johor.

Sektor hartanah dijangkakan akan kekal tumbuh dengan positif melalui projek naik taraf lebuhraya utama negara yang menjadi tunjang logistik Johor.

Impak dan kesan kemasukan pelabur ke Johor dapat membuka potensi kepada PDT untuk terus komited mengintai peluang dan menceburi pasaran hartanah .

The property sector in Johor continues to strengthen with the government's plans to establish the Singapore-Johor Economic Zone and the Johor Financial Zone.

Investor confidence in real estate is on the rise, as evidenced by various economic indicators.

The strengthening of the property sector is also reflected in the exploration by 'Data Centre' companies at several strategic locations within Johor.

The property sector is expected to maintain positive growth, supported by the upgrading of the nation's major highways, which are key to Johor's logistics.

The impact and effects of investor inflows into Johor present opportunities for PDT to remain committed to seeking out and venturing into the property market.

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ANALISIS PEMBANGUNAN & PENGURUSAN HARTANAH

ANALYSIS PROPERTY DEVELOPMENT & MANAGEMENT

Inventori Hartanah

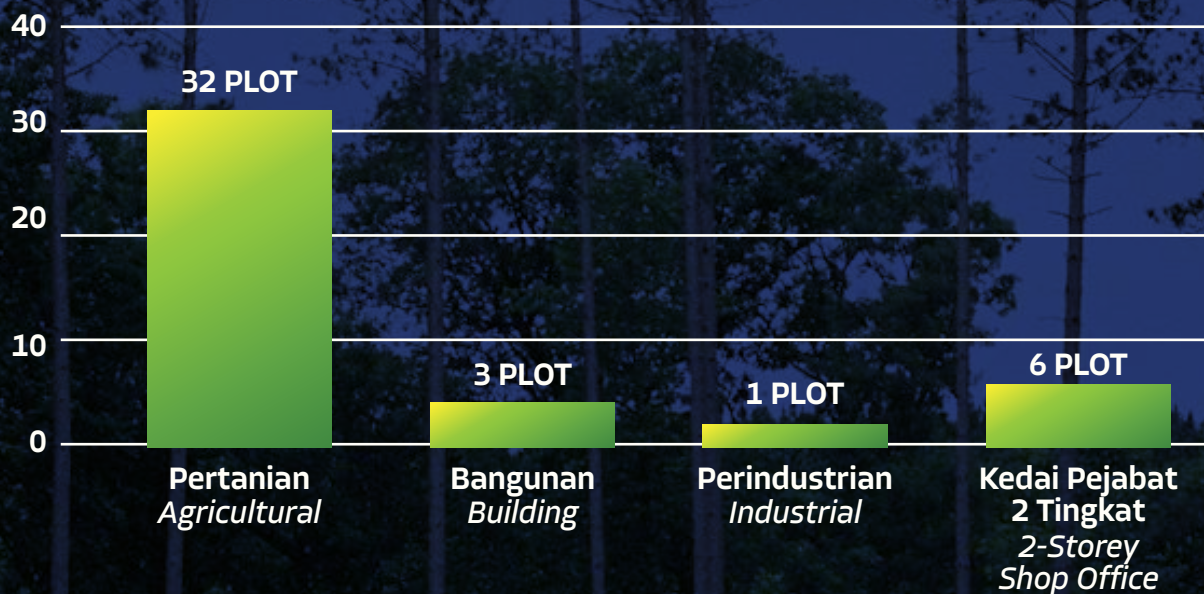
Property Inventory



38

Jumlah Keseluruhan Hartanah
Total Number of Properties

Didaftarkan Ke atas nama
Permodalan Darul Ta'zim Sdn. Bhd.
*Registered under the name of
Permodalan Darul Ta'zim Sdn. Bhd.*



2022

39
PLOT

2023

38
PLOT



1 Plot
Pelupusan tanah PTD 3335, Mukim Kahang
Daerah Kluang seluas 2,000.00 ekar
kepada IBZI Plantation
*1 Plot
Disposal of Land PTD 3335,
Mukim Kahang, Kluang District covering
2,000.00 acres to IBZI Plantation*

17 Perolehan Tanah Melalui Kurniaan
Acquisition of Land through Grant

22 Kaedah Perolehan Tanah Melalui Pembelian
Land Acquisition through Purchase

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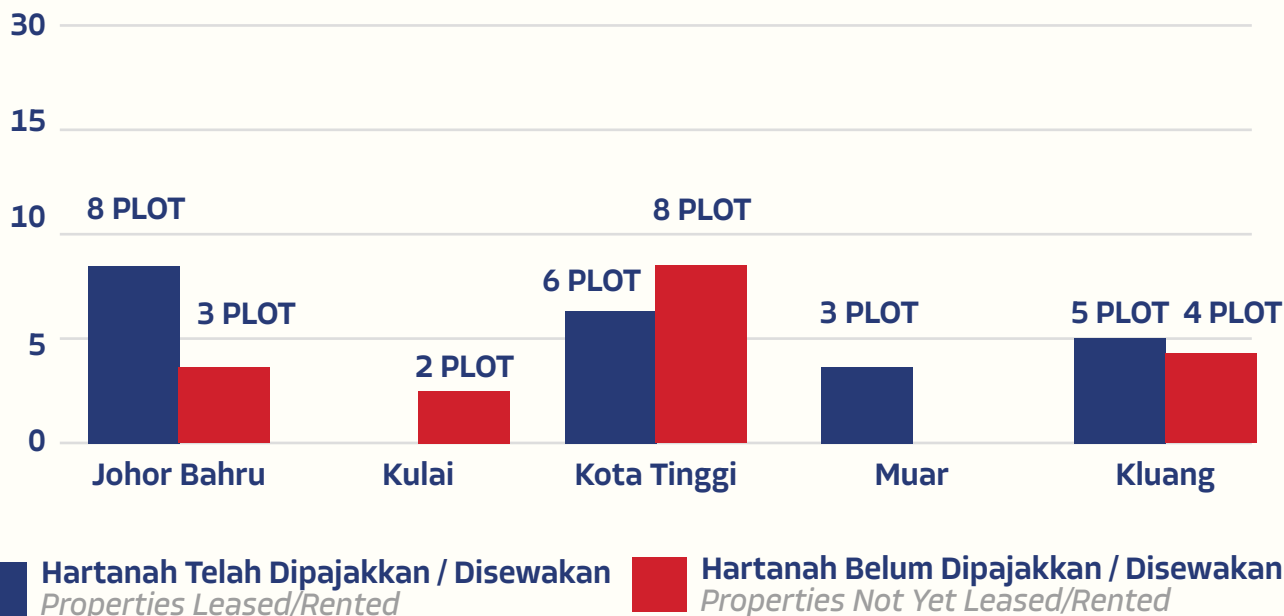


PRESTASI HASIL TAHUN 2023

2023 REVENUE PERFORMANCE

21 Hartanah Telah Dipajakkan / Disewakan
Properties Have Been Leased/Rented

17 Hartanah Belum Dipajakkan / Disewakan
Properties Not Yet Leased/Rented



Prestasi Hasil bagi Tahun 2022 hingga 2023

Revenue Performance for the Year 2022 to 2023

Kategori Hasil <i>Revenue Categories</i>		2022	2023
Pajakan <i>Lease</i>	Pukal <i>Bulk</i>	RM 1,500,000.00	RM 500,000.00
	Berjadual <i>Scheduled</i>	RM 1,250.00	RM 101,250.00
Pajakan <i>Lease</i>		RM 163,821.60	RM 163,821.60
Jumlah Hasil <i>Total Revenue</i>		RM 1,660,385.00	RM 765,071.60



HASIL MELALUI PENJUALAN KUARTERS

REVENUE FROM THE SALE OF QUARTERS

143^{Unit} Keseluruhan Unit Kuarteres
Total of Quarters Unit

98^{Unit} Telah Selesai Proses Jualan
Completed Sale

45^{Unit} Dalam Proses Jualan
In the process of Sale

Jumlah Keseluruhan
Kutipan Hasil (5%)
daripada Penjualan
Kuarters

*Total Collection Amount
Revenue (5%) from
Quarters Sales*

RM 610,560.15



TADBIR URUS KORPORAT & GOVERNANS

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AHLI MESYUARAT JAWATANKUASA AUDIT & INTEGRITI

AUDIT & INTEGRITY COMMITTEE MEMBERS



**TUAN HAJI MOHD KHIR
JOHARI BIN SALLEH**
Ahli
Committee Member

YB DATO' ISHAK BIN SAHARI
Pengerusi
Chairman

**TUAN HAJI LUKMAN
BIN ABU BAKAR**
Ahli
Committee Member

SENARAI SEKRETARIAT

List of Secretariat Members



Mohd Firdaus Bin Abd Samad
Ketua Pegawai Integriti &
Governans (CIGO) Kumpulan
*Group Chief Integrity &
Governance Officer (CIGO)*



**Muhammad Nur Sadiqin
Bin Mohd Khusni**
Pegawai Integriti & Governans
(IGO) Kumpulan
*Group Integrity & Governance
Officer (IGO)*



**Muhammad Ridhuan
Bin Mohd Noor**
Pegawai Audit
Dalam Kumpulan
Group Internal Audit Officer



**Mohamad Sulaiman
Bin Mohd Noh**
Pegawai Pengesanan &
Pengesahan Kumpulan
*Group Detection &
Verification Officer*



Hamizah Binti Kamaruzaman
Pegawai Pematuhan Kumpulan
Group Compliance Officer



PENCAPAIAN UTAMA TAHUN 2023

2023 KEY ACHIEVEMENTS

PELAKSANAAN MESYUARAT JAWATANKUASA AUDIT & INTEGRITI (JAI)

THE EXECUTION OF
AUDIT & INTEGRITY
COMMITTEE MEETING

JAI Khas Kali Ke-2 (Bil.1/2023)
2nd Special JAI (No. 1/2023)



15
FEB



30
MEI



JAI Kali Ke-8 (Bil.1/2023)
8th JAI (No.1/2023)



JAI Kali Ke-9 (Bil.2/2023)
9th JAI (No.2/2023)



13
DIS



INISIATIF UTAMA IGD PDT

PDT IGD KEY INITIATIVES

PROGRAM CERAMAH INTEGRITI

Integrity Talk Program

Dilaksanakan pada 8 November 2023 sempena sambutan Hari Integriti Nasional dengan kerjasama Perbadanan Bioteknologi dan Biodiversiti Negeri Johor & Kumpulan J-Biotech Holdings Sdn. Bhd.

Held on 8th November 2023, in conjunction with the National Integrity Day celebration in collaboration with the Johor Biotechnology and Biodiversity Corporation & J-Biotech Holdings Group Sdn. Bhd.

Penceramah Jemputan :
Guest Speaker:

Tuan Haji Muhammad Haris Bin Mohd Ismail
(Ustaz Haris / PU Riz)



PENAMBAHBAIKAN TERHADAP POLISI INTEGRITI PDT

Improvements to the PDT Integrity Policy



Polisi Baharu:
Polisi Pengaruh Luar
& Surat Sokongan

New Policy:
External Influence Policy &
Endorsement Letters



Pindaan Polisi:
Polisi Antirasuah &
Pengubahan Wang Haram

Policy Amendment:
Anti-Corruption &
Money Laundering Policy

PEMAKAIAN SISTEM TAPISAN KEUTUHAN (eSTK)

Usage of Integrity Vetting System (eSTK)



SISTEM TAPISAN KEUTUHAN VERSI 4.0

Sistem eSTK diperkenalkan bagi mengetahui status integriti bagi individu atau syarikat. Ianya digunapakai untuk menambahbaik proses usaha wajar / *due dilligence* bagi pelaksanaan fungsi perolehan, pelantikan kakitangan dan kenaikan pangkat.

The eSTK system is introduced to ascertain the integrity status of individuals or companies. It is used to enhance the due diligence process for procurement, staff appointments, and promotion assessments.



INISIATIF PENAMBAHBAIKAN GERAK KERJA 2023

INITIATIVES TO IMPROVE WORKFLOW IN 2023



Peralihan daripada Borang Manual kepada Borang Dalam Talian

Transition from Manual to Online Forms



KOD 001
DEKLARASI
PEMBERIAN HADIAH
Gift Giving Declaration



KOD 002
DEKLARASI
PENERIMAAN HADIAH
Gift Acceptance Declaration



KOD 003
BORANG ADUAN
KESALAHAN
TATATERTIB/ RASUAH
Misconduct/ Corruption Allegation Form



KOD 009
VENDOR
INTEGRITY PLEDGE
(VIP)



DEKLARASI
PEMATUHAN KOD
ETIKA & TATALAKU
Code of Ethics & Conduct Compliance Declaration



PELAKSANAAN FUNGSI AUDIT DALAM TAHUN 2023

THE IMPLEMENTATION OF INTERNAL AUDIT IN 2023



01 | Teknologi Maklumat Information Technology

Menilai keberkesanan fungsi Teknologi Maklumat berdasarkan pematuhan terhadap polisi dan prosedur yang telah diwujudkan.

Assessing the effectiveness of Information Technology functions based on compliance with established policies and procedures.

Cadangan Penambahbaikan:
Proposed Improvements:

- Pelantikan Pegawai IT
Appointment of an IT Officer
- Penambahbaikan SOP & Polisi Berkaitan
Enhancement of SOPs & related policies



02 | Perolehan Procurement

Menilai kecukupan proses Perolehan berdasarkan amalan terbaik bagi mengurangkan risiko berkaitan

Assessing the adequacy of the Procurement process based on best practices to mitigate related risks.

Cadangan Penambahbaikan:
Proposed Improvements:

- Mewujudkan Jawatankuasa Perolehan
Establishment of a Procurement Committee
- Penambahbaikan SOP & Polisi Berkaitan
Enhancement of SOPs & related policies



04 | Desk Audit & Audit Susulan Desk Audit & Follow-up Audit

Memastikan dapatan audit dalam yang telah dilaksanakan pada kitaran sebelumnya dilaksanakan dan diamalkan di peringkat Kumpulan PDT.

Ensuring audit findings from previous cycles are implemented and practiced at the PDT Group level.



03 | ESG 2.0 ESG 2.0

Mengukur tahap kematangan syarikat dalam aspek ESG dan mengenalpasti jurang dan penanda aras ESG di peringkat PDT.

Measuring the company's maturity level in ESG aspects and identifying gaps and benchmarks in ESG at the PDT level.

Cadangan Penambahbaikan :
Proposed Improvements :

- Pelan Pengurusan Tenaga dan Sisa
Energy and Waste Management Plan
- Penerapan aspek ESG dalam Strategi, Pengurusan Risiko dan Pelaburan
Integration of ESG aspects into Strategy, Risk Management and Investments



PEMBANGUNAN MODAL INSAN

Analisis Pembangunan Modal Insan <i>Human Capital Development Analysis</i>	134 - 143
Inisiatif Kelestarian Dalam Pengurusan Operasi PDT <i>Sustainability Initiatives in PDT Operations Management</i>	144 - 149
Program Tanggungjawab Sosial Korporat PDT <i>PDT Corporate Social Responsibility (CSR) Programs</i>	150 - 158



ANALISIS PEMBANGUNAN MODAL INSAN

HUMAN CAPITAL DEVELOPMENT ANALYSIS

Modal insan merupakan sumber asas bagi menentukan kejayaan sesebuah organisasi. Untuk memastikan PDT terus cemerlang, pelbagai program latihan menjurus ke arah penambahbaikan kualiti modal insan dilaksanakan secara sistematik dan strategik dalam usaha mencapai matlamat dan visi organisasi.

Di PDT, modal insan yang ingin dihasilkan adalah perlu mampu berfikir secara kritis dan kreatif, berkemahiran menyelesaikan masalah, berkeupayaan mencipta peluang-peluang baharu, mempunyai ketahanan serta kebolehan untuk berhadapan dengan dunia global yang sering berubah-ubah.

Sehubungan itu, PDT telah membelanjakan hampir RM500,000 untuk pembangunan modal insan yang melibatkan latihan kakitangan sepanjang tahun 2023. Ia melibatkan pelbagai program di dalam dan luar negara antaranya ialah pengurusan perniagaan, kepimpinan, kemahiran kejuruteraan, undang-undang dan komunikasi berkesan.

Human capital is the fundamental resource that determines the success of an organisation. To ensure PDT continues to excel, various training programs aimed at enhancing the quality of human capital are systematically and strategically implemented in pursuit of the organisation's goals and vision.

At PDT, the human capital we aim to cultivate should possess the ability to think critically and creatively, be skilled in problem-solving, capable of creating new opportunities, resilient, and adept at navigating the ever-changing global landscape.

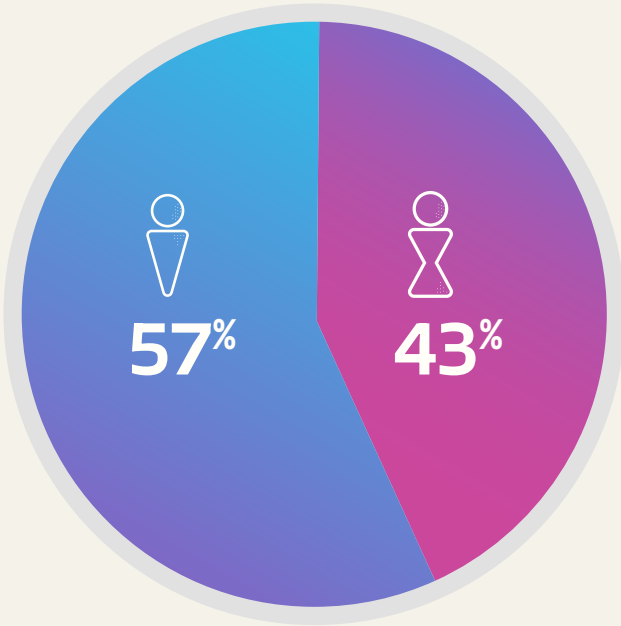
Therefore, PDT has invested nearly RM500,000 in human capital development through staff training throughout the year 2023. This includes various programmes both domestically and internationally, covering areas such as business management, leadership, engineering skills, law, and effective communication.

JUMLAH YANG DIBELANJAKAN UNTUK PEMBANGUNAN MODAL INSAN

Total Expenditure for Human Capital Development

RM
500

Ribu
Thousand



JUMLAH KAKITANGAN PDT TAHUN 2023
TOTAL PDT EMPLOYEES in 2023

Jantina Gender	Jumlah Total	Peratus Percentage
Lelaki Male	33	57%
Perempuan Female	25	43%
Jumlah Keseluruhan Overall Total	58	100%

KURSUS, LATIHAN, BENGKEL DAN PROGRAM KAKITANGAN PDT 2023

2023 COURSES, TRAINING, WORKSHOPS
AND PROGRAMMES FOR PDT EMPLOYEES

84

Jumlah Kursus
Total Courses

5

Dianjurkan Oleh PDT
Organised by PDT

6

Dianjurkan oleh Anak
Syarikat Kumpulan PDT
*Organised by PDT
Group Subsidiary*

73

Dianjurkan oleh Pusat
Latihan Bertauliah
*Organised by Accredited
Training Centre*

2023
**LAPORAN
TAHUNAN**
**ANNUAL
REPORT**

**ANALISIS
PEMBANGUNAN
MODAL INSAN**
*Human Capital
Development Analysis*

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
1.	2 - 3 Januari	Latihan Penggunaan Sistem ESS	PDT
2.	9 -10 Januari	Kursus Penulisan Laporan Tahunan	Awaken Training
3.	16 - 17 Januari	Program Leadership Retreat 3.0 Directorship, Commitment & Performance	PricewaterhouseCoopers (PwC)
4.	2 Februari	Microsoft Azure Virtual Training Day: AI Fundamentals	Microsoft
5.	8 Februari	Sesi Penerangan Insurans AIA	AIA Insurance
6.	14 - 15 Februari	Microsoft Azure Virtual Training Day: Digitality Transform with Modern Analytics Part I & II	Microsoft
7.	15 Februari	Microsoft Azure Virtual Training Day: AI Fundamentals	Microsoft
8.	2 Februari	1H 2023 Market Outlook - A New Hope	Maybank
9.	22 Februari	Kursus Pemikiran Kritikal untuk Penyelesaian Masalah	Success Training & Consultancy
10.	22 Februari	Microsoft Azure Virtual Training Day: Migrating On-Premises Infrastructure and Data 1 & 2	Microsoft
11.	25 Februari	Notice and Procedures at Meetings and Its Procedures and Applications	Persatuan Setiausaha Syarikat Malaysia
12.	26 Februari	Couple Potraiture Photography	Johan Photo

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
13.	2 Mac	Kursus Pengurusan Buku Perkhidmatan dalam Kakitangan Anak Syarikat PDT	Perbadanan Usahawan Johor (PUJB)
14.	5 Mac	Street Photography with Sony	Alpha Professional Videographer
15.	5 Mac	Product Briefing: Polisi Perumahan Johor	Perbadanan Kemajuan Perumahan Negeri Johor
16.	8 - 9 Mac	Kursus Pengurusan Fasiliti & Penyelenggaraan Bangunan	WH Skill Training Sdn. Bhd.
17.	10 - 13 Mac	PDT Townhall, Majlis Amanat Ketua Eksekutif PDT & Enrich Talent	PDT
18.	14 - 16 Mac	Kursus Pengurusan Keselamatan Sasaran Penting dan Kawasan Larangan Tempat Larangan bagi Penghuni dan Pemilik	Ranhill SAJ
19.	21 -22 Mac	Kursus Penulisan Dokumen Rasmi Kerajaan (Minit Mesyuarat, Kertas Kerja, Laporan)	Institut Tadbiran Awam Negara (INTAN)
20.	14 April	Interview For Company Secretary Licencing Under CCM Act 2002	Suruhanjaya Syarikat Malaysia (SSM)
21.	16 April	Program Motivasi: Bekerja Sebagai Satu Ibadah	Addeen Training & Consultancy
22.	30 April - 5 Mei	Negotiation Strategies: Building Agreement Across Boundaries	University of Harvard
23.	8 Mei	QE 5S Quality Work Environment Awareness Training	Jabatan Pentadbiran PDT
24.	18 Mei	Cinematography Experience with Tingwei	Alpha Professional Videographer

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
25.	23 – 25 Mei	Company Secretaries Training Programme Essential 1.0	Suruhanjaya Syarikat Malaysia (SSM)
26.	31 Mei	Jelajah Daerah: Seminar Pindaan Akta Kerja bagi Tahun 2022	Koperasi Sumber Manusia Johor Bahru
27.	7 Jun	Reading, Understanding and Analyzing of Financial Statements for Better Decision Making	The Malaysian Institute Of Chartered Secretaries & Administrators (MAICSA)
28.	12 – 14 Jun	Johor Smart City Forum 2023	Kerajaan Negeri Johor
29.	14 – 15 Jun	Strategic Asset Management for Water & Wastewater Utilities	The Malaysian Water Association
30.	15 Jun	Seminar Pendigitalan Organisasi 2023	Bintara Solutions
31.	14 – 16 Jun	Introduction to ESG and Carbon Footprint Management	Singapore Institute Of Management
32.	16 Jun	Pematuhan Undang-Undang dan Persediaan Pemeriksaan Audit Di Bawah Akta Kerja 1955	Innovation Impact Xchange
33.	17 Jun	Money Espresso (Maybank Privilege)	Maybank Privilege
34.	20 – 21 Jun	Bengkel Corruption Risk Management (CRM)	Jabatan Integriti PDT
35.	12 -13 Julai	Kursus Proses Pengurusan Tender	Indah Water Konsortium Sdn Bhd (IWK)
36.	2 Februari	Microsoft Azure Virtual Training Day: AI Fundamentals	Petrobus Resources

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
37.	24 – 25 Julai	Teknik Pengurusan Rekod & Fail Pejabat yang Efektif	IPA Training
38.	25 – 26 Julai	SSM National Conference 2023	Suruhanjaya Syarikat Malaysia (SSM)
39.	31 Julai – 4 Ogos	Singapore - Morocco Joint Training Programme on "Water Management" and Sustainability	Singapore Cooperation Programme
40.	31 Julai	Contract Management - A Business Perspective	IPA Training
41.	3 – 4 Ogos	Drafting & Negotiating Commercial Contracts: Review & Minimise Risk	iTraining Expert Global
42.	7 – 8 Ogos	Kerja Elektrik: Pengiraan Bahan & Anggaran Kos Kerja	Johor Centre For Construction Development (JCCD)
43.	9 Ogos	Taklimat Pelaksanaan Inisiatif Antirasuah	Suruhanjaya Pencegahan Rasuah Malaysia (SPRM)
44.	9 – 10 Ogos	Iskandar Malaysia Sustainability Summit (IMSS) 2023	Iskandar Regional Development Authority (IRDA)
45.	14 – 15 Ogos	Panduan Pengurusan Aset Kerajaan	Bridge Knowledge Events
46.	16 Ogos	Liabilities Arising from The Use of Artificial Intelligence	Bar Council
47.	19 - 20 Ogos; 2 - 3 September; 23 September	Program Versa Leadership Bootcamp 2023	Institut Dato' Onn (IDO)
48.	21 Ogos	Seksyen 17A: Pemahaman, Kepentingan dan Kesan Terhadap Liabiliti Korporat	Transparency International Malaysia

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
49.	21 Ogos	English Language for Business	Perbadanan Usahawan Johor (PUJB)
50.	28 – 29 Ogos	The Energy Transition Conference	Tenaga Nasional Berhad
51.	4 September	Persidangan MyMudah 2023 Peringkat Negeri Johor	Perbadanan Produktiviti Malaysia (MPC)
52.	6 – 7 September	Digital Forum Series: Embracing Digital Technology	Construction Research Institute of Malaysia
53.	10 – 11 September	Basic Project Management	Institut Dato' Onn (IDO)
54.	11 – 12 September	Microsoft Project: Basic and Intermediate	MTI Legacy
55.	17 – 18 September	5S Awareness & Auditing Workshop	L&L Training
56.	19 September	Professional Technologist Assessment	Lembaga Teknologis Malaysia (MBOT)
57.	20 September	Seminar Practicing Integrity and Health & Safety at Workplace in Accelerating Organization's Sustainability	National Institute of Occupational and Health Malaysia (NIOSH)
58.	20 September	Practicing Integrity and Health at Workplace	National Institute of Occupational and Health Malaysia (NIOSH)
59.	20 September	Kursus Pengurusan Stress dan Pengurusan Emosi	Success Training & Consultancy
60.	20 – 21 September	Persidangan Kepimpinan dan Pengurusan Dinamik 2023	COMFORI

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
61.	20 – 21 September	Kursus Pengurusan Aset Alih dan Pengurusan Stor	Persatuan Badan Berkanun Malaysia
62.	26 September	Water Regulatory Forum	The Malaysian Water Association
63.	26 September	MWA One Day Industry Forum (Challenges In Meeting Regulatory Requirements for The Water Industry)	The Malaysian Water Association
64.	26 September	Kursus Penulisan Kertas Cadangan MMK	Pejabat Jurutulis Dewan Negeri Johor
65.	2 Oktober	Drafting Resolutions of Board And Members	Suruhanjaya Syarikat Malaysia (SSM)
66.	3 Oktober	Kursus Anjuran Institut Integriti Malaysia (IIM)	Institut Integriti Malaysia (IIM)
67.	9 Oktober	Brand Personality	Perbadanan Usahawan Johor (PUJB)
68.	10 Oktober	MFRS 15 And MFRS 16 : Disclosures - Best Practices	The Malaysian Institute of Certified Public Accountants (MICPA Malaysia)
69.	11 Oktober	Teknik Asas Canva, Suntingan Imej dan Video	Perbadanan Usahawan Johor (PUJB)
70.	11 Oktober	Taklimat Pelaksanaan Inisiatif Antirasuah	Suruhanjaya Pencegahan Rasuah Malaysia (SPRM)
71.	11 Oktober	Legal Innovation Summit 2023 - Embracing ESG for a Better Future	LHAG Advocates And Solicitors
72.	22 Oktober	Latihan EP Refresher Sistem E-Perolehan IWK	Indah Water Konsortium Sdn. Bhd. (IWK)

Bil. No.	Tarikh Date	Nama Kursus, Latihan, Bengkel & Program Name of Courses, Training, Workshops & Programmes	Penganjur Organiser
73.	24 – 25 Oktober	Simposium Bekalan Air 2023	Kementerian Sumber Asli
74.	25 – 26 Oktober	Basic Accounting Principles and Practices	COMFORI
75.	31 – 2 November	Singapore Week of Innovation & Technology (Switch 2023)	Enterprise Singapore
76.	5 November	Juruaudit Dalam Amalan Persekitaran Berkualiti 5S	EFR Certification
77.	6 November	ESG Awareness Training	Jabatan Sumber Manusia PDT
78.	8 November	Ceramah Integriti "Biasakan yang Betul, Betulkan yang Biasa"	Jabatan Integriti PDT
79.	21 -23 November	ESG Evolve 2023	Kexxel Group
80.	22 – 23 November	Corporate Valuation: Techniques & Application	Riverstone Training
81.	5 Disember	HRD Corp All Cross-Product Briefing	Human Resource Development Corporation (HRD Corp)
82.	5 – 7 Disember	Malaysia International Convention 2023 (World Trade Centre Kuala Lumpur)	The Malaysian Water Association
83.	6 – 7 Disember	Empowering Administrative & Secretarial Conference 2023	COMFORI
84.	10 Disember	Strategic Risk Management	Johor Centre For Construction Development (JCCD)

INISIATIF KELESTARIAN DALAM PENGURUSAN OPERASI PDT

SUSTAINABILITY INITIATIVES IN
PDT OPERATIONS MANAGEMENT

PDT komited terhadap usaha mengintegrasikan teknologi hijau ke dalam nilai perniagaan melalui pelbagai inisiatif, seiring dengan aspirasi kerajaan negeri untuk mencapai sasaran Pelepasan Karbon Sifar Bersih menjelang tahun 2050.

Berikut merupakan inisiatif kelestarian yang telah dijalankan di PDT:-

PDT is committed to integrating green technology into its business values through various initiatives, in alignment with the state government's aspiration to achieve Net Zero Carbon Emissions targets by 2050. The following are the sustainability initiatives implemented in PDT: -

MEWUJUDKAN | *Establishing* POLISI ESG | *an ESG Policy*

Polisi yang berkaitan dengan ESG merangkumi setiap dasar, inisiatif atau amalan yang dilaksanakan oleh sesebuah organisasi atau entiti yang bertujuan untuk menyelaraskan dan mengintegrasikan faktor-faktor Alam Sekitar (Environmental), Sosial (Social) dan Tadbir Urus (Governance) dalam operasi dan pengurusan syarikat.

The ESG policy encompasses all policies, initiatives, or practices implemented by an organization or entity aimed at aligning and integrating Environmental, Social, and Governance (ESG) factors into the company's operations and management.

PDT telah mewujudkan empat polisi pada tahun 2023
PDT has established four policies in 2023:



Polisi Penggunaan Kad Minyak dan Touch N Go
Fuel Card and Touch N Go Usage Policy



Polisi Penggunaan Tenaga Elektrik dan Sumber Air
Electricity and Water Resource Usage Policy



Polisi Pengurusan Kenderaan Rasmi Pejabat
Official Office Vehicle Management Policy



Polisi Penerapan ESG
ESG Implementation Policy

**PENGUNAAN
KENDERAAN
ELEKTRIK (EV)*****Use of Electric
Vehicles (EVs)***

PDT telah mengambil langkah bagi mengurangkan penggunaan minyak petrol dengan pelaksanaan penggunaan kenderaan elektrik EV. Langkah ini juga antara usaha menyokong inisiatif teknologi hijau menerusi pembelian sebuah kenderaan elektrik jenis kenderaan BYD Atto 3.

Kenderaan EV yang hanya menggunakan tenaga elektrik sebagai sumber tenaga untuk bergerak dapat membantu mengurangkan pencemaran udara dan pelepasan gas rumah hijau, seterusnya menyumbang kepada peningkatan kualiti udara dan meminimumkan kesan negatif terhadap alam sekitar.

PDT has taken steps to reduce petrol usage by implementing the use of EVs. This initiative supports green technology through the purchase of a BYD Atto 3 electric vehicle.

EVs, which rely solely on electricity as their power source, help reduce air pollution and greenhouse gas emissions, thereby improving air quality and minimizing negative environmental impacts.



Perbandingan penjimatan di antara penggunaan kenderaan petrol dan kenderaan elektrik :

Penjimatan Menggunakan
Kenderaan Elektrik

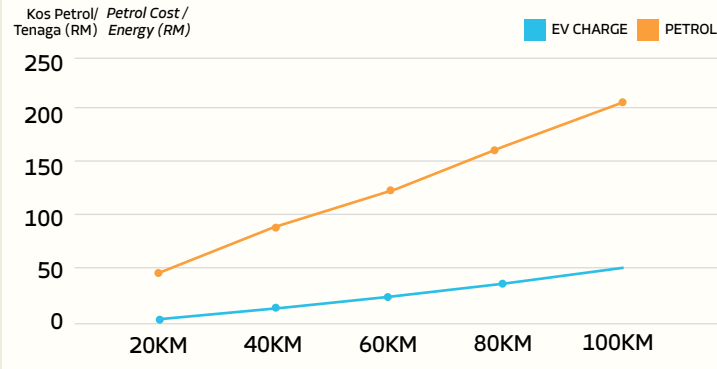
Savings from Using
Electric Vehicles

Penjimatan Selama Setahun
Annual Savings

RM
2,579.00

Jimat Sebanyak RM 10,365.00
Pada Tahun Ke-5
Savings over Five Years:
RM10,365.00

Perbandingan Harga Kos Petrol atau Tenaga
di antara penggunaan Kereta EV (BYD)
dan Kereta Jenis Sedan
Comparison of Petrol Costs vs. Energy
Costs Between EV (BYD) and Sedan Vehicles



Rumusan Perbandingan
Kereta EV vs Kereta Petrol (Ron 95)
Summary of Comparison Between EV
and Petrol (Ron 95) Vehicles

	Petrol (Ron 95)		EV (BYD)
KM/Tahun (50 KM x 365 Hari) KM/Year (50 KM x 365 Days)	18,250	KM/Tahun (50 KM x 365 Hari) KM/Year (50 KM x 365 Days)	18,250
KM/Liter (KM/Litre)	12KM	KM/kWh	17KM
Liter/Tahun (50 KM/12 KM x 365 Hari) Litre/Year (50 KM/12 KM x 365 Days)	1,520	kWh/Tahun (50 KM/17 KM x 365 Hari) kWh/Year (50 KM/17 KM x 365 Days)	1,074
Kos/Liter (Cost/Litre)	2.05	Kos/kWh (Cost/kWh)	0.50
Petrol/Tahun (Petrol/Year) 1520L x 2.05	RM 3,116.00	Kos Elektrik/Tahun (Electric Cost /Year) 1,074L x 0.50	RM 537.00
Kos Penjimatan Setahun Annual Saving Cost		RM 2,579.00	



ADAPTABILITY TOWARDS BETTERMENT

Seiring dengan langkah-langkah transformasi pendigitalan pentadbiran operasi bagi meningkatkan tahap perkhidmatan dan kualiti kerja, terdapat usaha-usaha untuk memantapkan pengurusan pejabat melalui pengenalan Program Amalan 5S.

Amalan 5S merupakan kaedah pengurusan persekitaran berkualiti yang dipelopori oleh negara di Asia Timur iaitu Jepun, dengan penumpuan kepada lima langkah tindakan pelaksanaan yang bermatlamatkan pengurusan amalan kebersihan yang bersistematik.

Seiri, Seiton, Seiso, Seiketsu dan Shitsuke adalah perkataan Jepun yang diringkaskan menjadi 5S. Dalam Bahasa Melayu memberi maksud Sisih, Susun, Sapu, Seragam dan Sentiasa Amal.

Amalan 5S juga merupakan teknik yang paling berkesan bagi mewujudkan budaya peningkatan secara berterusan atau dikenali sebagai 'Kaizen' dalam bahasa Jepun. Kaizen adalah cara pembaikan dilakukan secara sedikit demi sedikit tetapi berterusan terutama dalam aktiviti yang berorientasikan manusia dan proses.

In line with the steps of digital transformation of operational administration to improve the level of service and quality of work, there are efforts to strengthen office management through the introduction of the 5S Practice Program.

The 5S Practice is a quality environmental management tool pioneered by East Asian countries, specifically Japan, focusing on five implementation action steps aimed at systematic cleanliness management practices.

Seiri, Seiton, Seiso, Seiketsu, and Shitsuke are Japanese words abbreviated as 5S. In Malay, they translate to Sisih (Sort), Susun (Set in Order), Sapu (Shine), Seragam (Standardize), and Sentiasa Amal (Sustain).

The 5S Practice is also the most effective technique for establishing a culture of continuous improvement, known as 'Kaizen' in Japanese. Kaizen involves making small, incremental improvements continuously, especially in activities oriented towards people and processes.



Program Amalan 5S di PDT telah dilancarkan oleh Ketua Eksekutif (Kumpulan) PDT, YB Dato' Ramlee Bin A Rahman selaku Penasihat Jawatankuasa Induk 5S pada 19 Oktober 2023, di Pejabat Pengurusan PDT.

Pengenalan Program Amalan 5S ini juga telah memberi impak yang positif terhadap inisiatif syarikat bagi menyokong ESG dalam beberapa cara, antaranya ialah :

The 5S Practice Programme at PDT was launched by the Chief Executive (Group) of PDT, YB Dato' Ramlee Bin A Rahman, who serves as the Advisor to the 5S Main Committee, 19th October 2023, at the PDT Management Office.

The introduction of the 5S Practice Programme has also positively impacted the company's initiatives to support ESG in several ways, including:



Kod QR: Pendigitalan Informasi
QR Code: Digitisation of Information



E-Library: Pendigitalan Bahan Bacaan
Library: Digitisation of Reading Materials



Tong E-Waste: Pengumpulan Barangan Elektronik Terpakai seperti Logam, Plastik dan Komponen Elektronik
E-Waste Bin: Collection of Used Electronic Equipment such as Metals, Plastics and Electronic Components.



Tong Kitar Semula: Mengklasifikasikan Sisa-Sisa Pembuangan di Pejabat.
Recycling Bin: Classification of Disposal Waste in the Office.

Inisiatif yang dilaksanakan oleh PDT dalam penerapan amalan 5S ini membuahkan hasil apabila PDT telah dianugerahkan 3 bintang (Cemerlang) dan mendapat Pensijilan Amalan Berkualiti 5S pada 18 Disember 2023 daripada Perbadanan Produktiviti Malaysia (MPC) dengan nombor pendaftaran AC7328.

Sokongan yang berterusan daripada pihak pengurusan serta komitmen dan penglibatan semua warga kerja PDT dalam pelaksanaan Program Amalan 5S merupakan asas kepada kejayaan serta peningkatan kualiti dan produktiviti syarikat.

The initiatives implemented by PDT in adopting the 5S practices have yielded results, leading to PDT being awarded 3 stars (Excellent) and obtaining the Quality 5S Practice Certification on 18th December 2023, from the Malaysia Productivity Corporation (MPC) with registration number AC7328.

Continuous support from management, along with the commitment and involvement of all PDT employees in implementing the 5S Practice Program, forms the foundation for the company's success and improvement in quality and productivity.





PROGRAM TANGGUNGJAWAB SOSIAL KORPORAT PDT

PDT CORPORATE SOCIAL RESPONSIBILITY (CSR) PROGRAMMES

PDT telah membelanjakan lebih RM1.5 juta pada 2023 untuk melaksanakan program-program Tanggungjawab Sosial Korporat (CSR) yang memberi fokus kepada pendidikan dan pembangunan modal insan.

PDT has spent over RM1.5 million in 2023 to implement Corporate Social Responsibility (CSR) programmes focused on education and human capital development.



TABUNG PENDIDIKAN SARJANA PDT (TPSPDT)



**PROGRAM
TAHUN 2023**

Jumlah yang Diperuntukkan 2016 - 2023
Total Allocation 2016 - 2023

RM 3.2 JUTA

Jumlah Penerima
Total Recipients

772

TPSPDT merupakan program tanggungjawab sosial korporat PDT dengan kerjasama Yayasan Raja Zarith Sofiah Negeri Johor (YRZSNJ), dilaksanakan setiap tahun sejak 2016. TPSPDT adalah bantuan kewangan yang diberikan secara one-off kepada golongan pelajar B40 yang sedang mengikuti pengajian di peringkat Ijazah Sarjana di Universiti Awam. Sehingga tahun 2023, sebanyak RM3,256,000.00 telah diperuntukkan oleh PDT bagi pelaksanaan program TPSPDT, dan inisiatif ini memanfaatkan 772 orang pelajar.

Tabung Pendidikan Sarjana PDT (TPSPDT) is a corporate social responsibility programme by PDT in collaboration with the Yayasan Raja Zarith Sofiah Negeri Johor (YRZSNJ), implemented annually since 2016. TPSPDT is a one-off financial aid given to B40 students who are pursuing a Master's Degree at Public University. As of 2023, a total of RM3,256,000.00 has been allocated by PDT for the implementation of the TPSPDT program. This initiative has benefited 772 students.

2023
**LAPORAN
TAHUNAN**
**ANNUAL
REPORT**

**ANALISIS
PEMBANGUNAN
MODAL INSAN**
*Human Capital
Development Analysis*



TABUNG PENDIDIKAN KAKITANGAN KERAJAAN KUMPULAN PELAKSANA PDT



**PROGRAM
TAHUN 2023**

Jumlah yang Diperuntukkan 2018 - 2023
Total Allocation 2018 - 2023

RM 413,000.00

Jumlah Penerima
Total Recipients

99

Tabung Pendidikan Kakitangan Kerajaan Kumpulan Pelaksana (TPKKKP) telah diperkenalkan pada tahun 2018 dengan kerjasama Yayasan Raja Zarith Sofiah Negeri Johor (YRZSNJ). TPKKKP merupakan bantuan kewangan secara one-off kepada kakitangan kerajaan kumpulan pelaksana yang sedang melanjutkan pengajian di peringkat Diploma atau Ijazah Sarjana Muda. Sejak 2018, seramai 99 orang telah menerima manfaat dengan peruntukkan sebanyak RM413,000.00.

Tabung Pendidikan Kakitangan Kerajaan Kumpulan Pelaksana (TPKKKP) was introduced in 2018, coordinated with the Yayasan Raja Zarith Sofiah Negeri Johor (YRZSNJ). TPKKKP is a one-off financial assistance to government employees of the implementing group who are pursuing their studies in Diploma or Bachelor's degree level. Since 2018, a total of 99 recipients have benefited from the program, with an allocation of RM413,000.00.



KURSUS JANGKA PENDEK PEGAWAI TADBIR NEGERI JOHOR



PROGRAM TAHUN 2023

Kursus Jangka Pendek Pegawai Tadbir Negeri Johor
Leadership Retreat's 3.0: Directorship, Commitment & Performance

Sejak 2015, PDT telah menyumbang lebih RM1.3 juta bagi menggerakkan program-program pendidikan profesional, kepimpinan dan peningkatan kemahiran melibatkan Pegawai Tadbir Negeri Johor dan Pegawai Perkhidmatan Awam Negeri Johor. Objektif program ini adalah bagi mempertingkatkan ilmu pengetahuan dan kemahiran dalam bidang berkaitan.

Peruntukan sebanyak RM50,476.17 telah dibelanjakan oleh PDT untuk melaksanakan 'Leadership Retreat's 3.0: Directorship, Commitment & Performance' bagi tahun 2023. Program ini merupakan kesinambungan daripada Kursus Jangka Pendek Pegawai Tadbir Negeri Johor, 'Leadership Retreat's 1.0 & 2.0' yang diadakan pada tahun 2021 dan 2022.

Since 2015, PDT has contributed over RM1.3 million towards implementing professional education, leadership, and skill enhancement programmes involving Johor State Administrative Officers and Johor State Public Service Officers, aimed at enhancing knowledge and skills in relevant fields.

An allocation of RM50,476.17 has been expended by PDT to conduct 'Leadership Retreat 3.0: Directorship, Commitment & Performance' for the year 2023. This programme is a continuation of Kursus Jangka Pendek Pegawai Tadbir Negeri Johor, 'Leadership Retreats 1.0 & 2.0', held in 2021 and 2022.





KURSUS JANGKA PENDEK GURU KAFA



PROGRAM TAHUN 2023

Kursus Pedagogi Pendidikan
14-16 November 2023
Hotel New York, Johor Bahru

**Kursus Pendidikan Jawi Dewan
Bahasa & Pustaka (DBP)**
20-21 November 2023
Hotel Grand Blue Wave, Johor Bahru

Sejak 2017, PDT telah menyokong penganjuran Kursus Jangka Pendek Guru KAFA yang bertujuan meningkatkan kemahiran dan kualiti pengajaran para peserta. Kursus ini dilaksanakan dan diselaraskan bersama Bahagian Pendidikan Islam, Jabatan Agama Islam Negeri Johor. Sehingga 2023, lebih 1,500 guru telah menerima manfaat dan sejumlah RM449,530.00 telah dibelanjakan bagi menjayakan program ini.

Since 2017, PDT has supported the organisation of the Kursus Jangka Pendek Guru KAFA, aimed at enhancing the skills and teaching quality of participants. These courses are conducted in collaboration with the Islamic Education Division, Johor State Islamic Religious Department. As of 2023, over 1,500 teachers have benefited from this courses, with a total expenditure of RM449,530.00 to ensure its success.





TABUNG PEMERKASAAN WANITA

Tabung Pemerkaasaan Wanita telah diwujudkan pada 2023 bersama Persatuan Suri dan Anggota Wanita Perkhidmatan Awam Malaysia (PUSPANITA) Cawangan Negeri Johor untuk menyediakan sumber kewangan bagi pelaksanaan program dan aktiviti kepada penjawat awam wanita negeri Johor. Usaha ini bertujuan untuk melahirkan penjawat awam wanita yang aktif dan berinovasi. PDT telah memperuntukkan sebanyak RM100,000.00 kepada PUSPANITA bagi pelaksanaan program dan aktiviti tahun 2023.

Hampir 1,500 peserta telah menerima manfaat menerusi program-program yang telah dilaksanakan sepanjang tahun 2023:-

Tabung Pemerkaasaan Wanita was established in 2023 in collaboration with the Persatuan Suri dan Anggota Wanita Perkhidmatan Awam Malaysia (PUSPANITA) Johor to provide financial resources for conducting programmes and activities benefiting female civil servants in Johor. This initiative aims to foster active and innovative female civil servants in Johor. PDT has allocated a total of RM100,000.00 to PUSPANITA for the execution of programmes and activities in 2023.

Nearly 1,500 participants have benefited from the programmes conducted throughout 2023:-

**Karnival Sukan Tahunan
PUSPANITA Tahun 2023**
17-19 Februari 2023

**Mesyuarat Agung PUSPANITA
Cawangan Negeri Johor**
14 Mac 2023

**Program Kunjungan
Kasih 1.0**
17 Mac 2023

**Program Kunjungan
Kasih 2.0**
20 Mac 2023

**Program Kunjungan Kasih dan
Marhaban Sempena Syawal**
17 Mei 2023

Taklimat Protokol
1 Ogos 2023

**Sambutan Maulidurasul
PUSPANITA Cawangan
Negeri Johor**
12 Oktober 2023



TABUNG BENCANA NEGERI JOHOR

PDT mengambil inisiatif untuk bersama-sama membantu meringankan beban mangsa banjir negeri Johor yang melanda pada tahun 2023. Usaha ini dilaksanakan menerusi penyaluran sumbangan kepada Tabung Bencana Negeri Johor sebanyak RM150,000.00.

PDT took the initiative to help alleviate the burden of flood victims in the state of Johor, affected by the 2023 floods. This effort was carried out through a contribution of RM150,000.00 to the Tabung Bencana Negeri Johor.



SUMBANGAN KHAS

Sumbangan Khas berjumlah hampir RM650,000.00 telah diberikan kepada Agensi Kerajaan, Persatuan dan Badan Bukan Kerajaan (NGO) bagi melaksanakan pelbagai program yang memberi manfaat kepada masyarakat.

Special contributions amounting to nearly RM650,000.00 have been given to Government Agencies, Associations and Non-Governmental Organisations (NGOs) to implement various programmes that benefit the community.



Bantuan Tambahan Banjir – Gelombang Kedua dan Ketiga 2023

Flood Supplementary Assistance – Second and Third Waves 2023

Bagi persediaan awal menghadapi Monsun Timur Laut, PDT telah menyalurkan bantuan tambahan sebanyak 3,000 kampak beras dan 6,000 paket bihun kepada mangsa banjir di seluruh negeri Johor bagi gelombang kedua dan ketiga kepada Pejabat Timbalan Setiausaha Kerajaan Johor (Sukan, Belia dan Sukarelawan) melalui Southern Volunteers (SV).

For early preparation in facing the Northeast Monsoon, PDT has contributed additional 3,000 units of rice packs and 6,000 units of vermicelli packs to flood victims throughout Johor for the second and third waves to the Deputy State Secretary's of Johor State Government (Sports, Youth and Volunteers) Office through Southern Volunteers (SV).



Sumbangan bagi program Larian Amal Laksamana Run 2023, Yayasan Kanser Tunku Laksamana Johor (YKTLJ)

Donation for the Charity Run Program Laksamana Run 2023, Tunku Laksamana Johor Cancer Foundation (YKTLJ)

PDT telah menyalurkan sumbangan berjumlah RM50,000.00 kepada Yayasan Kanser Tunku Laksamana Johor (YKTLJ) bagi menzahirkan sokongan terhadap penganjuran program Larian Amal Laksamana 2023 serta aktiviti-aktiviti YKTLJ bagi pejuang-pejuang kanser. Sumbangan disampaikan oleh Ketua Eksekutif (Kumpulan) PDT, YB Dato' Ramlee A Rahman kepada Penaung Diraja Laksamana Run, YAM Tunku Tun Aminah Binti Sultan Ibrahim.

Permodalan Darul Ta'zim (PDT) has donated RM50,000.00 to the Tunku Laksamana Johor Cancer Foundation (YKTLJ) in support of organising the Laksamana Charity Run 2023 and YKTLJ's activities for cancer fighters. The donation was presented by the Chief Executive (Group) of PDT, YB Dato' Ramlee A Rahman, to the Royal Patron of Laksamana Run, YAM Tunku Tun Aminah Binti Sultan Ibrahim.





Sinar Lebaran PDT

Diperkenalkan sejak 2021, Sinar Lebaran PDT merupakan satu program CSR PDT yang bertujuan untuk membantu golongan sasaran seperti fakir miskin, miskin tegar dan pesakit kronik dalam membuat persiapan sempena Hari Raya Aidilfitri. Pada tahun 2023, PDT telah membelanjakan sebanyak RM35,000.00 bagi pelaksanaan program Sinar Lebaran PDT.

Program ini telah memberi manfaat kepada 100 keluarga dan 100 anak yatim yang menetap di PPR kawasan sekitar Johor Bahru.

Introduced since 2021, PDT's Sinar Lebaran is a CSR program aimed at assisting target groups such as the impoverished, hardcore poor, and the chronically ill in preparing for Hari Raya Aidilfitri. In 2023, PDT has expended RM35,000.00 for the implementation of the Sinar Lebaran PDT program.

This program has benefited 100 families and 100 orphaned children residing in PPR areas around Johor Bahru.



**PPR KEMPAS
PERMAI,
KEMPAS BARU**



**PPR DESA MUTIARA,
TEBRAU**



**PPR STULANG,
JALAN SRI STULANG,
JOHOR BAHRU**

**RSK LARKIN,
LARKIN JAYA,
JOHOR BAHRU**

Pejabat Ketua Eksekutif *Chief Executive Office*

 +607-239 6567 (201)

 arzielawati@pdt.com.my

Sektor Komunikasi, Pentadbiran dan Sumber Manusia (CAP) *Communications, Administration and People Sector*

Jabatan Komunikasi *Communications Department*

 +607-239 6567 (118)

 comms@pdt.com.my

Jabatan Pentadbiran *Administration Department*

 +607-239 6567 (215)

 admin_dept@pdt.com.my

Jabatan Sumber Manusia *Human Resource Department*

 +607-239 6567 (216)

 hr@pdt.com.my

Sektor Korporat dan Kewangan (C&F) *Corporate and Finance Sector*

Jabatan Korporat *Corporate Department*

 +607-239 6567 (103)

 fin@pdt.com.my

Jabatan Kewangan *Finance Department*

 +607-239 6567 (102)

 fin@pdt.com.my

Sektor Undang-Undang, Kesetiausahaan dan Integriti (LSI)

Legal, Secretarial and Integrity Sector

Jabatan Undang-Undang *Legal Department*

+607-239 6567 (207)

general@pdt.com.my

Jabatan Kesetiausahaan *Secretarial Department*

+607-239 6567 (204)

general@pdt.com.my

Jabatan Integriti *Integrity Department*

+607-239 6567 (212)

general@pdt.com.my

Sektor Penyelidikan dan Pemantauan Projek (RPM)

Research and Project Monitoring Sector

Jabatan Penyelidikan *Research Department*

+607-239 6567 (133)

rpm@pdt.com.my

Jabatan Pemantauan Projek *Project Monitoring Department*

+607-239 6567 (134)

rpm@pdt.com.my

Jabatan Projek Khas *Special Projects Department*

+607-239 6567 (135)

rpm@pdt.com.my

Sektor Hartanah dan Projek (HPSSI)

Land and Property Sector

+607-266 6058

pentadbiran.upssij@gmail.com

■ Anak Syarikat Kumpulan PDT

PDT Group Subsidiaries

Johor Special Water Sdn. Bhd. (JSW)

 No. 16, Jalan Iskandar Putri 1/3,
Taman Nusantara Prima,
Iskandar Putri Commercial Centre
81550 Gelang Patah, Johor.

 +607-596 4203

 general@jsw.com.my

Johor Centre For Construction Development Sdn. Bhd. (JCCD)

 No. 6, Jalan Iskandar Putri 1/3,
Taman Nusantara Prima,
Iskandar Putri Commercial Centre,
81550 Gelang Patah, Johor.

 +607-596 4011/4012

 general@jccd.com.my

Syarikat Air Johor Sdn. Bhd. (SAJSB)

 No. 24-02, Jalan Iskandar Putri 1/3,
Taman Nusantara Prima,
Iskandar Putri Commercial Centre,
81550 Gelang Patah, Johor.

 +607-5852510

 general@sajsb.com.my

Perbadanan Usahawan Johor Sdn. Bhd. (PUJB)

 No. 24, Jalan Iskandar Putri 1/3,
Taman Nusantara Prima,
Iskandar Putri Commercial Centre,
81550 Gelang Patah, Johor.

 +607-510 2542

 info@pujb.my

■ Anak Syarikat Kumpulan PDT

PDT Group Subsidiaries

Johor Economic, Tourism and Cultural Office Singapore (JETCO)

-  No. 1, Aras 2,
Bangunan Sultan Ismail,
Kota Iskandar,
79100 Iskandar Puteri, Johor.
-  +60 19-924 5449
-  jetco@johor.gov.my
-  176 Orchard Road
#05-05 The Centrepont,
Singapore 238843.

PDT Oil & Gas Services Sdn. Bhd. (PDT OGS)

-  No. 44, Jalan Padi Emas ½,
Uda Business Centre,
Bandar Baru Uda,
81200 Johor Bahru, Johor.
-  +607-239 6567
-  official.pdtogs@gmail.com

Johor Sustainability Centre Sdn. Bhd. (JSC)

-  No. 44, Jalan Padi Emas ½,
Uda Business Centre,
Bandar Baru Uda,
81200 Johor Bahru, Johor.
-  +607-239 6567
-  halimahton@sustainablejohor.com



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Syarikat Milik Penuh Kerajaan Negeri Johor

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No.44, Jalan Padi Emas 1/2, Uda Business Centre, Bandar Baru Uda,
81200 Johor Bahru, Johor Darul Ta'zim, Malaysia

